

EUROPEAN NEWS

Yugoslavia
inflation
policy put
in jeopardy

By Aleksandar Labi in Belgrade

STRIKES continue to spread in Yugoslavia, threatening to undermine the Government's anti-inflation programme.

For the first time workers are also now taking to the streets, demonstrating in public. The strikes are a reaction against general economic conditions and government policies, and are not just because of conflicts with managers over wages and working conditions.

The exact number of strikes is difficult to establish. But as worrying as their frequency is the degree to which management is caving in to workers' demands. In most cases strikers have quickly won wage increases, sometimes of up to 100 per cent. These have been granted out of fear for the political and social consequences.

Last week, it was strikes at the ironworks and the aluminium factory in Skopje which hit the headlines. Over the weekend, workers in the Krsko coal mine in Bosnia and Herzegovina struck, demanding a 100 per cent pay increase. In the same republic, television closed down for a day and the local weekly newspaper did not appear after journalists went on strike.

Both the number of strikes and workers involved have doubled at least from last year, itself a record.

It is not clear where the money for wage increases will come from. "Unjustified" pay rises won by strikers are a challenge to the Government's anti-inflation and stabilisation programme.

Real wages in Yugoslavia fell by about a quarter from 1980 to mid-1985. In the second half of 1986 some ground was recovered, with real wages increasing by more than 10 per cent. So far this year, there has been a new fall of 4 per cent.

Unemployment figures started falling marginally this year after many years of a steep rise, but when the anti-inflation programme and bankruptcy legislation start to bite, the number of jobless will go up again.

Bridget Bloom, Agriculture Correspondent, reports on the problems faced by Bonn in protecting its small farmers

The key to CAP reform passes to West Germany

IT HAS been fashionable, in the Anglo-Saxon world at least, to see France as holding the key to reform of the European Community's Common Agricultural Policy, but today perceptions have shifted.

West Germany, a country with a surprisingly inefficient farm structure and a deep-rooted attachment to agricultural protectionism, is now fulfilling that unenviable role.

The West German Government, of all 12 member states, has the strongest objection to the latest proposals designed to curb the Community's spiralling farm budget, on which negotiations resume in Brussels today.

Bonn finds the reforms envisaged by the European Commission, which would inevitably result in lower prices for farmers, politically unacceptable. The family farm, from Bavaria in the south to Schleswig-Holstein in the north, has long been seen as the basis of social stability in the rural areas. Politicians seem to fear that reform of the CAP would threaten that stability.

For those accustomed to thinking of West Germany as Europe's most efficient industrial power, the inefficiency of its agriculture comes as something of a shock. Comparisons with the UK are instructive. The two countries have similar populations (61m in Germany, 54m in the UK) and in both countries' agriculture

accounts for about 2 per cent of gross domestic product.

However, whereas the UK has just over 600,000 people working in agriculture, Germany has 2m. Britain has 280,000 farm holdings against Germany's 708,000, while the average farm size is 18.8 hectares in West Germany and 68 hectares in the UK.

There have, of course, been some shake-outs since the war - before 1939 Germany was among the most protectionist of agricultural countries. In 1949, for

example, there were 1.6m holdings, while in 1968 10 per cent of the civilian workforce was in agriculture, compared to about 5 per cent today.

In the 1960s the number of people depending wholly on farming for their living declined markedly as marginal farmers found part-time work in growing industries, so that today about 288,000 farmers earn less than half their income from farming.

Today, however, these farmers and especially the 350,000 others who still earn their living entirely from farming, are dependent on high Community prices to keep them viable. Some experts believe that one-third to one-half of full-time farmers could be vulnerable to even the smallest of market-oriented changes in the CAP.

The West German Government's formal case in Brussels is that while the high cost of the CAP means that change must

come, the Commission's solutions, warmly endorsed by Britain, are the wrong ones. The Commission wants to introduce so-called stabilising measures. These would stop short of imposing cash limits on farm spending, but would automatically trigger price reductions and other penalties if production ceilings were exceeded.

Bonn argues that such price cuts are unacceptable on two

counts. First, it maintains that price reductions already agreed (notably on cereals and on oilseed rape) have, because of the strong D-Mark, had a disproportionate effect on West German farmers, amounting to real cuts of 20 to 25 per cent over the last four years.

Secondly Bonn argues that the price cuts would not result in cuts in production, as farmers will produce more to maintain their income. The need to reduce the Community's huge surpluses is acknowledged, but the remedy, the Government and the Bauernverbandes, the influential farmers' union maintain, is to take land out of production, not to cut prices paid to the farmer.

The West German Government is alone in Europe so far in experimenting with "set-aside" programmes. Farmers in Lower Saxony are marginally better off through compensation on letting land lay fallow than they were producing cereals on it. Bonn says it would like to extend these schemes across the Community, at least until 1.5m to 2m hectares - the area estimated to be responsible for the Community's 10m to 15m tonnes a year surplus - is taken out of production.

It is certainly not yet proven that price reductions of the relatively small scale contemplated by the Commission would actually reduce production, but many West German politicians feel additional pressures to alleviate the farmers' lot.

Farmers - or at least rural interests - constitute a powerful political lobby for the federal and state governments alike. Not only are there many more farmers than, for example, in Britain, but nearly 50 per cent of the population as a whole (compared to about 25 per cent in the UK) lives in rural or semi-rural areas.

This feeds West Germany's environmental and "green" lobby, the most significant in Europe.

Until recently individual farmers and their unions have been as firmly protectionist as the Government. Yet perhaps the most significant factor today is that farmers' discontent with Government policies appears to

be growing.

Karl Eigen, a federal MP from the governing CDU party and president of the Schleswig-Holstein branch of the farmers' union, believes that only 50 to 60 per cent of farmers voted for his party in the last election, compared to 80 to 90 per cent a few years ago. This he ascribes to disaffection with the "bureaucrats in Brussels".

However, Dr Gunther Muller, a Bavarian MP from the CSU, another party in the ruling coalition and the party of Mr Ignaz Kiechle, the pugnacious Agriculture Minister, thinks most German politicians have not been honest with farmers.

"Most farmers stopped believing that the CAP was good for them one or two years ago," he says. Instead of assuring farmers that all will be well if prices are not reduced, ministers should be concentrating on getting aid from Brussels to help them adjust to the new situation. This should include schemes for early retirement (one-third of West German farmers are said to be over 50) and for more environmentally sensitive farming.

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that price cuts can be avoided. They charge it with lack of direction. But the toughest criticism so far has probably come from the BDI, the industrialists' organisation, which has recently advocated a more market-oriented approach, with help for farmers to leave agriculture.

As farm ministers meet again in Brussels to discuss the Commission's stabilisation proposals in preparation for next month's Copenhagen summit of EC heads of government, Bonn seems as far as ever from following that advice.

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Warsaw tries to hobble
economic reform group

By Christopher Robinson in Warsaw

AN ATTEMPT by Poland's Economic Society to register formally with the authorities has stalled after an official demand that the group, which favours reform, limit its activities.

The group, many of whose founders have a Solidarity background, supports an expansion of the private sector and the application of market principles to the operation of state enterprises.

Its success so far in winning official support has lent credibility to the Government's commitment to economic reform. But now the authorities have insisted that the society drop plans to engage in business activities, including publishing. It also wants it to limit its activities to the Warsaw area and to allow any member to sit on its governing bodies and not just those who have business interests.

The official stance means that the society, which sees itself potentially as a strong, financially viable and independent

group representing its members' interests throughout the country, would be reduced to a mere debating society. Since September the society has set up branches in Torun, Lodz and Wroclaw.

Despite paying \$1.5bn in capital and interest to its creditors, Poland saw its hard currency external debt grow from \$38.5bn at the end of last December to \$36.5bn by the end of this year, according to Mr Andrzej Dorosz, Deputy Finance Minister.

Some \$1.5bn of this year's debt growth was due to the fall in the value of the US currency, while around \$1.5bn worth of payments falling due this year went unpaid and have had to be capitalised.

Next year, Poland expects to devote some \$2bn to debt service payments, Mr Dorosz said. This year the value of hard currency exports is expected to reach \$6.8bn, while imports are forecast to cost \$6.9bn.

Zhivkov wants sweeping change in Bulgarian media

By Judy Dempsey in Vienna

RADICAL CHANGES in the organisation of Bulgaria's media, including the closure of certain newspapers and magazines, have been proposed by President Todor Zhivkov. He was speaking at a Communist Party central committee meeting on November 13, details of which have just been published.

In a sharp attack on the media, Mr Zhivkov said many newspapers belonging to social and

political organisations should be freed of the "paternalism" exercised by the leaderships of those organisations.

"Some newspapers are published because a number of high officials want to have their own newspapers," he said. Many incompetent journalists worked for the press, radio and television, which "makes the transformation of the news media more difficult".

Mr Zhivkov went on to criticise Rabotnichesko Delo, the Bulgarian Communist Party daily newspaper, which he said should become a platform for all communists and not just a voice for the top echelons of the party.

Clearly, the authorities are dissatisfied with the pace of glasnost (openness) in the Bulgarian media. In September, an editorial in Rabotnichesko Delo criticised Bulgarian television for failing to

promote glasnost and explain the restructuring taking place in the country.

The recent plenum also discussed changes in Bulgaria's administrative organisation as well as alterations in the electoral system which would allow more than one candidate to stand for the National Assembly.

These changes were outlined in the plenum held in July which has since become the

blueprint for the Bulgarian reforms, many of which will be introduced next January.

Last month, Mr Zhivkov unexpectedly held talks with Mr Mikhail Gorbachev in Moscow in which they discussed perestroika or restructuring of the Bulgarian economy.

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Slow progress seen at troop cut talks

By Judy Dempsey

NATO and Warsaw Pact countries looking at new ways to reduce conventional forces in Europe are slowly bridging their differences at regular talks in Vienna. However, crucial disagreements remain, according to Western diplomats.

Yesterday, the Soviet Union presented some additions and amendments to the draft document presented by Nato in July.

In that document, Nato spelt out what it considered to be the objectives of the talks. These included strengthening stability and security in Europe by a variety of measures, most notably by the establishment of a stable and secure balance of conventional forces at lower levels.

The Warsaw Pact, in its draft plan presented in June, proposed that reduction of forces should

be an end in itself. The Pact has also emphasised that a new forum for conventional stability talks should include discussions on tactical weapons, something which Nato consistently opposes.

Western diplomats expressed cautious optimism after yesterday's meeting. "The fact that the Warsaw Pact is making concrete suggestions to the Nato text and discussing in detail the objec-

tives of such a new conventional arms forum is a sign of slow but steady progress," said one.

A new forum for reducing conventional arms will need a mandate from the Conference on Security and Co-operation in Europe, the framework in which the talks would eventually take place. Nato will make a response to the Warsaw Pact amendments later this week.

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EUROPEAN NEWS

FORECAST FOR ECONOMY DARKENED BY STOCK MARKET DECLINE

Bonn's wise men see 1.5% growth

BY DAVID MARSH IN BONN

THE West German economy is likely to grow by only 1.5 per cent next year, accompanied by a further small increase in both unemployment and inflation, according to the annual report from Bonn's independent council of economic advisers, published yesterday.

The report, written by the so-called five wise men, under the chairmanship of Professor Hans Schneider, says there are "no persuasive reasons" for the slowdown in the world economy to turn into a recession next year. But it none the less makes clear that the outlook for the West German economy has grown darker as a result of this autumn's collapse of international stock markets and the fall in the dollar.

Although the report may add to international pressure on the Bonn Government to stimulate the economy, Mr Martin Bangemann, the Economics Minister,

yesterday claimed that it "confirmed" the economy was on a growth path.

The five wise men, in contrast to the country's five leading economic institutes which delivered their verdict on the economy last month, have stopped short of recommending earlier introduction of the planned 1990 tax cuts.

Yesterday's report, however, criticises the planned DM20bn (\$2.7bn) world of tax cuts in 1990 on the grounds that they are geared too much to improving incomes and not enough to boosting performance and investment.

It may add to worries about climbing West German budget deficits. The overall public sector deficit - counting central, regional and local government - is likely to rise next year to DM57bn from DM44bn in 1987. Assuming public spending goes

The West German business climate improved in October despite the dollar's drop and the share price crash in the second half of that month, the IFO economic research institute said in its latest report, Renter reports. It said the first poll conducted after the crash on October 19 showed the improved climate was based not so much on actual business as in good forecasts for the next six months. The companies questioned said they were more optimistic for exports in the next three months than they were in September's poll.

up by 3 per cent annually in the next few years, and economic growth of 3 per cent - an optimistic assumption in present conditions - the tax cuts are

likely to boost the overall deficit to DM55bn in 1990.

The report adds that the number of people out of work is likely to rise by 70,000 on average next year to 2.31m from the projected 1987 average of 2.24m. The 1986 figure was 2.23m.

The likely 1.5 per cent growth rate in gross domestic product next year is the same as the expected growth this year, it says. These figures are the same as current projections from the Organisation for Economic Co-operation and Development.

Private consumption is likely to rise by 2.5 per cent in real terms next year, says the report, the same as 1987, with overall capital investment growing only 1.5 per cent (same as 1987). The report foresees a slight acceleration in consumer price rises, with the inflation rate likely to edge up to 1.5 per cent during the course of 1988, compared with 1 per cent this year and a price fall of 0.5 per cent in 1986.

Number of French investors triples

AN AMBITIOUS privatisation programme has made France the second-largest nation of small shareholders after the United States, Renter reports from Paris.

About 9.5m French people - or one in six - now hold stocks or bonds, triple the number a year ago, according to estimates published by the Bourse advisory committee (COB).

The US, with 47m shareholders or one in five, heads the list. Estimates put the number of Japanese shareholders at around 9.5m, with Britain possibly as high as 8m.

The French flooded to the Bourse to take advantage of the bargain issue prices when the conservative government's privatisation programme began last year. Mr Edouard Balladur, Finance Minister, said last month that between 5m and 6m people had bought shares since the programme was launched.

Prime Minister Jacques Chirac's government plans to sell to the private sector some 65 groups and insurance companies by 1992. About a third of the programme has been completed, bringing in FF62.5bn (\$11bn).

But the recent slump in stock markets has forced the government to rethink its strategy.

Mr Balladur said on November 10 that the planned sale of insurance group Union des Assurances de Paris (UAP), originally scheduled for next month, would not start before early next year.

UK ideas on food surpluses stick in other EC throats

BY TIM DICKSON IN BRUSSELS

BRITAIN'S latest proposal for getting rid of Europe's surplus food stocks met with a predictably cool reaction in Brussels yesterday when it was outlined to the European Community's foreign ministers by Sir Geoffrey Howe.

The plan, first floated by Mrs Margaret Thatcher in an interview in yesterday's FT, would involve member states agreeing to write off the costs of disposal on their own national budgets and not (as currently proposed by the European Commission) on the Community's own budget.

Sir Geoffrey repeated yesterday that such a scheme would "produce a clean slate" and would allow the cost of disposal, which is estimated by the Commission at about Ecu7bn (\$4.9bn), to fall where it lies.

British officials emphasised, however, that the new idea was designed as a complement to the current proposals for agricultural stabilisers, and not as an alternative. Britain indeed remains as firmly committed as ever to the ideas for automatic price cuts and subsidy reductions which continued to divide the Community's farm ministers at a separate meeting yesterday and which it believes are essential if EC spending on agriculture is to be controlled in future.

The British idea formally floated yesterday is intended to deal with what is really a separate issue - stocks in the Community's stores which have built up over the years and which exercise a depressive effect on world commodity markets.

Figures provided by the Commission yesterday showed that at the end of last month there were just over 1m tonnes of unwanted butter, 708,000 tonnes of surplus skimmed milk powder, 735,000 tonnes of beef and more than 10m tonnes of cereals in Community stores.

They have a book value of

Ecu10bn - essentially the cost of the guaranteed prices Brussels paid to the farmers who produced them - but are estimated to be worth only about Ecu3bn on world markets.

The question is what to do about this gap, which at the moment represents a serious potential liability for the Community budget. Member states

The British alternative, that these costs should be nationally financed, was criticised yesterday by Mr Jacques Delors, the Commission president, as too complex to administer and by those member states who fear they would end up paying more.

West Germany, for example, is thought to be strongly against because it has a disproportionate



Sir Geoffrey Howe (right), Britain's Foreign Secretary, pictured at the talks in Brussels yesterday with his Danish counterpart, Mr Uffe Ellemann-Jensen (left) and Belgium's Secretary of State for Agriculture, Mr Paul de Kermack.

currently pay the initial costs of "intervention" but are reimbursed by the Community when the surplus commodity is sold out of the store (at a loss).

The Commission's current proposal is to include the Ecu6bn costs of disposal over the next five years within the agricultural guideline of the budget. Britain's argument, however, is that this will boost the guideline, so that by 1992 it will be above the CAP's spending needs and will exert pressure for higher overall spending, threatening to delay the better balance between agriculture and non-agriculture spending.

share of (notably) butter and skimmed milk powder in its stores; Ireland voiced strong disapproval on the grounds that it represented a partial renationalisation of the CAP.

West Germany's objection is strengthened by the fact that surpluses from other member states frequently end up in its stores because of monetary and exchange rate distortions. The Mediterranean countries, notably Spain and Portugal, whose stocks are relatively small and who feel that the Community's food mountains are not their responsibility, are likely to be more enthusiastic.

Two-week deadline to repair TV satellite

BY PETER BRUCE IN BONN

WEST GERMAN engineers controlling Europe's first direct broadcasting satellite (DBS), were trying desperately yesterday to correct a fault which threatens to halve the output of the DM1bn (\$386m) vehicle, which was launched at the weekend.

One of TV-SAT 1's two 20 metre-long solar panels, which generate its power, failed to open properly soon after the launch and the satellite's operators said yesterday that ground control in Oberpfaffenhofen, near Munich, was planning a special manoeuvre to try to unjam it.

The stuck panel threatens to ruin not only years of technical preparation but also three hard

years of political bargaining, among West German states about who should be allowed to use the satellite's four television channels and under what conditions.

If the panel fails to unfold properly, then only two channels would be operable and a new, and probably lengthy, round of negotiations about who could use them would then become inevitable. States ruled by the Social Democratic Party (SPD) will insist that at least one public channel remains open. There are, however, two new, private, commercial programmes which would have used TV-SAT 1 as

It is also possible that the two

channels affected by the solar panel failure could be used to broadcast digital radio, which requires less power than television.

Eurosatellite, the Franco-German consortium which built TV-SAT 1, said yesterday that engineers still had about two weeks in which to free the stuck panel, after which it would become technically impossible.

TV-SAT 1's difficulties represent yet another embarrassment for the West German telecommunications monopoly, the Bundespost, which has spent more than DM10bn in the past three years preparing the country for the advent of West German commercial cable satellite television.

Connections into the cable network already on offer through a Bundespost telecommunications satellite have been extremely low, and the Bundespost has also been criticised for designing TV-SAT 1 to a transmission norm no West German television set can receive without first fitting a new, but unavailable, part.

Beyond Sunday's date, the assembly of parties of the European Telecommunications Satellite Organisation (Eutelsat) has formally given the go-ahead for Astra, the private sector 16 channel television satellite project based in Luxembourg. The satellite which will cover all of Western Europe is due to be launched next July.

Police break up meeting of Charter 77

CZECHOSLOVAK police broke up a meeting of the Charter 77 human rights organisation in a Prague apartment on Sunday after smashing down the door, Renter reports from Vienna.

The action was described as virtually unprecedented. Charter 77 and other human rights activists in Czechoslovakia are known to hold regular private meetings, with police keeping watch but normally not intervening.

More than a dozen people were detained by police after they raided the house of Charter spokesman Lubomir Sillanov, an emigre, say. Among those said to have been arrested were the former Foreign Minister, Mr Jiri Hajek. All were released later.

Between 20 and 30 human rights activists were in the apartment when the police arrived. Those not taken away for questioning were ordered to leave the premises.

Hungarian loan

West Germany said in October that it would guarantee a Hungarian borrowing in the Eurodollar market, not East Germany as stated in the Financial Times yesterday.

Norwegian police probe fraud claim at bank

BY KAREN FOSSLI IN OSLO

NORWEGIAN POLICE successfully applied to the courts yesterday to extend the custody of Mr Philippe Hecker, a French national and former senior share-trader with the Den norske Creditbank (DnB), Norway's largest bank. Mr Hecker was arrested at the weekend in connection with the country's fraud laws.

His arrest followed a complaint lodged with the police by DnB just weeks after the bank suspended him for unauthorised trading.

Last week two heads of the bank's share trading division resigned their posts following

revelations that DnB stands to lose some Nkr1bn (\$5m) on share-trading transactions which took place this year.

In early November the bank issued a statement regarding the depreciation in value of its shareholdings, including, it said, those resulting from unauthorised transactions in equity-linked instruments on foreign exchanges.

DnB has realised losses of Nkr200m but it says there is a potential foreign portfolio loss estimated at Nkr600m. The bank intends either to realise these losses or write down the value of its foreign share portfolio.

Leader for Polish group

THE newly formed Polish Socialist Party elected a longtime anti-government activist as its chairman at a weekend meeting in a secret location, AP reports from Warsaw.

Mr Jan Jozef Lipicki, a historian and literary critic who in 1976 co-founded the human rights group KOR, and who also was an adviser to the banned Solidarity free trade union, was elected on Sunday, a spokesman for the group said.

Police a week earlier broke up a meeting of the Socialists and a subsequent news conference with foreign reporters. Government spokesman Mr Jerzy Urban, said earlier that the group was an illegal association in violation of Polish law.

"We are not going to accept the decision that we are an illegal organisation," said party spokesman Mr Jerzy Kolarzowski. There was nothing in the law banning the formation of political parties.

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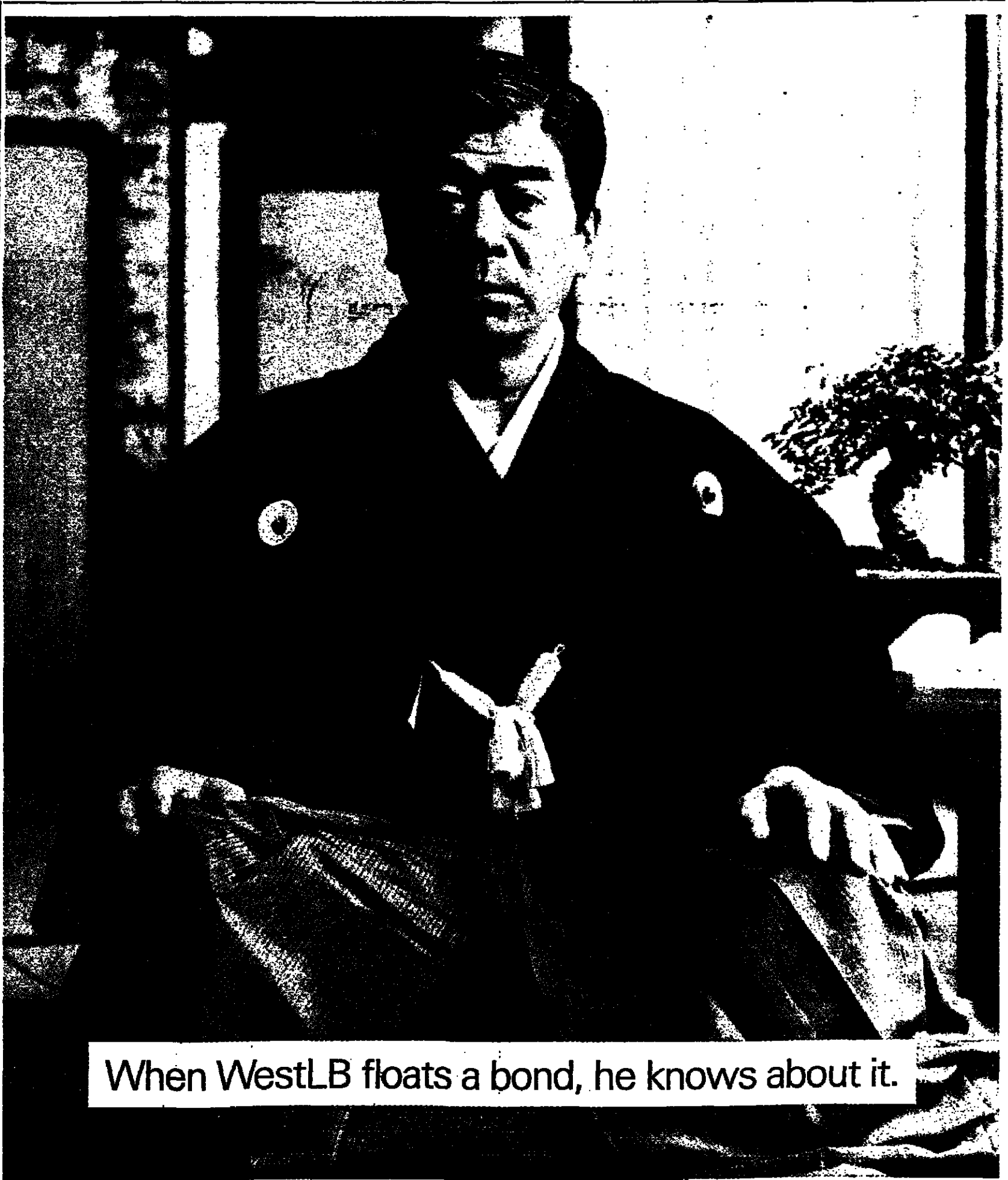
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WORLD TRADE NEWS

Japan, EC submit patents proposals

JAPAN and the European Community yesterday submitted to a negotiating group of the General Agreement on Tariffs and Trade proposals for protecting patents, copyrights and trademark rights against abuse, Reuter reports from Geneva.

The papers were presented to a closed-door session of a special group set up under the Gatt Uruguay Round to agree international standards to deter piracy. The International Chamber of Commerce in Paris has estimated that abuse of intellectual property rights amounts to \$60bn a year.

Tokyo's plan suggests the duration of a patent be at least 15 years, while protection of literary, scientific, artistic or musical works should last the life of the author, plus 50 years.

In the case of semiconductor integrated circuit layout rights, Japan said protection should be at least 10 years from the date of registration. Registration should be completed within two years from the first commercial exploitation. "Sufficient sanctions should be imposed on an infringer of intellectual property rights," Japan said.

A country should not take unilateral action against an infringer, but take its case to a Gatt dispute-settling mechanism, according to the Tokyo proposal. The EC proposal, described as an "initial contribution", stops short of recommending standards or duration times.

US service sector claims everyone a winner from free trade

Peter Montagnon talks to the chairman of American Express about the Gatt round

OF ALL the issues in the current Uruguay round of multilateral trade liberalisation, trade in services is one which has been espoused with special vigour by the Reagan Administration, in spite of initial reactions ranging from indifference and perplexity to outright opposition elsewhere.

A cynical explanation, not uncommon among European trade experts, is that this is simply because the US service industry lobby presented the US Trade Representative with an all too rare gift - a plausible cause to plead.

Not surprisingly, this is a view firmly rejected by Mr James Robinson, chairman of American Express and one of the leading US private sector advocates of free trade in services.

Liberalising trade in services would benefit everybody by increasing the size of the overall market, he says in the wake of the launch of formal US proposals on services in the General Agreement on Tariffs and Trade, earlier this month. It is not just a question of gratifying specific demands from a narrow lobby of

interested companies, but a sweeping change designed to reflect the way world economic development is proceeding.

Already, he says, the focus of trade policy has been changed by the debate. It was US action under Section 301 of its trade law that forced South Korea to open its market to US insurance companies. "Had the US Trade Representative not been willing to adopt goods-type procedures, that wouldn't have happened."

Clearly, American Express, with its activities in financial services, tourism and insurance, is a self-interested party. It would like, for example, to be allowed to introduce a local-currency credit card in Taiwan and although Taiwan is not a member of the Gatt, the US case would be bolstered by an agreement on services in the Uruguay round.

Yet, according to Mr Robinson, the services issue has much broader ramifications. Take telecommunications, traditionally a

highly protected and regulated industry. American Express is not in the telecommunications business, but its business is heavily dependent on communications.

In some countries - which he would not name, although West Germany and Japan spring readily to mind - Mr Robinson said his company had been "harassed" by telecommunications authorities restricting the kind of equipment that may be hooked up to telephone lines, and by discriminatory pricing.

Moreover, international liberalisation, he says, can bring the benefit of domestic deregulation in its train. One practical advantage to American Express of the recent US-Canadian free trade deal is that it will allow its IDS financial services unit to operate in Canada. IDS, which among other things sells life insurance, has not been able to do cross-border business. Under the new agreement, "it'll still have to establish (a presence there) but

we've got greater opportunity to do so."

On the other hand the agreement has also opened up a crack in the Glass-Steagall separation of commercial and investment banking in the US, since Canadian banks will be able to underwrite Canadian securities in the US. This, Mr Robinson believes, can only add to the pressure for deregulation of the US banking system.

One of the root motivations behind the US move to liberalise world trade in services, he adds, has been the EC attempt to establish an open internal market from 1992. Much of this initiative is about services, he says, "and there's a growing concern on the US side that it's going to result in a closed market for everyone else."

So far, so good, but isn't there still a degree of wishful thinking and even hypocrisy about the debate on trade in services so frequently pointed to the lack of a

strong European corporate lobby on services. They say the US plan is ill-thought out and designed primarily to benefit a narrow segment of the services sector regardless of the cost to everybody else.

After all, there are service industries in the US, like air transport, for example, which might shrink from the notion of free international competition. It was also the refusal of the US to unwind the protection afforded to its coastal shippers under the Jones Act that blocked a transport agreement in the US-Canadian free trade talks.

Some US service industries might be unwilling to give up protection, Mr Robinson acknowledges, but that does not alter the validity of the overall objective. The intellectual debate on procedures for liberalising trade in services is only just beginning. "We ought to be able to do as well as in the goods area from the point of view of adjustment assistance and yet have

"degressivity" built into the system."

In an address this month to the Royal Institute of International Affairs, Mr Clayton Yeutter, the US Trade Representative, argued that there should be no need to negotiate reciprocity on the principle of free trade in services since it should be of equal benefit to all, but he acknowledged that the kind of horse-trading which characterises these negotiations on goods might well come into play once discussion moved on to specific sectors.

It is a view echoed by Mr Robinson. He envisages a framework agreement of principles which at the least would impose a standard on protectionism in services, followed by sectoral negotiations aimed at rolling back barriers already in place.

That might still involve a long uphill struggle, but Mr Robinson is unshakable in his conviction that the cause is righteous, simply because it would lead to a



James Robinson

growing demand for the services he sells. "I'm far better off doing everything I can to respond to primary demand and only second to increase my share in the market. If you don't have a primary market that's growing, then the fight for market share becomes much more acute."

Mitsubishi to sell National Semi chips

BY LOUISE KENOE IN SAN FRANCISCO

NATIONAL Semiconductor, one of the largest US chip-makers, has signed an agreement with Mitsubishi Electric giving the Japanese electronics company the right to sell National's most advanced microprocessor products in Japan.

The US company said that Mitsubishi would become "in essence our Japanese

distributor". Mitsubishi says that it will begin sales of the US-made chips next month.

Although second-sourcing and technology exchange agreements between US and Japanese semiconductor manufacturers are common, the arrangement between National and Mitsubishi is unusual in that it does not

license Mitsubishi, itself a major semiconductor producer, to manufacture the US-designed chips.

Instead, according to Mitsubishi, the Japanese company will import National's 32,000 series 32-bit microprocessors plural and related software over the five years of the agreement. According to US analysts,

other US chip producers have so far resisted forming distribution arrangements with the major Japanese electronics companies.

By breaking ranks, National hopes to improve its penetration of the 32-bit microprocessor market in Japan, which is dominated by Motorola.

Egypt soon to seek tenders for \$1.7bn power station

BY TONY WALKER IN CAIRO

EGYPT expects by early next year to call for tenders for a \$1.7bn power station and coal transshipment port on its Red Sea coast.

Mr Maher Abaza, Egypt's Electricity Minister, said that priority was being given to the 2,600 megawatt Zafarana project within Egypt's second five-year plan, from 1987 to 1992.

The minister said the Zafarana site, 200 km south-east of Cairo, was being prepared. One of the tasks was to clear mines from the area.

World Bank assistance amounting to about 15 per cent, or \$260m, of the project cost covering civil works was being sought.

Australia is providing about \$15m for a detailed study of Zafarana and other sites in Egypt for coal-fired power stations. The electricity commission of New South Wales is advising the Egyptian Electricity Authority on specifications for Zafarana.

Egypt is considering constructing a replica of a 2,600 megawatt coal-fired power station oper-

ing near Sydney to save on design costs.

The Australians are seeking guaranteed long-term markets for coal and are anxious to see the Zafarana project with its coal-loading facility proceed.

The Australian Government, in partnership with state governments, is looking at ways in which it can support the transshipment port element of the Zafarana project.

Cost of the port's first stage, which would have a capacity of about 7m-8m tonnes a year, would be between \$200m and \$300m. It is planned eventually that Zafarana would be able to handle 12m-15m tonnes of coal a year.

Egypt is hoping that a preliminary tender, which would not include specific performance details, will attract strong international interest.

The Egyptian Government will be seeking maximum financial support for the ambitious Zafarana project. Among big foreign companies who have shown an interest are Siemens of West Germany and General Electric of the US.

US army order for Israeli defence group

By Judith Maltz in Jerusalem

A LEADING Israeli manufacturer of defence electronics has been awarded a contract, potentially valued at about \$100m, to supply the US Army with simulators for its Conduct of Fire Trainer (CofT) programme, which involves training in tank fire control systems.

Elbit, which specialises in navigational flight systems and fire control systems, said winning the contract had special importance, given the recent cancellation of the controversial Lavi fighter-bomber project, for which the company was to have produced various systems.

In the first stage of the contract, the Israeli company - one of the country's few defence enterprises to continue to show profits - will supply the Pentagon with 16 simulators, worth \$12.5m, to be delivered in the first half of 1989.

Elbit says that if the US chose to exercise all the options included in the contract, its value could reach \$100m within four years.

This is the second contract Elbit has been awarded directly from the US Army, which has in recent years taken the place of the Israeli Defence Ministry as the company's largest customer.

Suzuki seeks to lift Indian car stake

BY JONATHAN LLOYD IN NEW DELHI

SUZUKI of Japan has told the Indian Government that it wants to exercise its right to raise its equity stake in the five-year-old government-owned Maruti Udyog car company from 26 per cent to 40 per cent.

This would involve a cash investment of \$14m. The money would help to cover the \$27m foreign exchange cost of imported capital goods needed to introduce a new 1000cc Suzuki car, which Maruti hopes the Government will approve soon.

Maruti produces about 100,000 800cc vehicles a year. When launched in 1983, this was India's first mass production car for about 25 years. Although rel-

atively fragile for India's uneven roads, the car has been a success and the Japanese company is satisfied with the quality and gradual change-over to Indian-made components.

Suzuki has the right under its original 1983 partnership agreement to raise its stake within five years to 40 per cent, the normal maximum for foreign investment in India.

This has caused some controversy because of inherent opposition in India to foreign involvement. However, the Government has no legal right to block the move, which would be implemented by Maruti increasing its total authorised share capital.

The Government's stake in the company would go down from 74 per cent to 60 per cent.

Suzuki has not made its move conditional on the government approving the 1,000cc car. But if approval for the new car were not granted, there would be no need for the injection of foreign exchange.

The Government has been delaying approval of about a dozen new foreign car projects because of concern about foreign exchange costs of joint ventures with Suzuki and other Japanese two-wheeler and light commercial vehicle companies.

But it is expected to approve the Maruti 1000cc car

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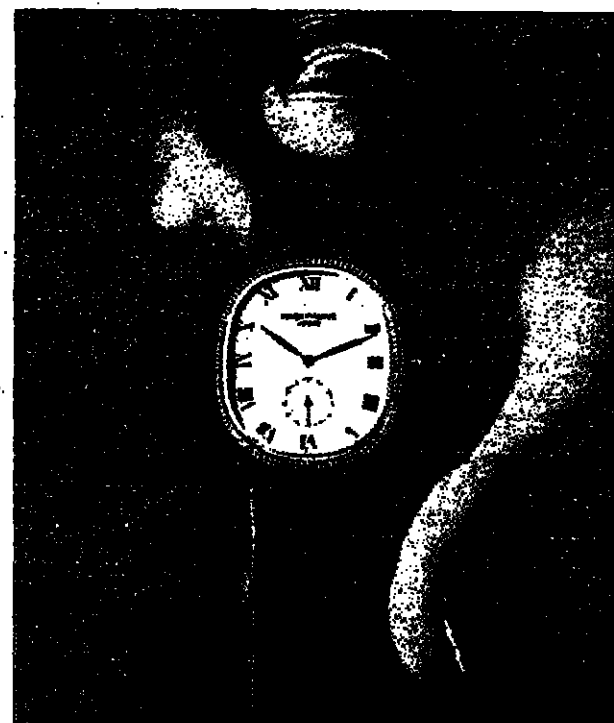
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AMERICAN NEWS

Paraguayan leader retains power

BY TIM COONE

PARAGUAYAN President Alfredo Stroessner appears assured of yet another five-year term of office, despite growing disarray and fragmentation within the ruling Colorado Party, after the General was nominated at the weekend for next year's elections.

The party is now split into at least four factions, the majority of them opposed to the continuation of General Stroessner, 75, in the seat of power and the highly personalised style of government that has come to characterise his regime.

Suppressing internal dissent, however, the faction supporting the General held a party convention at

the weekend at which 870 delegates under heavy police and army protection, made a series of obsequious speeches and decided, without taking a vote, to nominate him yet again as the presidential candidate. The elections are due to be held on February 14.

Only two opposition parties have legal status and are able to contest the elections, while the numerous other parties which are more active in opposing the Government, have faced constant repression and a number of their leaders are presently imprisoned.

An opposition campaign is under way to persuade voters to either ab-



Alfredo Stroessner

lack of civil liberties and against what is widely expected to be an electoral fraud.

In a warning to the opposition, General Stroessner said during his acceptance speech: "Liberty does not give the right to promote disorder or to propagate ideas contrary to social harmony or to propose electoral abstention, which is a serious violation of the constitution. To incite abstention or to leave a ballot blank, is to be on the road to subversion, is to be on the tortuous path to violence, is to be in a totalitarian plot."

General Stroessner came to power in 1954 through a military coup.

Garcia's stock takes a tumble

PERUVIAN PRESIDENT Alan Garcia's controversial move to nationalise the private financial sector has backfired and he is paying a heavy price for what is widely considered a political and economic blunder.

Mr Garcia, who restored hope for many Peruvians when he came to office in July 1985 at the age of just 38, has dramatically lost popularity and credibility. According to one poll, his approval rating dropped from 68.5 per cent in June, just before he announced the nationalisation, to 47.2 per cent in September. The tumble is even more remarkable compared with the time of his election, when he commanded an unprecedented 96.4 per cent approval rating.

Another recent poll showed that public disapproval of the nationalisations was at its height during the violent takeover of Peru's top two private banks and a finance company by heavily armed riot police using tanks, tear gas and smoke bombs.

Since those seizures on October 14, three days after the law was promulgated, the nationalisations have been bogged down in a series of contradictory lower court decisions on their constitutionality, which higher judiciary bodies have yet to sort out. However, Mr Garcia backed away from taking more banks by force and said he would leave the matter to the courts.

Meanwhile, bankers have largely undermined the law by selling off stock in packages under the law's limit on private share ownership, which is 40 per cent, or about \$15,000 (\$8,800 at current tax and exchange rates. In this way, the banks

have averted expropriation. The Banco de Credito, Peru's largest private bank and considered to have been Mr Garcia's prime target, sold just over half its shares to its employees to prevent the bank from passing into state ownership. About 5,000 workers have purchased packets of stock of less than 40 tax units.

The sale totalled roughly \$15m, three times the bank's annual earnings. The shares, which were valued by Price Waterhouse accountants at 10 times a piece (about 80p at the

official exchange rate), were sold to employees at 3.8 times a piece, according to Mr Juan Francisco Raffo, formerly the Banco de Credito's general manager and one of its main owners.

The Government has tried to scuttle the sale for a month, using a series of bureaucratic manoeuvres, but the transaction was legally completed on November 10. The Peruvian National Supervisory Commission for Companies and Stock has declared the sale invalid because it says a stock exchange regulation was violated. But Mr Jose Luque, director of the stock exchange, and a phalanx of lawyers have contended that the sale is perfectly legal.

A bizarre twist to the stock sale tussle is that key govern-

ment officials gave Mr Raffo a green light on the transaction. One leading ruling party senator even called Mr Raffo when he heard of the sale on October 12, saying he was opening a bottle of champagne to celebrate the resolution of the nationalisation controversy.

But given the often highly personalised and venomous politics of Peru, the Government's reversal is explained as Mr Garcia's anger over a scandal that involves his alleged purchase of a private home for double the

capital in reserve as its nearest competitor. The Government has periodically frozen the bank during the last month and workers have also fought Government control with several days of sit-down strikes.

Four of the other 10 affected banks, the Banco Latino, Banco Financiero, Banesco (Banco de Desarrollo y Construcción) and Banco de Comercio, have also sold large portions of their stock to avoid expropriation.

Mr Jorge Picasso, for example, president of the Banco Latino, Peru's fourth largest private bank, said that nearly 70 per cent of his bank's shares had been sold in packages of less than 40 tax units. Referring to Mr Garcia's complaints that credit was concentrated in too few hands, Mr Picasso bitterly remarked: "If the Government wanted broader ownership, they've got it."

The two small private regional banks covered by the nationalisation, Banco del Sur and Banco Regional del Norte, have agreed to comply with the law's 70 per cent limit on private shareholding for regional banks.

This leaves only three banks, Banco Wiese (seized violently along with Banco de Credito), Banco de Lima and Banco Mercantil, subject to expropriation. Mr Pardo, the president of the Banco Mercantil who slept in his office for a month to protest against the nationalisation law, refused to sell his bank's stock "as a matter of principle." He puts faith in the eventual repeal of the law as unconstitutional. And he smiles as he says: "This is a political disaster for President Garcia."

Long-shot Simon joins the front-runners

SENATOR Paul Simon of Illinois - once dismissed as a long shot - has rapidly become a front-runner in the race for the Democratic presidential nomination, writes Lionel Barber in Washington.

A week ago he took the lead in Iowa, the state with the first primary election next February. A new poll shows him in second place in New Hampshire.

Nationally, Senator Simon still ranks third - behind Rev Jesse Jackson and Governor Michael Dukakis of Massachusetts - according to a Gallup poll. But

this is largely influenced by name recognition, and two early successes in Iowa and New Hampshire would guarantee him instant fame and media attention.

Senator Simon, 58, is best known for his bow-tie, horn-rimmed spectacles and a carefully honed image of honesty, reliability and authenticity. He calls himself an old-fashioned liberal, and is an outspoken supporter of new social programmes and public works.

His recent rapid rise in Iowa and New Hampshire has already

drawn fire from his Democrat opponents. Several have asked how he reconciles his pledge for higher domestic spending with his promise to balance the Federal Budget deficit within three years.

The Democratic Party leadership - desperate to find a presidential candidate with national appeal - is worried about Senator Simon's liberal views on defence. The Illinois Senator would scrap the MX ballistic missile, abandon President Reagan's Star Wars missile defence system, stop mili-

tary aid to Central America, and cut defence spending.

But Senator Simon's campaign staff are betting that their candidate will appeal to the liberal activists who dominate in the Iowa caucuses. The New Hampshire primary follows a week later, and if Senator Simon could manage second place behind Governor Dukakis (from neighbouring Massachusetts), he would be well placed for "Super Tuesday", when 20 states, 14 of them in the south or border states, hold their primaries.

Cubans stage fresh jail protest over deportation

BY OUR WASHINGTON STAFF

CUBAN refugees in US prisons yesterday continued violent protests against possible deportation to their homeland under an exchange deal announced last week between Washington and Havana.

Fires broke out at the federal prison in Atlanta, Georgia, where 1,500 Cubans are being held. The incident followed a prison break-out at the weekend by Cubans in Laredo, Texas, and a riot coupled with hostage-taking at Oakdale prison in Louisiana.

The Cubans, most of them convicted criminals and mental patients, came to the US in 1980 when Fidel Castro expelled hundreds of delinquents.

They are protesting against an agreement between the US and Cuba whereby Cubans will take back 2,500 of the 125,000 refu-

gees. In return, the US will allow entry to 27,000 Cubans a year.

The deal stems from Cuba's desire to reduce its population in order to ease its economic difficulties. The US is keen to return the Cuban delinquents. It was signed in 1984, but fell apart after the Reagan Administration opened Radio Marti, a Spanish-language news service aimed at countering Cuba's communist-controlled media.

Negotiations are continuing over the radio. But the focus has shifted now to the Cuban refugees.

In Oakdale, the Cubans burnt four buildings and took 28 hostages but later released six. Teams of negotiators from the FBI and the Immigration and Naturalisation Service held talks with inmates.

Suriname strongman to ignore poll verdict

SURINAME goes to the polls tomorrow, but the outcome of the first election since a military coup seven years ago is unlikely to make much difference to the administration of Commander Desi Bouterse.

He says the election will not interrupt the "revolutionary process" started by his administration, regardless of the outcome.

Surinamese recently approved a new constitution for the former Dutch colony of 400,000 people, clearing the way for election. The leaders of the major political parties say if they win they intend to keep the military out of politics, despite sections of the constitution which appear to give the army a basis for continuing intervention.

Commander Bouterse is a member of the National Democratic Party, which is backed by the army, and which has won increased support in recent weeks. The main challenge will be from the Front for National Democracy and Development, a coalition of three parties representing the Indian, Indonesian and African sections of the society.

The US, which has viewed Colonel Bouterse's friendship with Cuba and Libya with unease, is worried about the army's post-election powers. Mr Elliott Abrams, the US Assistant Secretary of State, said recently that Suriname's new constitution allowed a military a higher degree of power and privilege "than is consistent with normal standards of democracy."

But Surinamese politicians, businessmen and labour leaders who successfully urged support for the new constitution, have tended to overlook sections which say the army would "work for the liberation of the nation," and that the military should guarantee conditions for "a dem-

A new constitution in the former Dutch colony provides for both elections and military rule, writes Canute James

ocratic and socially just society."

The three-party coalition is confident that it can garner enough votes to prevent the army-backed party from taking office.

Mr Henk Aaron, leader of the National Party, and a former prime minister who was overthrown by Commander Bouterse, says the coalition is confident it can gain the majority. "They (the army) have the resources - the money - but we have the people to vote."

The increasing support for the National Democratic Party has been attributed by diplomats to the army's successes in clashes with rebels who have fought for 15 months in an attempt to topple Colonel Bouterse.

The rebel group, the Jungle Commando, is led by Mr Ronnie Brunswijk, a former bodyguard to Commander Bouterse. Operating in the east of the country along the border with French Guiana, the rebels inflicted heavy damage to economic targets including the bauxite-mining and aluminium industry, the backbone of Suriname's economy.

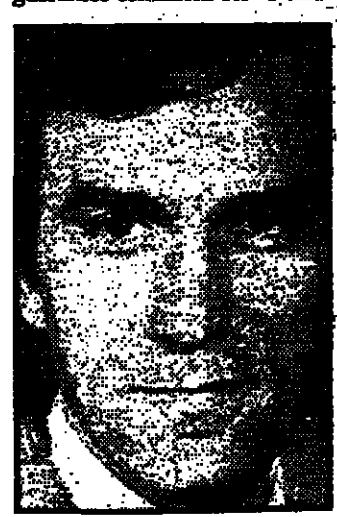
The Jungle Commando is backed by Surinamese politicians exiled in Europe.

The operations of the rebels have provoked a minor crisis in the government. Mr Jules Wijdenbosch, the Prime Minister and head of the National Democratic Party, has submitted his cabinet's resignation to Commander Bouterse, in protest at the decision to conduct elections in three eastern districts where the rebels are active.

The army leader has refused to accept the resignation, saying voting will be held in all districts. Government officials say postponing the election in the three districts would represent a victory for the rebels.

Dealing with the insurgency and the deepening economic problems of the country are becoming the major issues in the election campaign.

The Aluminium Company of America, the larger of two companies running the industry, says it will not consider reopening the smelter until January. The economy, which declined by 1 per cent last year, is expected to fall by 7 per cent this year.



Elliott Abrams: military too powerful

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OVERSEAS NEWS

Japanese high motivation challenged

By Jimmy Burns, Labour Staff

THE popular image of Japanese workers as highly motivated is challenged in a survey published this week by ISR, the European arm of the Chicago-based International Survey Research Corporation, a leading attitude research company.

The survey, covering employee attitudes worldwide, found that Japanese workers' perceptions of their working conditions compared unfavourably with those of their European and North American counterparts.

According to the survey, work organisation was found to be least satisfactory by the Japanese (56 per cent gave a positive response) and most acceptable by the Dutch (59 per cent), Canadians (58 per cent) and British (56 per cent).

The Japanese compared unfavourably with the other nations surveyed in terms of how they perceived pay (36 per cent favourable), benefits (30 per cent), training and information (44 per cent) and company identification (59 per cent).

Issues relating to pay, training and communication were regarded most favourably by the Dutch and West Germans. The Canadians came out best on benefits (77 per cent) and relations with their "immediate boss" (87 per cent).

ISR's client base covers 11.5m employees in 650 companies worldwide. Its findings have been aggregated from recent client surveys, including one conducted by a Japanese research unit to which unions and most companies are affiliated.

"It is clear that Japanese employees typically have more negative reactions to their work situation than their counterparts in Europe and the US," ISR concludes.

The apparent paradox could be the result of the higher level of expectations generated among Japanese employees.

"Expectations of the rewards Japanese companies should provide are therefore higher, with considerable emotional investment being made by employees in their work situation. As a result, levels of satisfaction with work as it is actually experienced are likely to be lower," ISR says.

Employees Attitudes towards their Employers - an International Perspective 11-19 Buckingham Gate, London SW1E 6LB

Wong Sulong reports that Malaysia's economy is dependent on reluctant foreign investment
Mahathir sets out to restore sagging business confidence

DR Mahathir Mohamad, the beleaguered Malaysian Prime Minister, faces the task of reviving business confidence after the recent security crackdown which tightened his political grip on the country.

Success in this area is crucial to the national economy, being kept afloat at present by the good fortune of higher commodity prices.

In two policy speeches last week, the Malaysian leader put across three powerful messages in no uncertain terms. The time has come, he said, for politicians to stop squabbling over the sharing of the nation's wealth; and for local businessmen, mostly Chinese, to accept the Government's sincerity in attempts to revive the economy and respond by ensuring the private sector takes the leading role.

As an export-orientated economy, Malaysia is particularly

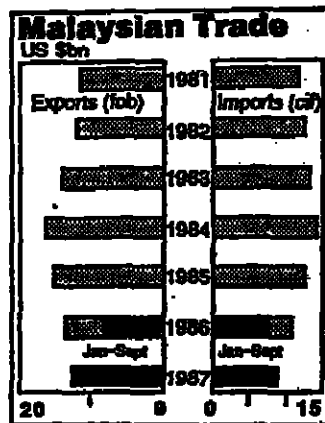
vulnerable to the threat of recession in the industrialised world.

The Treasury's latest economic report shows Malaysia is slowly emerging from the 1985-86 recession. Growth of 2 per cent in gross domestic product is expected for this year and 4 per cent next year if commodity prices hold steady.

The country's two external concerns - its \$19.5bn external debt and the balance of payments - are being brought under control. For the first time since 1979, the country expects a balance of payments current account surplus of \$800m this year.

The Government justifiably can take credit for exceeding financial discipline. Dr Mahathir said the Government would continue to maintain financial discipline, in spite of calls to relax it, and hoped to balance its budget by 1989.

Despite the liberalisation and the broad range of new incen-



tives for the private sector, investors' confidence has been shaken by the spate of political and financial scandals and the power struggle within the ruling United Malays National Organisation.

Between 1981 and 1986, pri-

mate investments outside the oil and gas sector declined at an average annual rate of 2 per cent.

Unless this trend is reversed, Malaysia cannot address itself to the deeper structural changes needed to ensure that its prosperity is not dependent on volatile commodity prices.

Even at economic growth rates of 3 or 4 per cent, Malaysia will be facing rising unemployment. Now at 8.5 per cent, unemployment is expected to reach 12 per cent by 1990.

Unemployment among university graduates poses a serious political problem for the Government as most of them are Malays. There are now 46,000 unemployed graduates and the numbers could reach 100,000 by 1990.

Regional surveys conducted by international consultants and business groups in recent years have downgraded Malaysia as an investment centre. Within the

Association of South East Asian Nations, Malaysia is now rated below Singapore, Thailand and Indonesia.

Of late, the government-controlled local press has been trying to instil confidence with optimistic reports about foreign investment plans, but the fact remains that too few investors will seriously consider Malaysia while vital elements of national life are unresolved.

Malay unity is vital for political stability and the division within UMNO has to be bridged. However, the crackdown has broken the temporary truce within UMNO and there are signs that the party may be undergoing a major political realignment.

While the detention without trial of 103 people, including Lim Kit Siang, the parliamentary opposition leader, and the closure of three newspapers, is interpreted by some as a blow to democracy, the action has had

the immediate effect of avoiding an imminent racial clash between the Malays and Chinese, something which could set the country back many years.

Dr Mahathir has demonstrated, in a most dramatic way, the enormous power of the prime minister's office. For the first time since last April's bitterly fought UMNO elections (in which he retained the presidency by a narrow margin) he is on top of the situation and the opportunity exists for him to initiate some form of reconciliation with his opponents within UMNO.

Business confidence would also be boosted by a clear, unequivocal government position towards the controversial aspects of the new economic policy.

But the policy's targets, which include a 30 per cent Malay ownership of the corporate sector, have not been achieved and Malays are dependent, more than ever before, on government largesse.

Our Kampala correspondent reports on a woman rebel leader possessed by the spirit of an Italian

Alice and her Holy Force wage war in Uganda

ALICE AUMA, a slim 27-year-old Acholi woman from northern Uganda, was possessed by the spirit of "Lakwena" on 16 May 1985. In August 1986, she was recruited by a faction of the Uganda People's Democratic Army (UPDA) rebel group. It had 180 soldiers and 185 guns. Thus the Holy Spirit Mobile Force was born.

One year ago on 12 November 1986, Holy Spirit rebels launched their first assault on National Resistance Army (NRA) Government troops at Corner Kilak in East Acholi district. That attack marked the beginning of Uganda's strangest war in which the NRA says that up to 7,000 rebels have died.

Since then, Alice has masterminded numerous rebel attacks on well-defended NRA barracks and garrison towns in a 300-mile campaign that has stretched all the way from Uganda's northern border with Sudan to Jinja, 50 miles east of Kampala.

According to NRA soldiers, most rebels have guns but they never take cover. Others are armed only with stones which they believe will explode into grenades. They oil their skins in the hope that NRA bullets will slide off them. If they

refuse to fight, they are killed by Alice's brutal "Operations Group". In the past month the Holy Spirit Force, fighting on unfamiliar ground with no popular support, has disintegrated in the face of a major NRA offensive. Many Nilotic rebels have been either captured or killed by hostile Bantu civilians and other rebels are on the run.

The NRA recently attacked a 200-strong rebel group south of Iganga, a town now at the heart of the war about 80 miles east of Kampala on the main road to Kenya. Alice is said to be hiding in densely forested swamps to the north of Tororo. She was wounded in the leg last week.

Four of her closest aides have recently been captured. Lt Col John Kennedy Kilama was her senior military adviser; Professor Isaac Newton Ojok, an Education Minister in ex-President Milton Obote's government (1980-85), would perhaps have been President of her interim government; Major Labong led her crucial Operations Group which recruited rebels by force, murdering everyone who refused to join; and Mr Mufube, a former teacher and Alice's adjutant.

Alice's bizarre beliefs are conscientiously documented in scores of tatty, green school exercise books which rebels dropped as they fled army attacks. Most are written in English by her scribes and they provide a fascinating insight to her motives for rebellion.

Christ is risen, Christ will come again" in battle.

According to Alice, Lakwena appeared to her in 1985. "He came and stood on top of an anthill and exacted his orders that he was sent by

Alice's creed was that only immoral rebels who disobeyed her no sex, smoking or drinking code were killed. "If people died, she told us, it didn't matter, they were bad. Let them die."

The autobiography of Lakwena - the spirit of a captain in the Italian army who died in the First World War - states that he "came on earth to save mankind and ease the general population out of their evil deeds".

There were many other spirits including a British one, Rankie, but the significance of the chief spirit either being Italian or having Italian connections springs from the strong influence that Roman Catholic Italian missionaries have had in parts of northern Uganda for the past 50 years. Rebels often sang the Catholic refrain "Christ is dead,

God... I've been sent on earth not to leave any wrong man or woman behind. Nobody will escape the battle."

This purge was to begin with her army and move on to Government forces, then civilians. In particular, her own Acholi tribe was singled out for being "notorious for murder, theft, looting and rape" - perhaps a reference to the old habits of Dr Obote's predominantly Acholi troops.

Alice's creed was that only immoral rebels who disobeyed her no sex, no smoking, no drinking code, were killed. One captured rebel

said: "If people died she told us it didn't matter, they were bad people. Let them die."

According to one book, she wanted to convert the Acholi from "their evil ways before proceeding to do the same for the rest of the country." She had a political wing of civilian preachers who claimed it was their duty to go into the villages and tell peasants that the day of judgment was coming soon.

Other books refer, somewhat more rationally, to the root causes of social upheaval in Acholi districts, such as poverty, illiteracy and disease. Underdevelopment in the north has often been cited as a reason why so many Acholi men joined Uganda's army, police and prison forces after British colonial times.

Although many Holy Spirit rebels were initially press-ganged, the mention of God combined with tribal and political alienation from President Yoweri Museveni's southern-dominated government, also attracted recruits. On the day he was caught, Professor Ojok said that a number of rebels had joined in Soroti district, eastern Uganda.

"There wasn't a lot of support for the Government in Soroti, partly because of cattle thieving which wasn't being stopped effectively (by the NRA) and partly because of local things which weren't being stopped either," he said. "People were calling on the Holy Spirit to stop the cattle rustling."

Professor Ojok said that Alice was worried about her own safety. "In order to go back home she has to account for all those young men and women who died." He said that people who thought she would overthrow Museveni "will be disappointed" and that she would find it difficult to muster a new fighting force.

Mr Stef Ali, the NRA's eastern brigade commander, said that Alice's war had encouraged other rebel groups to create insecurity. However, Holy Spirit rebels also absorbed or dispersed other rebel factions as they moved south.

The UPDA, the main Acholi rebel group, has an ambivalent relationship with Alice. On October 28 its leader, Brigadier Oduko-Lakwena, sent her a radio message of encouragement. But originally Alice's Operations Group captured the radio from the UPDA along with a substantial number of weapons.

Tough line in South Pacific on companies

By John Mendenhall

SOUTH PACIFIC countries are getting tough on multinational corporations. In response to requests for assistance, determined efforts are being made by the United Nations Centre for Transnational Corporations (UNCTC) to help Pacific countries, especially small island states, strike the best possible bargain with those that want to do business in their countries.

At a regional seminar, held in the Solomon Islands, government officials and business people from 12 South Pacific countries were trained in the skills of dealing with companies from abroad.

Dr R. Bola, a UNCTC official, said: "Participants were taught how best to prepare for negotiations with multinationals, how to negotiate with them, exercise more control over their activities, how to get more in tax revenue, retain more profit in the country, and how they can encourage the multinationals to develop linkages with other sectors of the economy."

The seminar reflected concern that the small island countries, many with a population of less than 250,000 people, are no match for the negotiating skills of many multinationals, some of which have traditionally played a significant role in the region.

"Positive contributions can be made by multinationals," says the UNCTC, "depending on arrangements between them and governments."

A number of business people attending the seminar were negotiating joint ventures with multinationals. There is a growing interest by private companies in the Pacific states to set up such ventures if the right terms can be reached.

"Our strong point is that we have resources in our country which they want," said a participant from Papua New Guinea, a country which has recently reported new findings of gold and oil. "It's a question of knowing our advantages and translating them into a good deal."

The seminar covered issues such as legislation, policy making, institutional arrangements and procedures, with particular regard to fisheries, agriculture, manufacturing and tourism.

To help South Pacific countries in their detailed negotiations with multinationals, the UNCTC now helps these countries to secure the services of former employees.

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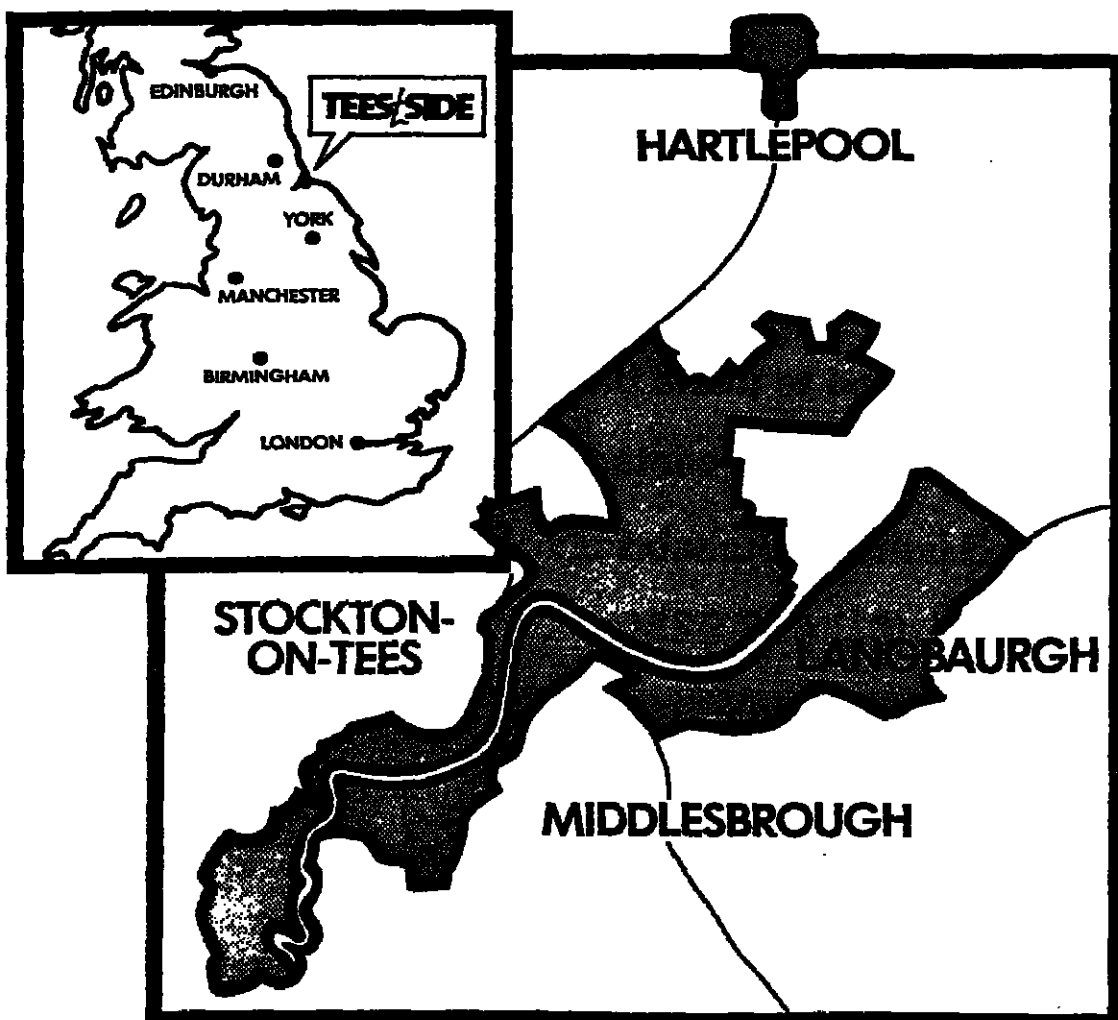
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OVERSEAS NEWS

India resumes operations against Tamil Tigers

By K.J. SHARMA IN NEW DELHI

THE Indian Government yesterday announced resumption of operations against the Tamil Tiger guerrillas in Sri Lanka, following their failure to respond to the hope that they would surrender their arms during a 48-hour unilateral ceasefire by the Indian forces.

No details of the resumption of the operations were released by the Indian Government in New Delhi. Indications are that a full-scale offensive against the Tigers has not yet started, possibly to give them more time to reconsider the question of a surrender.

India regretted that the Tigers "did not respond positively" to the 48-hour ceasefire that began on Saturday morning and that they had instead insisted on a "number of unacceptable preconditions". These are thought to include a pullback by the Indian troops to positions held when the operations started on October 10, and a general amnesty.

New Delhi said that during the 48 hours the Tigers had threatened civilians co-operating with and giving assistance to the Indian forces. Two had been killed.

It is not clear what the Indian Government plans to do in Sri Lanka in the next few days, nor what is the reason for the unilateral ceasefire.

There are reports that the move was made in response to a suggestion by Mr M. Ramachandran, the chief minister of the South Indian state of Tamil Nadu, to whom feelers had been put out by the Tigers.

India also announced that since the start of the operations on October 10, 222 Indians had been killed and 927 wounded by the Tigers. This is the first time India has admitted to such casualties.

Mervyn de Silva reports from Colombo that Ranasinghe Premadasa, Sri Lanka's Prime Minister, has publicly joined Mr Roméo de Mel, Finance Minister, and other party stalwarts in pressing President Junius Jayewardene to lift the ban on the JVP, the Sinhalese extremist party accused by the police of killing over 60 members of the ruling UNP.

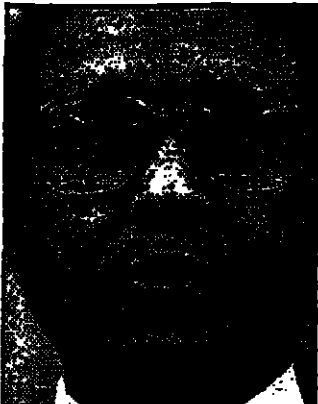
A report of a speech the Prime Minister made on Sunday to the executive committee of the UNP's Colombo organisation was published in the state-owned Daily News, while other papers reported two more political murders. The victims are a school principal and a chairman of a village council, both prominent UNP members.

Under a front page headline, "JVP not to blame for every act of violence, says PM" the Daily News reported that Mr Premadasa had told the city party executive: "If the proscription of the JVP is lifted, the country will be able to know the true situation".

The Premier had informed the city committee, which represents four ministers and five UNP members, that he had urged the government to legalise the JVP two months ago.

Mr Lalith Athulathududhi, the National Security Minister, said it was wrong to blame the JVP for the recent Colombo bomb blast which killed 32 people. "It is now clear that the explosion was the work of the Tamil Tigers", he told an official function.

With these powerful UNP figures backing Mr de Mel's appeal in his budget speech for a "new approach" to the problem of Sinhalese youth violence in the south, President Jayewardene, who is pursuing a tough "surrender arms and renounce violence" line on the JVP, will face an increasingly hostile Cabinet tomorrow.



De Mel's new approach

Egypt aims to revive Arab arms enterprise

By Tony Walker in Cairo

EGYPT is pressing its former partners in the \$1bn Arab Organisation for Industrialisation to revive their involvement in a local defence industry.

Saudi Arabia, Qatar and the United Arab Emirates, together with Egypt, founded the AOI in 1974 to provide a nucleus for an Arab defence manufacturing sector to challenge Israel's advanced military industries.

Investment was frozen in AOI when Egypt's partners suspended relations after the late President Anwar Sadat signed the 1979 peace treaty with Israel.

With the resumption of formal relations between Cairo and all Gulf states following the recent emergency Arab summit in Amman, Egyptian officials are seeking fresh investment in AOI.

General Ahmed Orabi, former Chief of Staff of the Egyptian Armed Forces and since October head of AOI, called on the eve of a defence exhibition in Cairo this month for a revival of Arab involvement.

Gen Orabi was clearly seeking additional Arab investment in the project, which is involved in the manufacture and assembly of jeeps, helicopters, training aircraft and missiles.

His remarks coincided with increased contacts between Egyptian defence personnel and their counterparts in Arab Gulf states. A senior official of the Egyptian Ministry of Military Production said this week that military sales talks were being conducted with Iraq and Kuwait.

An Egyptian team has been in Kuwait discussing the supply of air defence systems to protect the emirate against Iranian missile attack.

The Egyptians are also believed to be offering their Swiss-designed Amun radar-guided anti-aircraft units.

Egypt's military sales last year, mostly to Iraq, are believed to have totalled between \$300-400m.

Israel-EC talks break down over Palestinian exports

BY ANDREW WHITLEY IN JERUSALEM

THE Israeli authorities' refusal to permit any economic expression of Palestinian nationalism appears to lie behind the failure of the latest round of talks with the European Commission on the export of fruit and vegetables from the occupied Arab territories.

Talks ended in Tel Aviv yesterday with the two sides further apart than before on the central question of control over the sale in the Community - Israel's own most important agricultural market - of Palestinian farm products.

It was formally agreed that manufactured goods from the territories could have free passage through Israel to the Community, with immediate effect. But the immediate benefits of this concession are negligible,

given the underdeveloped state of Palestinian industry. The Commission continues to argue that Palestinian exporters of citrus or winter vegetables should have a free choice in finding customers for their goods. However, the Israeli Government insists that all sales be handled by Israel's state marketing organisations, Agreco and the Citrus Marketing Board.

According to General Fredy Zach, a top official in the military government administering the territories, Israel will also retain the right to veto products it finds objectionable. He confirmed this meant that attempts to describe an export consignment's place of origin as "Palestine" or "Israel-occupied West Bank" - rather than simply Ramallah or Bethlehem - would be blocked.

Last month, Brussels managed to reach an understanding with Tel Aviv whereby Palestinian farmers in the West Bank and Gaza would be able to put their own labels on produce destined for the Community. Who handled the marketing was, the Commission felt, left as an open question.

But since then, attitudes appear to have hardened on both sides, reducing the prospects of finding a solution during the current agricultural season. Last week, Israel delivered a sharp protest note to Britain over its action at the Commission in blocking a pending bilateral trade agreement, apparently in retaliation for Israeli foot-dragging over the Palestinian exports issue.

Tunis 'to restore ties with Libya'

By Joan Wucher King

THE Tunisian Foreign Minister, Mr Mahmoud Messiri, said yesterday that his country is planning to restore diplomatic relations with neighbouring Libya. Relations were broken two years ago, following Libya's expulsion of 33,000 Tunisian workers.

The move followed a period of renewed contacts between the two countries, which reopened consular ties last month. Libya has been seeking Tunisian participation in a planned gas pipeline from Algeria to Libya's western province of Tripolitania, which would have to transit Tunisian territory.

Libya made an initial payment of \$10m to Tunis earlier this year to compensate the expelled workers for loss of earnings and property. Since then, diplomatic contacts have been intensifying as part of a broader Libyan effort to reintegrate politically and economically with its Maghreb neighbours.

While the question of final compensation for expelled workers remains unsettled, the new Tunisian government, which ousted President Bourguiba on 7 November, is nonetheless signalling its own interest in involving Libya in regional co-operative efforts.

At the same time, Mr Messiri indicated that Tunisia has no immediate plans to restore relations with Egypt, in line with other Arab moderates. These two moves, taken together, indicate that some alterations in Tunisia's regional policies may be anticipated in the post-Bourguiba period.

Reuter adds from Tunis: "Tunisian security forces have seized arms and explosives and arrested a gang plotting to assassinate prominent figures, the official TAP news agency said."

Members of the gang had been shadowed since September and the arms cache was found on November 16, TAP added. "This band planned terrorist operations to assassinate a certain number of officials and to attack security and civilian establishments," TAP went on.

A mass trial of Islamic fundamentalists ended in September, at which seven were sentenced to death for plotting to overthrow the Bourguiba government.

No further details were available but TAP said the Interior Ministry would hold a press conference tomorrow.

Iran gunboats hit two ships

BY JOAN WUCHER KING

IRANIAN gunboats yesterday hit two vessels sailing through the Strait of Hormuz, bringing to four the number of ships Iran has attacked in the past three days.

On Sunday, a Saudi-bound Greek-flagged tanker was hit by Iranian gunboats, which also fired on US helicopters trying to prevent the interception of another Greek-flagged vessel, the Jimilla, near Parsi Island.

The 16,850-ton Panamanian registered Uni-Master, hit yesterday morning just inside the mouth of the Gulf, reported a small fire, which was extinguished by its crew. A distress call was made, but radio contact was then lost.

The second ship hit, the 8,850-ton Roumanian-flagged Fundula,

was sailing nearby. Initial reports say the bridge and accommodation quarters were badly damaged by "major" munitions, unlikely to have come from a speed boat assault. Three injured crewmen, one of whom is reported to be the captain, had been evacuated to a hospital at Ras al-Khaimah in the United Arab Emirates. A French naval vessel was warned off approaching.

The Iranian strikes on Gulf shipping followed Iraqi air raids last week, three of which were directed at its partially completed nuclear power station at Bushehr. Iran has repeatedly threatened to attack shipping in response to Iraqi raids. These latest retaliations come at a time when Iran is facing a renewal of

pressure on its positions along the Iraq border.

Three Iraqi air strikes on Iranian-owned or chartered ships were confirmed on Sunday, bringing to 10 the number of confirmed Iraqi strikes on vessels off Iran in the past week. This follows the intensification of both the land and air war between the two countries.

Iranian troops claim to be holding their position inside Iraq's central sector near Sulaymaniyah, where they repulsed an Iraqi assault on Sunday. Iran's main opposition group, the Mojahedin Khalq, said yesterday that its fighters were involved in the attack on the central sector, and in a broader campaign against Iranian bases near Mehran in the southern sector and at Piranshahr in north-west Iran.

Nigeria offers to act as mediator in Angola

NIGERIA said yesterday it was ready to mediate in the civil war in Angola where the government is fighting the South African-backed rebel Unita movement. Reuter reports from Lagos.

"Nigeria is ready to play a mediating role in the Angolan war," a Foreign Ministry statement said.

This would be on condition that the mediation was acceptable to all the parties in the conflict and the objective was in the overall interest of Angola and Africa, the statement added.

Unita last week renewed its call on Kenya, Nigeria and other African nations to participate in bringing about what it called "an African solution" to the 12-year-old civil war.

South Africa acknowledged for the first time last week that its troops were fighting on the side of Unita soldiers against government forces aided by Cuban advisers. The war began after Angola gained independence from Portugal in November 1975.

Bid to end Inkatha-UDF fighting

TALKS are to begin today in Pietermaritzburg to end months of fighting between rival black political groups which claimed another five victims over the weekend, Anthony Robinson reports.

The bitterness of the clashes reflects the passions raised by the fighting for political control of the area between supporters of the Zulu Inkatha movement and the United Democratic Front (UDF) in which more than 170 people have been killed this year.

Ershad takes tougher line

BY SAYED KAMALUDDIN IN DHAKA

PRESIDENT Hussain Mohammad Ershad of Bangladesh has taken a harder line to curb the widespread and violent agitation launched by the mainline opposition alliances since November 10 to force him to resign.

The anti-government agitation has already cost at least 11 lives, hundreds of injured, widespread damage to property, and stagnation of the economy.

While the opposition alliances were talking about continuing half-day general strikes, President Ershad met the country's top bankers, planners and administrators to discuss the strike's crippling effects, and measures to be taken to bolster the economy.

Observers believe that the current agitation - begun before the

devastation caused by widespread flooding earlier this year - could be properly countered through rehabilitation programmes - may seriously damage the economy and force a negative growth this year.

Earlier, President Ershad told a high-level meeting of officials that the present pattern of the unrest was "an act of subversion to grab power" and firmly added: "I can't allow the country to be taken over by the leftists and will resist this ominous design."

The opposition yesterday extended by eight hours a successful 48-hour countrywide strike. A number of slogan-chanting processions paraded the city streets demanding the president's resignation.

Police baton-charged the demonstrators at several places to disperse them. A number of bomb explosions rocked all parts of the city.

Bangladesh's Newspaper Council, the Bangladesh Federal Union of Journalists and the Thaka Union of Journalists, in a joint statement, strongly condemned the "imposition of restrictions on publishing news items" by the Government which it described as "illegal and undemocratic."

However, the Government said it had requested newspaper editors not to encourage violence by printing photographs of a government employee being forcibly stripped by picketers, but "no press censorship had been imposed."

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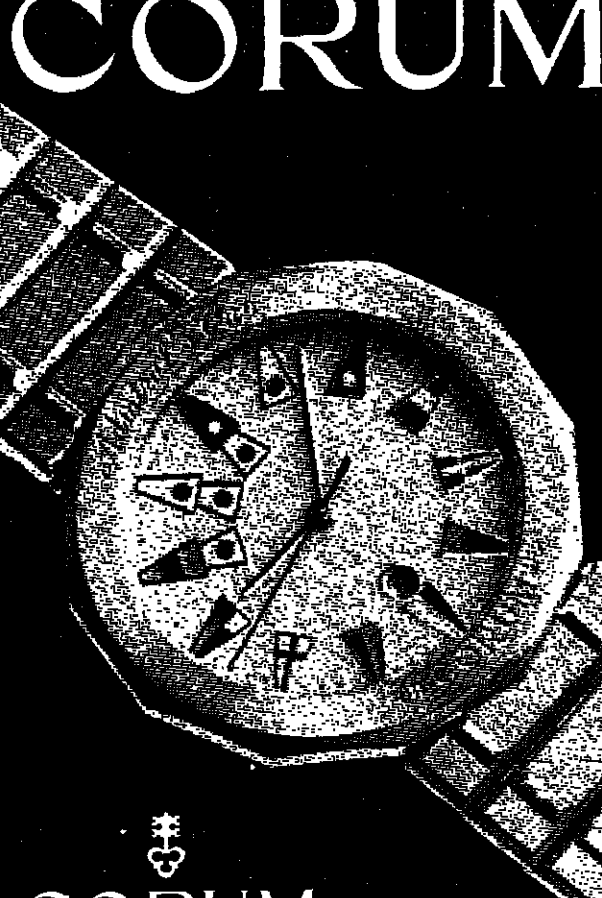
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UK NEWS

Midland offers cashless shopping for retail sector

BY ALAN CAME

MIDLAND BANK has joined forces with British Coal's computer bureau, Compower, to offer a cashless shopping service called Transact. The move will save the bank much development work.

It is the third large UK clearer to announce a commercial cashless shopping or Eftpos (electronic funds transfer at the point of sale) system. Such systems debit credit card accounts or, where a bank debit card is used, bank accounts electronically.

The National Westminster bank computer bureau, Centrefile, has been operating an Eftpos system aimed at petrol stations since 1984.

Barclaycard announced a service extending to retail sites such as the Brent Cross shopping complex in north London and Heathrow Airport, London, in 1986. Earlier this year Barclaycard and Access announced they intended to co-operate so that either of their cards could be used in their shop counter terminals.

Transact is based on Midland Express, an Eftpos system Compower has offered for two years and for which it already has roughly 1,000 customers, all petrol stations.

The Midland Express operation now become part of the joint Midland-Compower Transact venture.

Petrol stations like Eftpos because it speeds up transaction times while enhancing security and discouraging fraud.

In the Midland Express process, credit card transactions are stored through the day in the memory of powerful counter-top terminals manufactured by the Fortronics, UK electronics company.

After midnight, Compower checks each terminal in turn, collecting, sifting and matching all the transactional data and, finally, sending payments messages to card issuers such as Barclaycard and Access or the clearing banks' automated payments service, BACS.

Co-operation with Midland will mean the service can be expanded into the retail sector, Mr Les Morris, Compower's general manager for marketing, said.

Mr Scott Thompson, head of product development at Midland's payment services division, said the use of Compower's existing service as a base would save the bank about a year in development time. "We thought it was better to get in quickly in partnership with someone else. Compower seemed a very logical partner."

Now Midland will be marketing the service to its key retail customers. It intends to keep its experimental Eftpos system, Speedline going in parts of south-east England. But, like all its competitors, it says establishing its own Eftpos scheme will not prevent it from playing a full part in the national Eftpos scheme due to start late next year in prototype form.

Mr Peter Woodman, Istock chief executive, said yesterday that Istock had considered selling off Eucalyptus. "But when we asked for bids no-one was prepared to buy the whole stake," he said. "Selling it off in chunks was not feasible."

Mr Woodman said the alternative gave the group control of a company whose profits are expected to more than double this year.

Eucalyptus is cash rich with a balance of £36.8m. Its acquisition, which is being funded mainly by shares, will strengthen Istock's balance sheet by increasing both shareholders' funds and net cash resources.

Analysts said yesterday that the Eucalyptus deal should strengthen Istock's profitability. Mr Mark Stockdale, one of the building materials research team at Barclays de Zoete Wedd, upgraded his forecasts for group profits next year from £38m to £47m, and for earnings per share from 17p to 18p.

Eucalyptus Pulp Mills, in which Istock has held a stake since 1971, is a UK quoted holding company but its principal asset is a 76 per cent holding in Calima, a Portuguese company with a forestry and a pulp manufacturing operation. Calima is quoted on the Lisbon stock exchange where Eucalyptus's stake is valued at about £240m.

Istock is offering three of its shares and 170p in cash for every Eucalyptus share. With Istock at 172p, up 1p, Eucalyptus's shares were last night valued at 560p, against their closing price of 550p, up 125p.

The Eucalyptus board forecasts 1987 profits of £18m, against £5.9m last year.

Union negotiators said the improvements in pensions rights were designed to ease early retirement and redundancies.

Trucks for military and export markets will be sold under a "AWD Bedford" badge.

Former Bedford chief executive, Mr Paul Touch, now chairman of Vauxhall, said that GM had considered the deal with Mr Brown "as in the best interests of all concerned."

It secured the jobs of the existing workforce and some 70 skilled staff joining AWD from GM at Luton.

Mr Brown, AWD's chairman, said he intended to expand sales in the existing model range and bring in new ranges of specialist trucks - some using all-wheel-drive systems developed by another of his companies, Multi-drive.

A separate agreement provides for GM's parts and service operations to handle all service parts associated with the Bedford business.

A new company, AWD, has been set up under the managing directorship of former Leyland Vehicles chairman, Mr Ron Han-

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Mr Brown said both the purchase, and the £20m to be invested in AWD over the next few years, were being funded from within family-owned companies and no borrowing was involved.

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Ford strikes go on despite improved offer

By Charles Leadbeater

PRODUCTION at eight Ford motor Company plants in the UK was yesterday disrupted by industrial action by about 17,600 manual workers, as the company improved its three year pay offer in negotiations with manual unions.

Ford has lost production of about 9,700 units, cars, vans and trucks, worth about £70m at showroom prices, as a result of unofficial action since it unveiled its radical offer three weeks ago.

The company has offered a package including an extra 1.25 per cent on the first year of the proposed three year deal, bringing the basic first year offer to 5.5 per cent, and improved pension rights.

A call will be made at a meeting of supervisory representatives today to hold a ballot on national industrial action if the company refuses to withdraw its proposed changes to working practices. Supervisors fear these could lead to significant job losses.

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UK NEWS

Terry Dodsworth explains why an otherwise healthy industry urgently needs to become a more substantial world player

Electronics sector shows plenty of profit but not enough growth

BEFORE his abrupt departure from Plessey a few weeks ago, Sir James Blyth, the company's former managing director, drew attention to one of the most striking features of the UK electronics industry.

On the one hand, he said, British companies had an enviable profits record when measured against their international peers; but on the other, they had not managed to expand in step with their overseas competitors.

"We need to grow and in order to go for growth we shall have to take a margin, diminution," he said. "If you expect these great British electronics companies to be world players, you are not going to do it by sustaining the same sort of returns as they achieved previously."

Sir James's remarks highlight in a graphic way the issue of measuring performance in the UK electronics industry. The big indigenous UK companies have until recently delivered the goods to their shareholders in terms of immediate returns - in 1984, for example, the General Electric Company and Plessey registered returns on sales of just over 10 per cent, putting them well up among the leaders in the world industry.

But the strategy the British companies have employed to achieve that position has been to exploit niches in relatively protected sectors of the domestic market, notably defence and telecommunications. They have been left behind in and have

progressively abandoned other areas of the industry; not one British company figures in the world's top ten.

The effect of these policies has been to leave the UK with companies that are apparently efficient compared with their international competitors, but incapable of exploiting the growth in electronics to the same extent.

In the computer field, for example, which is expanding at between 10 and 15 per cent a year, ICL is the only substantial British competitor. Yet even in Britain, one of the first countries in the world to develop and exploit computers, ICL has no more than 20 per cent of the market in large mainframes and its position overseas is modest.

Amstrad, a substantial company in sales terms, has only a minimal amount of assembly in the UK.

British companies have similarly retreated from the consumer electronics industry. Beaten back by the wave of Japanese imports, they have given up television, sound and video equipment manufacturing, leaving the struggle in western Europe to the French, West Germans and Dutch.

The position is not much different in semiconductors, generally regarded as the key base technology of electronics because of the impact new chip development has on all sorts of equipment down the line. In that field, in spite of successes at Ferranti



and Plessey, UK production is fragmented and tends to be directed at serving a few narrow markets.

"Britain is not sufficiently invested on the world scale," says Mr Anton Poot, the UK chairman of Philips, the Dutch company which is also Europe's largest pure electronics group.

Three broadly unfavourable consequences have flowed - and are continuing to flow - from this high degree of specialisation in the UK.

The first is the large, and rising, trade imbalance in electronics production. In 1970, the UK was roughly in balance on its trade in electronics goods, ranging from computers to industrial,

medical and office equipment. By last year, however, it had fallen to a deficit of £2bn, with a large part of this decline coming in the 1980s. At the beginning of the decade, the deficit amounted to less than £500m.

The figures contrast sharply with the West German surplus last year of \$1.7bn, largely achieved, according to the Benn Electronics market research group, through its much stronger record in exporting.

The second effect has been on the overall size of the electronics and information technology industries, which are seen as the economic locomotives of the future.

Mr Ian Mackintosh, UK consultant and electronics guru, has calculated that the output of the information technology industry in the US and Japan amounts to an average of just over 16 per cent of total manufactured output in the UK, it comes to just 6.5 per cent. In Japan, indeed, electronics outstripped the automobile industry in terms of the value of production for the first time in 1984.

Third, UK electronics production has become increasingly concentrated in the hands of foreign producers investing in Britain.

Although there are no reliable figures to show how much of the industry is represented by these multinationals, they account for large swathes in computers, semiconductors and consumer electronics. For example, a surge

UK Electronic Sector

		Output £m	Imports £m	Exports £m
Telecommunications	1970	241	12	38
	1980	908	70	96
	1985	1578	318	242
	1986	1817	365	219
Data Processing	1970	208	144	82
	1980	1013	1082	938
	1985	3099	3919	3374
	1986	2899	3918	3084
Electronic Capital Goods	1970	250	56	116
	1980	1418	314	479
	1985	2444	819	1162
	1986	2558	867	1240
Consumer Electronics (Brown goods only)	1970	193	37	27
	1980	505	504	149
	1985	778	1196	358
	1986	831	1284	448
Total Equipments	1970	892	249	263
	1980	3844	1970	1682
	1985	7899	6252	5074
	1986	7905	6434	5001

Source: Mullard

In UK television production over the last few years is mainly traceable to new Japanese plants.

It might be argued that these steady reversals in big volume international business were of little concern so long as the UK manufacturers were generating healthy profits. But recent

trends in the industry, as indicated by Sir James Blyth, suggest that the niche strategy they have been pursuing has run into trouble, taking some of the buoyancy out of profits and forcing companies to shift their attention more positively to international markets.

Pressures of this kind lie

behind the spate of mergers and takeovers that have affected most of the leading British companies in recent months.

To a large extent, these fits can be traced to the pro-competitive policies of the present Government. Most UK manufacturing sectors were painfully affected by the new approach in the early 1980s, when the strength of sterling and the decline in output and profits forced them to make cuts and reorganise. The electronics sector largely missed that phase in the cycle, protected by the continuing strength of its domestic markets in defence and telecommunications.

Since then, however, the Government has introduced policies that bring more competitive pressures to bear. Liberalisation of the telecommunications equipment market and the privatisation of British Telecom took time and parliamentary action to push through; but they have happened now and radically changed conditions in the industry.

In defence, a highly successful segment of the UK industry measured against its international competitors, the emphasis has shifted towards opening contracts to competitive tendering. At the same time, overall budgets are being trimmed and state funding of research and development reduced.

It is hard to find evidence, as yet, that the changes are having a regenerative impact, although some executives claim that pro-

duction standards have improved substantially. In the meantime, however, it is not difficult to see some striking reversals for the UK industry.

The most obvious of these was the cancellation of GEC's Nimrod airborne early warning radar project and the award of the contract to Boeing of the US. The telecommunications sector has also experienced a flood of imports, which have taken the UK from a surplus trading position in the early 1980s to a deficit of £218m last year.

The lack of a strong internationally competitive base has equally been demonstrated in the cellular mobile telephone field, where liberalising policies have generated an extraordinarily strong and buoyant new market - but British manufacturers were singularly unprepared to take advantage of the opportunities. So far, UK companies have mainly scored by commercialising technical systems developed or produced overseas.

The Government might well argue, of course, that it will be the next step that counts - when UK companies, now aware of the possibilities in liberalised markets, respond to the challenge. Some stirrings of this kind can be detected in the mobile telephone field, where British manufacturers are taking a leading position in the race to develop a new digital pan-European system. But it is too early to tell whether enough will be made of the opportunities.

The Bank of Wales banks on Scots know-how under an English helm

WHEN MIDLAND Bank carried out a substantial management reorganisation two years ago it did a substantial favour to a number of other financial organisations.

The senior executives displaced in the top management reshuffle have found ready homes for their expertise elsewhere. The latest is Mr Eric Crawford, the 55-year-old former general manager in charge of strategic planning, who has just been appointed group chief executive of the Bank of Wales.

Mr Crawford takes over from Mr Malcolm Thomas, head of the bank's affairs for the past eight years, at the beginning of next year. Mr Crawford will, however, have a little under five years at the helm, since the Bank of Scotland - which now controls the Cardiff-based bank - is anxious to bring the retirement rules under which senior executives retire at 60 into line with its own practice.

Given such a short timespan, the choice of Mr Crawford has surprised many people in Cardiff. It was known that the Bank of Scotland was urging its Welsh affiliate to appoint someone with a high-street clearing background - Mr Thomas originally came from industry - but it was thought that the incumbent would get eight or nine years in the post.

Now one of the early things that Mr Crawford will have to do is to start assessing his own potential successor.

Such disappointment has compounded a feeling in Cardiff that the Bank of Scotland has not activated the Welsh bank in the positive way many had hoped.

The Bank of Wales is, to some extent, the unknown bank in Britain. It was set up in 1972 as the Commercial Bank of Wales by Sir Julian Hodge, who hoped it would contribute to the development of Cardiff as a financial centre along the lines of - and

Anthony Moreton on Cardiff's efforts to become a financial centre

eventually as a competitor to Edinburgh.

The Bank of England and the City establishment did not take to Sir Julian's baby with open arms and it was not until the

serious impediment at first since Sir Julian did not see the Commercial Bank of Wales as a competitor for the then four major high-street clearers. He wanted a bank that would deal with industry, especially with the small industrialist that was the bedrock of the Welsh economy.

Two years ago, though, the Bank of Wales began to refine its commercial outlook and started to woo the individual client.

However, it still did not set out to capture the mass market, concentrating on the person of means, the industrialist who had used the bank for commercial reasons and also wanted a personal account for himself or his family.

"The bank never defined this person very clearly," Mr Thomas admits, "but it was generally accepted that we were looking for the man or woman - less

To some extent, that was not a

likely to be a woman in Wales than in the south-east - earning over £20,000 a year."

Those who hoped to see Cardiff develop as a financial centre were encouraged by the arrival of the Bank of Scotland as a leading shareholder a year ago since it was thought that the Scottish bank would bring its high-street know-how to Wales and push the Welsh bank along more positive lines.

They have been disappointed so far. The Bank of Scotland is certainly keen, Mr Thomas says, to see business expanded and has encouraged its Welsh offshoot - Cardiff has considerable autonomy - to bring in some of the services on offer in Scotland.

Business Gold, an interest-bearing current account, is being pushed, as is its half-brother Business Gold Plus, a service aimed at professional groups

such as solicitors and accountants who can work up to 99 of their own clients with one cheque book.

There is also Gains - the Government Assistance Information

Service - for businessmen.

More recently, a high-interest personal cheque account - again aimed at the higher earner - has been introduced.

The Bank of Scotland has not activated the Bank of Wales in the positive way many hoped

One other step has been to put a toe into the mortgage market. Mr Thomas admits the bank has acted "a bit late in the day" though he says that "within Wales we have a certain status and we think we could attract a certain amount of the local business."

The bank also intends to extend its presently very small branch system. There are three branches - in Swansea, Carmarthen and Wrexham - in addition to its head office in Cardiff, and the bank has been looking at the possibility of opening in places such as Newport, Bridgend and Abergavenny in south Wales, Newtown in mid-Wales, and Colwyn Bay in north Wales.

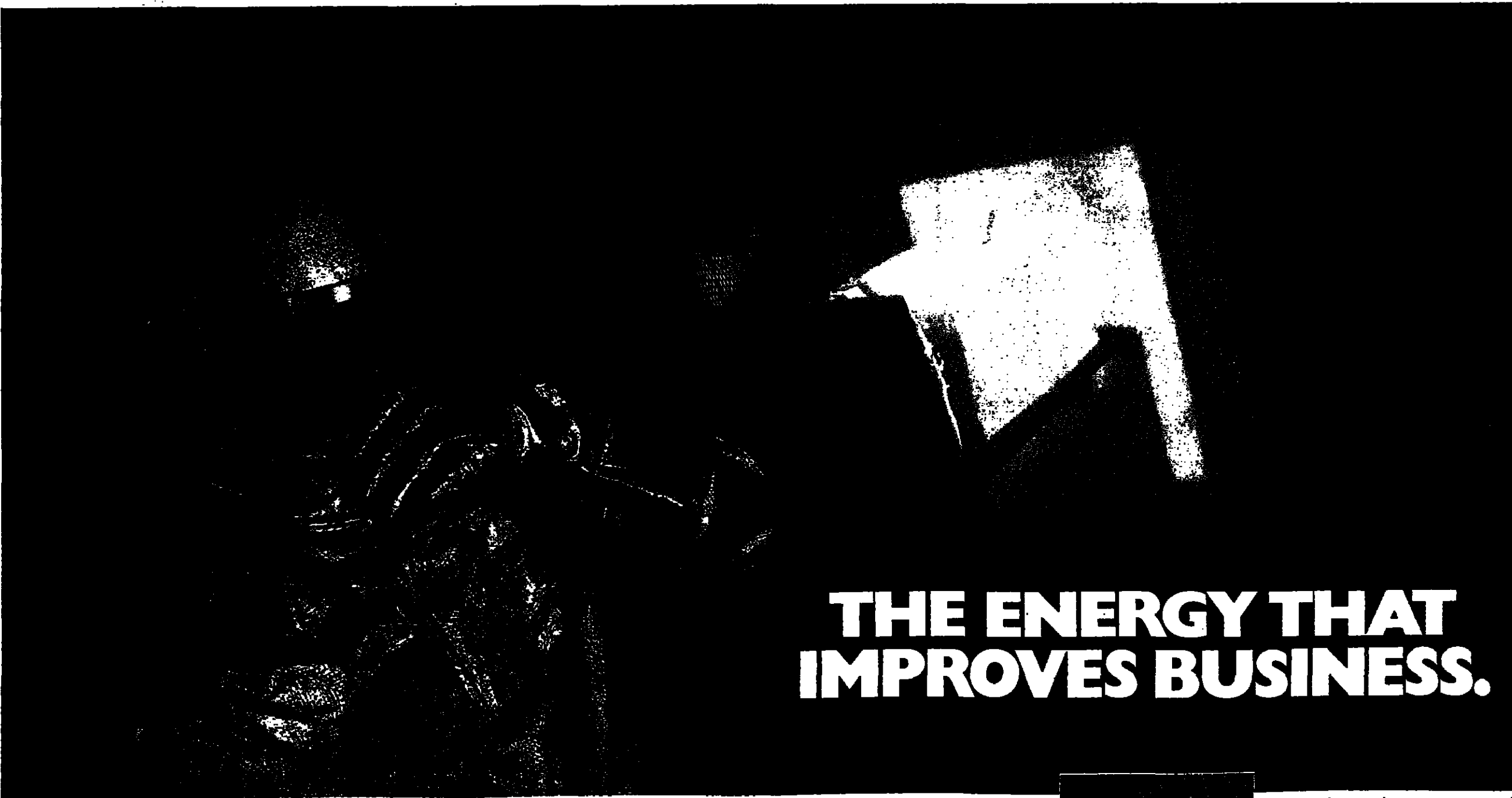
"I don't think we need, or will have, more than eight branches altogether," Mr Thomas says, "and one of those might be another one in Cardiff."

The Bank of Wales has, however, had one major success - winning the account for the new Cardiff Bay Development Corporation, the government-led body charged with regenerating Cardiff's decaying docklands.

All the high-street clearers wanted this account, not just for the prestige attached to it but also because it will mastermind a multi-million pound development stretching over the next 15 to 20 years comparable to, though not on the same scale as, the development in London's Docklands.

Some of the groundwork has therefore been prepared for Mr Crawford when he moves from Cambridgeshire, his present home, to Cardiff next year. But much remains to be done if the hopes of those who want to see the bank playing a leading role in the development of the Welsh capital are to be realised.

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APPOINTMENTS

Three Blackwood Hodge directors

JOHN BLACKWOOD HODGE has appointed Mr Austin Field as director with special responsibility for new ventures and business development. Mr Ken Taylor becomes sales and marketing director; he was finance director. Mr John Jackson becomes divisional director for UK sales of the Terex, Zettelmeyer and Benworks franchises. He was UK sales director of Terex Equipment.

Mr Ian M. Rosenthal has been appointed a director of CHANCERY SECURITIES FINANCIAL SERVICES, finance broking division of Chancery Securities. He was a senior executive.

MEERATHARRA MINERALS (N.I.) has appointed Mr Neil P. Arthur as a director and general manager, with responsibility for the company's coal interests, including those at Ballymoney. He was general manager and chief executive officer of the Coal Corporation of Victoria, Australia. Mr Jimmy Quinn, a director of McAlpine Northern Ireland, and corporate lawyer Mr Michael Diamond also join the board.

Mr Ronald A.W. Middleton has been appointed director of HODGSON HOLDINGS from November 30. He will be replacing Mr Steven Heathcote who will remain with the group as company secretary. Mr Middleton is a senior audit manager with Ernst & Whinney.



Mr Nick Kendal, who has been appointed managing director of Alcan Ekco.

ALCAN EKCO, aluminium foil container maker, has appointed Mr Nick Kendal as managing director. He was managing director of Cambridge Glasshouse Company, a subsidiary of British Alcan Aluminium. Alcan Ekco is jointly owned by British Alcan Aluminium and the Packaging Corporation of America, a subsidiary of Tenneco Inc.

Mr David Moore has joined BROWN SHIPLEY STOCKBROKING and becomes finance and operations director of Hestelme Moss & Co. He was director in charge of planning control and administration at Wallace, Smith & Co.

Mr H. Parrell has been elected chairman of the LOCAL AUTHORITIES' MUTUAL INVESTMENT TRUST in succession to the late Dr D.G.A. Gattbridge.

Mr Eddie King has been appointed managing director, civil engineering, of ARC CONSTRUCTION. He was deputy managing director of Cementation Construction.

Mr Richard Holway has joined the board of the BOS GROUP as a non-executive director. He was managing director of Wootton Jeffrys Systems.

The GOTTA GROUP of Sweden has made the following senior appointments in London: Mr Ulf Hedback has been appointed general manager of Gotabanken, London branch. He was formerly head of the international division. Mr Jan Lundqvist has been made managing director of Gota Securities. Previously he ran his own company, Addison Financial Services.

PROVIDENCE CAPITOL HOLDINGS has formed a new subsidiary, Providence Capitol Portfolio Managers, to concentrate on investment management. The directors include Mr Mike Lett, group chairman, as chairman, Mr Garth Griffin and Mr Arthur Pierce, joint chief executives of Providence Capitol Life Assurance. Mr William Langley, chief executive of Providence Capitol International, and PCLA finance director Mr Malcolm Arney. Executive directors are Mr John Gordon, managing director of Providence Capitol Fund Managers and Mr Kevin Carter, who joins PCPM from Old Mutual.

Mr Peter Davidson has been appointed a director of BOWLING PRESTON POWELL.

MENZENDORFF & CO., a subsidiary of Champagne Bollinger, has appointed Mr Michael N.F. Cottrell as a non-executive director. He is chairman designate of First Leisure Corp. He was managing director of Courage, and chairman of Saccone & Speed.

BINNIE & PARTNERS has appointed Mr John D. Hutchinson, financial controller, and Mr Christopher D. Walters, director for engineering projects in the Far East, to the partnership.

The new enterprises division of BRITISH ALCAN ALUMINIUM is led by Mr John S. Bridgeman as managing director. He was managing director of the extrusion division.

POLYVOLTAC (UK) has appointed Mr Charles Lee as general manager and Mr Ahmed Lambart as financial controller.

ROYAL RE has opened a Canadian branch office in Toronto and appointed Mr Keith J. Holland as president and chief agent for Canada.

Mr C.A. (Sandy) Hutchison has been appointed managing director of CAPE BOARDS. He remains managing director of Cape Industrial Products.



Mr Colin Sampson, who has been appointed general manager of LLOYDS BANK INSURANCE SERVICES in succession to Mr Ray Clements, who has retired. Mr Sampson has been a director since 1978.

LONDON SHOP has appointed two executive directors, Mr John G. Baines and Mr Clive A. Coward, as joint managing directors. Mr Alan G. Smith, a director of the group's management subsidiary, has been appointed an executive director of London Shop.

Mr Gareth Davies, chairman and chief executive of Glynned International, has been appointed a non-executive director of the Birmingham local board of BARCLAYS BANK. He is also a non-executive director of Raglan Property Trust, and The BPS Group.

Mr C.J. Chaplin has been appointed managing director of SHOPFITTERS GROUP, Accrington. He was managing director of ET Kitchens.

Mr James A. Young has been appointed general secretary and

chief executive of the HOSPITAL SAVING ASSOCIATION, Andover.

Mr Ted Harris, formerly director of finance and planning - BP Oil, has joined the board of DBA ASSOCIATES as chairman.

SAS GROUP, Reading, has appointed Mr John M. King as its first non-executive director. He was a consultant with the Trafalgar House Group.

Mr Chris Poltera has joined WILLIAMS LEA & CO., as managing director. He was sales director at Burrup Mathieson.

Mr Michael Rogerson has been appointed chairman of the London regional council of the CONFEDERATION OF BRITISH INDUSTRY. A partner in Grant Thornton, he will serve for two years.

Mr Malcolm Shields, group sales director of Fossitt and Thorne, has been elected vice president of the NATIONAL TYRE DISTRIBUTORS ASSOCIATION.

ROYDS MCGANN MACHINERY has appointed associate directors Mr Bill Pettie, Mr Mike Kelly and Mr Tom Hackett as creative directors on the board. Mr Neil Calvert, account director, and production department head Mr Mike Gannon.

Mr Jack Grindrod has been appointed director of group manufacturing of CLAYTON DEWANDRE. He was director and general manager of Power Brakes, one of Clayton Dewandre's four UK manufacturing plants.

Mr R.A.F. Smith, joint managing director of Kirby and West, has become vice president of the DAIRY TRADE FEDERATION following the resignation of Mr Chris Ball.



Mr Alan Moore, who has been appointed managing director of MORGAN MOORE ENGINEERING as chairman.

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NOTICE OF MANDATORY REDEMPTION

CREDIT LYONNAIS - LUXEMBOURG announce that Notes for the nominal amount of \$US 6,000,000.- have been drawn for the first mandatory redemption instalment due 18th December, 1987. The distinctive numbers of the Notes drawn in the presence of a Notary Public are as follows:

4	318	671	1019	1290	1695	2016	2366	2685	2984	3321	3684	4041	4381	4670	4998	5328	5688
8	319	673	1023	1291	1699	2019	2371	2693	2986	3322	3686	4043	4386	4672	5006	5331	5696
9	328	674	1029	1309	1705	2020	2386	2695	2988	3328	3687	4045	4390	4679	5008	5332	5697
12	332	677	1031	1310	1706	2022	2388	2704	2992	3334	3689	4049	4394	4670	5020	5342	5702
17	334	679	1032	1312	1707	2044	2397	2715	2996	3336	3693	4050	4397	4708	5021	5346	5704
31	339	684	1043	1313	1716	2049	2400	2718	2999	3337	3716	4064	4401	4710	5022	5353	5706
33	342	696	1046	1315	1717	2050	2401	2729	3004	3339	3717	4070	4403	4716	5024	5363	5725
37	343	702	1047	1321	1718	2058	2402	2734	3042	3341	3721	4074	4413	4726	5028	5371	5728
38	345	705	1051	1336	1722	2061	2404	2735	3043	3343	3722	4083	4417	4729	5029	5374	5731
44	351	712	1052	1343	1731	2078	2413	2739	3045	3347	3751	4084	4418	4730	5030	5377	5736
47	353	721	1054	1344	1732	2080	2427	2744	3049	3378	3754	4088	4426	4733	5034	5380	5744
49	360	722	1056	1349	1735	2093	2428	2752	3057	3380	3761	4090	4430	4735	5039	5392	5748
58	367	726	1061	1355	1741	2095	2430	2756	3064	3381	3762	4093	4435	4736	5041	5393	5751
59	378	735	1066	1364	1742	2100	2436	2759	3071	3387	3766	4096	4439	4737	5052	5395	5755
61	383	743	1072	1375	1746	2103	2439	2763	3078	3394	3767	4097	4436	4740	5059	5402	5757
62	389	745	1083	1377	1753	2105	2446	2768	3080	3396	3772	4107	4439	4745	5062	5403	5759
64	393	747	1089	1379	1756	2113	2449	2773	3089	3398	3776	4109	4462	4748	5067	5417	5762
66	397	753	1094	1380	1760	2114	2458	2778	3091	3409	3799	4112	4470	4750	5069	5419	5766
74	407	764	1095	1389	1767	2119	2460	2781	3093	3410	3809	4123	4472	4758	5071	5420	5773
75	411	780	1099	1404	1779	2121	2462	2790	3100	3411	3829	4128	4484	4760	5073	5437	5775
88	414	790	1100	1408	1785	2122	2485	2793	3109	3417	3836	4134	4486	4763	5080	5440	5781
92	418	791	1108	1409	1790	2123	2490	2796	3116	3420	3838	4144	4491	4765	5083	5445	5784
93	423	796	1109	1411	1791	2128	2494	2802	3121	3424	3847	4147	4493	4767	5087	5467	5801
95	424	801	1115	1422	1793	2131	2496	2810	3123	3429	3848	4148	4501	4792	5093	5468	5813
101	426	802	1119	1430	1797	2139	2498	2813	3127	3430	3849	4154	4505	4802	5094	5471	5846
118	427	804	1120	1431	1799	2147	2501	2816	3128	3432	3853	4155	4507	4811	5097	5482	5848
122	432	813	1124	1447	1802	2150	2503	2822	3132	3435	3854	4162	4514	4814	5107	5489	5852
123	445	814	1129	1455	1805	2151	2511	2824	3137	3436	3860	4162	4514	4819	5118	5491	5854
128	469	815	1132	1457	1812	2157	2520	2831	3145	3439	3861	4169	4521	4823	5120	5492	5857
129	473	816	1137	1466	1814	2158	2521	2832	3150	3443	3867	4175	4522	4824	5127	5494	5860
130	475	819	1138	1477	1822	2161	2525	2837	3159	3454	3876	4178	4531	4825	5147	5499	5862
133	479	821	1142	1484	1823	2163	2527	2842	3168	3472	3888	4186	4532	4826	5153	5501	5863
136	481	823	1150	1498	1833	2164	2535	2844	3173	3474	3882	4194	4539	4833	5156	5510	5867
148	500	833	1161	1499	1836	2165	2543	2849	3176	3479	3887	4204	4542	4834	5161	5511	5874
157	508	839	1171	1505	1839	2170	2551	2850	3178	3482	3888	4212	4548	4840	5162	5525	5879
159	516	851	1172	1508	1844	2173	2556	2854	3179	3483	3890	4216	4549	4845	5167	5534	5883
160	518	854	1174	1509	1853	2174	2558	2858	3183	3486	3898	4225	4552	4847	5171	5535	5894
161	519	858	1182	1522	1854	2184	2563	2863	3184	3492	3905	4233	4553	4850	5172	5536	5897
162	525	866	1186	1525	1855	2188	2564	2864	3185	3506	3907	4236	4554	4855	5176	5538	5910
163	527	870	1189	1532	1859	2193	2566	2865	3187	3512	3914	4244	4557	4864	5179	5540	5919
168	536	890	1194	1538	1865	2196	2571	2866	3194	3527	3915	4249	4565	4866	5180	5542	5925
173	538	892	1196	1544	1869	2217	2574	2867	3196	3530	3927	4265	4570	4867	5203	5548	5927
177	539	896	1197	1549	1871	2227	2577	2874	3205	3539	3928	4271	4578	4870	5208	5553	5928
179	546	898	1211	1551	1876	2232	2578	2878	3206	3544	3935	4274	4579	4873	5210	5554	5931
187	550	921	1215	1564	1883	2239	2579	2880	3215	3550	3937	4276	4584	4874	5213	5569	5932
199	557	926	1216	1566	1888	2244	2580	2883	3223	3556	3938	4283	4585	4875	5215	5580	5938
202	565	932	1221	1576	1889	2245	2586	2885	3225	3567	3940	4283	4589	4880	5219	5588	5941
206	567	938	1226	1577	1891	2252	2596	2890	3226	3568	3951	4293	4590	4881	5222	5596	5946
213	574	939	1229	1579	1899	2255	2600	2906	3237	3572	3962	4295	4592	4886	5226	5597	5952
214	582	941	1230	1588	1912	2259	2601	2914	3238	3576	3964	4296	4594	4888	5227	5599	5954
218	594	944	1232	1590	1913	2269	2606	2918	3241	3582	3972	4298	4600	4899	5229	5605	5956
219	611	945	1234	1593	1917	2272	2610	2926	3242	3583	3975	4301	4605	4900	5235	5611	5964
239	612	955	1236	1594	1920	2290	2614	2929	3243	3599	3976	4303	4610	4902	5239	5613	5967
244	619	956	1239	1596	1921	2295	2615	2932	3263	3600	3978	4312	4614	4903	5243	5631	5975
248	627	957	1240	1599	1927	2296	2620	2934	3264	3607	3979	4315	4617	4913	5245	5633	5976
251	628	958	1245	1616	1929	2299	2625	2936	3266	3609	3980	4317	4628	4921	5252	5636	5977
252	632	964	1249	1617	1933	2302	2632	2940	3283	3615	4003	4324	4631	4922	5259	5643	5979
256	635	966	1254	1619	1940	2303	2635	2943	3286	3617	4004	4325	4633	4925	5260	5655	5987
262	636	970	1255	1624	1947	2309	2640	2947	3295	3621	4005	4334	4634	4928	5262	5656	5991
263	637	971	1262	1637	1957	2310	2641	2955	3625	3625	4005	4338	4638	4937	5267	5662	5995
266	641	976	1263	1638	1964	2314	2644	2958	3628	3627	4007	4343	4642	4946	5270	5667	5999
284	651	985	1275	1652	1983	2345	2659	2964	3300	3628	4015	4358	4646	4948	5277	5667	
295	652	986	1278	1664	1986	2353	2663	2974	3310	3636	4030	4376	4652	4965	5285	5674	
306	657	1001	1287	1676	1989	2355	2665	2976	3314	3637	4031	4378	4656	4977	5297	5681	
306	661	1004	1288	1681	1998	2359	2669	2980	3315	3636	4032	4377	4659	4996	5317	5685	
307	665	1016	1289	1683	2003	2363	2677	2983	3328	3678	4038	4378	4666	4997	5318	5686	

UK NEWS

Slower growth forecast in wake of crash

By Philip Stephens, Economics Correspondent

SLOWER GROWTH, low inflation and still-high unemployment is the picture for Britain's prospects in 1988 that independent economic forecasters are painting in the wake of last month's stock market crash.

The Treasury's latest monthly analysis of forecasts among academic and City economists points to a rise in output of 2.4 per cent next year after growth of 2.5 per cent or slightly more in 1987. The outlook for inflation, however, is thought to have brightened.

November's analysis includes new forecasts from 10 organisations made since the slide in equity prices began, but the average also includes a handful of pre-crash projections.

The consensus view is shown as an average of independent forecasts from organisations such as the London Business School, the National Institute for Economic and Social Research as well as from two City groups. A wider spectrum of opinion in financial markets is shown by the separate average of nine City forecasts.

Overall, the consensus appears to be fairly close to the Treasury's own projections in this month's Autumn Statement.

	Independent average		City average	
	1987	1988	1987	1988
GDP growth (per cent)	3.5	2.4	3.6	2.4
RPI inflation rate (Q4; per cent)	4.0	4.3	4.0	4.3
Unemployment (Q4; million)	2.77	2.74	2.76	2.71
Current account (£bn)	-1.6	-3.1	-1.4	-2.7
PSBR (Financial year £bn)	2.1	2.4	1.5	1.6

GEC takes stake in US engine

By David Thomas

GENERAL ELECTRIC Company, the UK engineering and electronics group, has entered the aero-engine business by taking a stake in an engine being developed by General Electric of the US.

The deal significantly extends the co-operation between the two companies, which have no equity connection. It could bring GEC more than \$300m in revenue over the lifetime of the project, which will run into the next century.

Ruston Gas Turbines, a GEC subsidiary, is to make a range of components at its manufacturing centre in Lincoln for General Electric's new GE90 family of aero engines. The engines are aimed at the commuter turbo-prop, naval reconnaissance and helicopter markets.

Instead of being paid simply as a subcontractor, GEC has chosen to take a stake in the project and will be paid according to the number of engines sold.

Mr Chris Buck, Ruston's technical director, said GEC opted for a stake because profits would be higher if the engine was a success. GEC would participate fully in development work, and its role as a supplier would be more secure.

The company expected its first revenues in 1991, building up to at least £25m in 1994, an annual level that would be maintained well into the next century, Mr Buck said.

Ruston will be investing about \$20m in equipment, sales and product development for the project in the UK and US over the next few years. Its engineers will be working beside General Electric's in developing the engine.

Ruston and General Electric already have a number of collaborative arrangements in industrial gas turbines, the main focus of Ruston's activities.

Three other US-based component suppliers, Garrett, Textron Licensing and Bendix, will also hold shares in the engine, with General Electric taking the main stake.

Wright had 'badge of authority'

By Raymond Hughes, Law Correspondent

MEMBERS of the British security service should keep secrets, remain mute about their work, and "take their knowledge of the service silent to the grave," High Court was told yesterday.

That, said Mr Robert Alexander, QC, was the principle the Government was seeking to establish, in its legal actions throughout the world, to stop publication of *Spycatcher*, the memoirs of Peter Wright, a former MI5 officer, and any attempts by newspapers to publish his allegations.

Mr Alexander was opening the claim by Sir Patrick Mayhew, QC, the Attorney-General, for permanent injunctions stopping *The Guardian*, *The Observer* and *The Sunday Times* publishing material from *Spycatcher* or Mr Wright.

The *Guardian* and *The Observer* have been subjected to temporary injunctions since July last year; a temporary order was made against *The Sunday Times* last summer.

Mr Justice Scott yesterday made a ruling under the 1981 Contempt of Court Act that reporting of any Wright material mentioned in court must be postponed until the end of each day when it would be permissible to report it unless the expressly prohibited.

Mr Alexander said that although "outsiders" had published books about the security services, Peter Wright was apart from the double agent Kim Philby the first "insider" to do so. Because of that, *Spycatcher* carried credibility and "a badge of authority", irreproachable of the truth or falsity of its contents.

Such a breach of trust could do great harm, revealing how the security service worked, who its members were and what it knew.

It destroyed the trust of those in the service and undermined the confidence of countries with which it co-operated.

"It can destroy our allies and comfort those who are ill disposed towards us."

That was why the Government had tried to prevent publication of *Spycatcher* in New Zealand and Hong Kong - for which, Mr Alexander said, it had been "exposed to media criticism."

He said the Attorney-General recognised the value of freedom of speech. But it was a right that existed for the public benefit and had to be balanced against other public interests.

It could not be in the public interest for newspapers to "sit on a fence" by publishing only one side of the story.

The hearing continues today.

Parliament, page 15.

QC to lead King's Cross fire inquiry

By Kevin Brown, Transport Correspondent

THE PUBLIC inquiry into the King's Cross Underground disaster in London, in which 30 people died, will be chaired by Mr Desmond Fennell, QC, a Crown Court Recorder and vice-chairman-elect of the Bar.

The Transport Department said arrangements for the inquiry into last week's disaster would be made public shortly. The inquiry would investigate the causes and circumstances surrounding the fire, and any other matters arising.

British Transport Police are unlikely to disclose the results of investigations into the cause of the fire ahead of the inquiry, in spite of earlier indications that a statement would be made yesterday.

Piccadilly Line and Victoria Line trains began stopping at King's Cross yesterday for the first time since the fire. Passengers could change trains only between the two. The Northern Line platform stayed closed. Circle Line and Metropolitan Line platforms reopened on Thursday.

London Regional Transport denied a claim by Mr Frank Dobson, Labour MP for Holborn and St Pancras, that a fire was discovered on the same escalator earlier this month.

Parliament, page 15.

David Fishlock reports on the issues facing a conference on North Sea pollution

Quest to save the seals of the Wadden Sea

EUROPEAN ENVIRONMENT ministers meet in London today for the second international conference on the pollution of the North Sea.

The eight nations that surround the sea have focused attention on the problem of pollution for most of this century. However scientific interest intensified greatly after the first inter-

mark and in the Skagerrak and Kattegat. That is the result of inputs from waste water, losses from agriculture and local hydrographic conditions.

Oil pollution from illegal discharges or accidents. The experts have considered the effect of these issues on planktonic life (microscopic plants and animals), benthos

suggest that they can be reversed.

Another yardstick is the effect on seabirds, but the picture is confused by natural fluctuations in population and food supply.

Many North Sea bird populations are rising, but there are signs that some local populations are falling, mainly because of oil contamination but possibly also as a result of accumulated pollution, says the report.

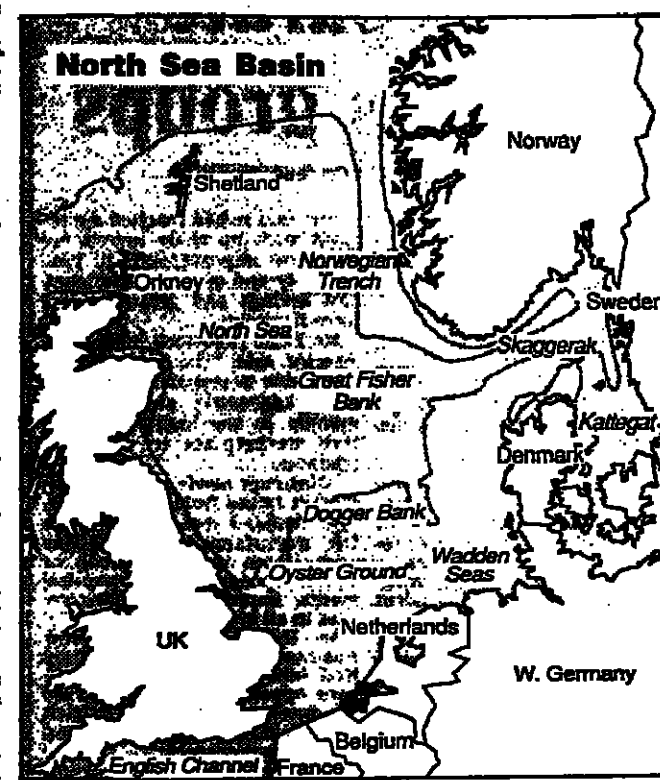
The main cause of damage to mammals appears to be direct human impact - hunting and pollutants among them. All such animals accumulate organic halogens and metals, some in high concentrations.

Populations of both grey seal and harbour (common) seal have, in general, increased on the majority of North Sea coasts since the beginning of the century. But grey seal have disappeared from the Skagerrak and Kattegat, although harbour seals have been increasing since the 1960s, when hunting was banned.

The harbour seal, however, has almost disappeared from the estuaries of the south-western part of the Netherlands, while in the Dutch Wadden Sea and the Friesian Wadden Sea it suffers reproductive damage, probably from accumulated polychlorinated biphenyls (PCBs), and is in decline.

High levels of PCBs are also found in seals from the Schleswig-Holstein Wadden Sea, but reproduction does not seem to be affected. Seals have disappeared altogether from the Western Scheldt.

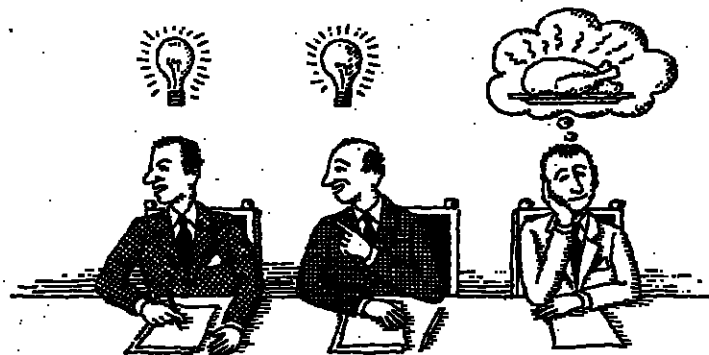
The advice of the experts is that better methods of monitoring North Sea pollution are still



needed "to provide more consistent data and to permit links between inputs, concentrations and effects to be established with greater confidence."

Quality status of the North Sea, HMSO, £3.

He who has not eaten thinks of little else.



As the meeting discussed the rising cost of raw materials, a vision passed before Wilkinson.

Not the delectable Ms. Honeyfeather. But a plate of perfectly sliced Parma ham folded between fragrant slivers of Charentais melon.

Then a halibut swam into view as Smithson spoke cogently about North Sea oil prices.

"How will this affect our sales in France, Wilkinson?"

"Boeuf Bourguignon!" he blurted. "With sauté potatoes and petits pois, washed down with a Beaujolais Villages '85."

Wilkinson, unfortunately, had not followed his colleagues' advice to travel to the meeting First Class on InterCity.

Not for him the luxury of attentive waiters serving food and drink at comfortable tables.

No second helping of toast for him, no coffee cup re-filled at the hint of a nod.

No choice of traditional Grill Tray or Continental Breakfast.

He had gone by car.

He had not allowed for contra-roads and road works.

He was tired, tattered but almost still famished.

The Chairman leaned across, eyebrows half raised, a question forming on his lips.

Wilkinson anticipated him with what he felt was a stroke of genius.

"Coq au Vin!" he crowed.

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BRITISH
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UK NEWS

Brel to reshape with separate business groups

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITISH RAIL Engineering yesterday announced a shake-up in its business organisation as part of its attempt to remain a force in the UK rolling stock and general engineering industries.

The announcement follows a series of orders for rolling stock from British Rail, including a \$60m order for the first 194 of a new generation of advanced diesel express trains.

The company is in the process of making 3,000 people redundant, largely as a result of the reduced maintenance requirements of modern rolling stock.

The core of the reorganisation is the formation of independent business groups to separate construction and maintenance work.

That will allow Brel to consolidate construction of coaches, locomotives, multiple units and bogies. This group will also handle construction of Channel tunnel shuttle trains if Brel is awarded part of the contract.

A separate group will handle vehicle repairs, equipment supplies, fabrication and machining, and general foundry work.

Brel said it had reached agreement with its trade unions on long-term improvements in productivity and quality, significant cost savings and greater workforce flexibility.

Mr Peter Holdstock, managing director, said: "The company has to be able to respond in a much more aggressive and positive manner in the highly competitive marketplace in which it operates."

"Customer needs, and external market forces from our competitors, demand that Brel and the UK manufacturing industries with which we place much of our component supply requirements, improve their effectiveness in all areas of operation."

Mr Holdstock said the new business structure would help Brel take advantage of "significant opportunities" such as the Channel tunnel, and British Rail's vehicle replacement and repair requirements.

Brel also hopes to win export orders in India, China and Mexico for its International Coach, and in south-east Asia for its multiple unit trains.

Oilfield group buys more US concerns

By James Buxton

THE WOOD GROUP, the privately owned Aberdeen oilfield services company, has completed another stage of its expansion into North America.

It has acquired SIE, a manufacturer of wireline products based in Fort Worth, Texas, together with its wireline services subsidiary Amtec. Wireline products are electronic devices used for monitoring or logging oil and gas wells.

The Wood Group is paying an initial \$1m (\$266,000) for the two companies to Flextech, a UK-quoted technology holding company. It will make further profit-related payments over the next four years.

The acquisition means that the Wood Group, one of Scotland's most successful oilfield services companies, has in the past two years bought all three of the world's independent manufacturers of wireline equipment, a sector dominated by a few large companies led by the US-French concern Schlumberger.

Last month the Wood Group acquired the Fort Worth-based Wireline Products and Wireline Services divisions of Pengo Industries. In 1985 it bought Petroleum Management of Houston, Texas. It also owns Valstar Oilfield Products in the UK.

Mr John Wood, chairman of the Wood Group, said the latest acquisition would take the company's US turnover to more than \$45m a year.

Guernsey tax allowance plan

By Edward Owen

INCOME TAX allowances for 1988 worth more than \$2m were proposed by Guernsey's Advisory and Finance Committee yesterday. The proposals are due to be debated by the island parliament on December 9.

The island's income on revenue accounts for 1987 is expected to be \$9.2m more than estimated at \$99.1m. Income tax receipts exceeded estimates by \$7m.

Proposed increases in exemption allowances will mean about 11,000 islanders pay no tax at all next year.

No increases are proposed in indirect taxation and the level of income tax for individuals and companies remains at the 20 per cent rate charged since 1960.

Richard Waters examines a new theory by economists on how to draw up accounts

Accounting conventions may face challenge

A NEW theory on how financial accounts should be drawn up, prepared by a heavyweight team of economists, looks set to question many established accounting conventions.

The lack of a coherent system on which to base accounts has long bedevilled the accountancy profession.

Intractable problems - inflation and acquisition accounting among them - have defied solution, either because accountants have been unable to agree on accounting rules, or because they have been unable to persuade companies to adopt them.

That deadlock could be overcome if there were agreement on what accounts were meant to do in the first place, Mr Colin Mayer, Professor of Corporate Finance at The City University Business School, London, said last night.

He was delivering the Price Waterhouse lecture on public-sector accounting at Leeds University.

His lecture presented an attempt to establish a theoretical framework for accounting, relying on basic economic principles.

The lecture was based on a study produced jointly with Mr John Kay, director of the Centre for Business Strategy, and Mr Jeremy Edwards, Fellow of St John's College, Cambridge. Accountants have in the past responded to a mixture of political prodding, the special pleading of clients and elements of economic theory when devising accounting conventions. That has often led to creation of imperfect compromises that have not been taken up by companies.

The result is a profound crisis of confidence in a leading profession. "Our failure to grapple with the unpopular subject of accounting standards has brought discredit upon us," Mr Ian Ray Davidson, a former senior partner of Arthur Andersen, accountants, and former chief executive of Lloyd's, the insurance market, said recently.

Prof Mayer said: "While piecemeal correction has been preferred to a more radical response, accounting will continue to be troubled by periodic crises until a more coherent system is adopted."

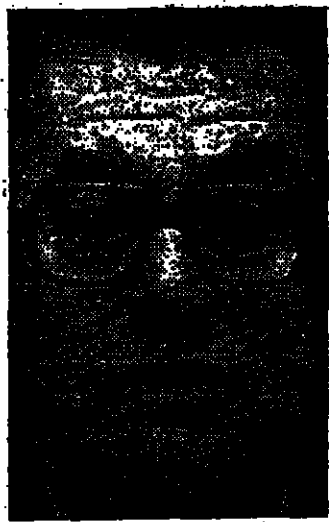
The system proposed by the economists has a great strength and a great weakness: the strength is that the answers it finds to many accounting questions are not new, although the way of arriving at these answers is.

To that extent, it provides a theoretical framework for accounting rules already in use, and by implication a system for establishing new rules when they become necessary.

The striking thing is that, when starting from fundamental principles of economic analysis, have ended up with a set of proposals that others have advocated on pragmatic grounds," said Prof Mayer.

The weakness is that many of the answers it produces are new and will not be palatable to those who draw up accounts. It challenges several entrenched accounting rules the profession is unlikely to be able to change even if it wanted to.

The theory is based on the idea that there are three possible values for an asset:



Ian Ray Davidson: 'Failure has brought discredit upon us'

● The cost of replacing it.

● Its sale value.

● Its so-called present value, defined as the benefits of possessing an asset.

The one to be used depends on the circumstances. For example, replacement value should be used if that is greater than present value, and so on.

The economists say the rules point to when future investment is justified, that is when the present value of assets is greater than the cost of replacing them, or when a company should pull back its operations, that is when present value is less than its realisable value.

They also provide a better guide to the valuation of companies, said Prof Mayer.

He said: "While they might not have prevented recent slumps in share prices, appropriate accounting rules might have led to a questioning of the high valuations of the past and the low valuations to which we might be drifting in the not too distant future."

"At the moment, despite assertions about fundamentals, we have too little on which to anchor our volatile markets."

However, when these rules are drawn out and applied to specific situations they challenge many fundamental accounting concepts.

For example, the economists conclude that, as opposed to inflationary gains on assets held by a company should be recorded as profits each year, rather than only when the asset is sold.

That is likely to find few supporters in a profession that has always said profits should not be recognised until they are realised.

On acquisition accounting, the theory provides an answer that is likely to be equally unpalatable to companies, because it points the worst possible picture for future profits.

"There is no justification for the creation of provisions, reserves or goodwill to reflect the shortfall of asset valuations below costs of purchases," said Prof Mayer. Where goodwill is associated with an acquisition, then it should be depreciated.

The application of this rule to recent big acquisitions suggests Guinness and Hanson Trust should not have written off the more than \$1m goodwill associated with their acquisitions of

Distillers Imperial against reserves. The amounts would have been added to assets values and depreciated, hitting reported profits in future years.

The economists' main conclusion is that historic-cost accounting - the system under which assets are shown at their original value - should be replaced by a scheme that reflects the effects of inflation.

Years of talk among accountants have failed to produce an accepted system.

It is a problem that will not go away, even if inflation has fallen in recent years. Fixed assets remain on companies' books for an average of 17 years. Depreciation charges are understated for that period, because they are based on out-of-date valuations. That means the double-digit inflation that ended in 1982 will continue to affect accounting profits until 1998.

The report proposes a combination of GGA and an alternative system, current purchasing power in the process of being developed to avoid two of the complexities that made GGA unacceptable: an inflation adjustment to working capital and a gearing adjustment. That means the double-digit inflation that ended in 1982 will continue to affect accounting profits until 1998.

Comments from those close to the debate suggest it is no closer to securing the trade, as it will have to do to appease all interested parties, than it was the first time they were discussed.

The Economic Analysis of Accounting Profitability; Oxford University Press; £6.95.

Decision on Best appeal over BT case postponed

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

AN APPLICATION by Mr Keith Best, the former Conservative MP, for leave to appeal against his conviction of dishonestly making multiple applications for British Telecom shares, is to be heard by three judges of the criminal division of the Court of Appeal.

Mr Best was convicted at Southwark Crown Court on September 30 and sentenced to four months in jail and a \$8,000 fine.

The following week he appealed against the sentence and was freed from jail. Lord Lane, the Lord Chief Justice, said that a jail sentence was too severe and that justice would be done by increasing the fine to \$4,500.

Mr Best later lodged an appeal against his conviction on three specimen charges of dishonestly attempting to obtain 2,400 BT shares by deception.

His application for leave to appeal was heard last week in private by a High Court judge,

Mr Justice Owen, who gave his decision yesterday. He had three options: to allow the application, to refuse it, or to refer it to a full three-judge court.

The application is not expected to come before the full court until the New Year. If the three judges were to decide to give Mr Best leave to appeal they could go on to hear the appeal itself.

At his trial Mr Best was said to have made six applications for a total of 30,000 shares, using four different bank accounts and variations on his own name, giving the addresses of his legal chambers in Brighton, his constituency headquarters and his mother's Sussex home.

In the appeal against sentence Lord Lane said that the wording of the BT prospectus was such that the reader might be forgiven for assuming that multiple applications would not be regarded with very much disapproval.

Civil Service 'facing clerical staff crisis'

BY HAZEL DUFFY

SOME CIVIL Service departments are facing a crisis in their clerical staffing which is making it difficult for them to deliver anything like a quality service to the public.

Ms Margaret Exley, a management consultant writing in *Policy Journals*, says the shortages particularly acute in the south where staff turnover levels are running at 30 per cent annually.

Ms Exley believes the damage stems from the Civil Service's "single-minded concentration on cost-cutting through manpower and financial controls at the customer level".

She confirms the view that has been expressed by Civil Service

union leaders that in stepping up the managerial element in the running of the Civil Service, the emphasis has been on reducing costs rather than increasing the quality of service.

Since 1979, investment in training has been mainly among senior staff or specialists. It has been less apparent at the middle and junior levels.

Its effects on the level of service given by the larger public service departments contrast with the huge effort that organisations such as the Post Office, British Airways, British Telecom and many of the big banks have put into improving customer service.

Communication with staff

about the objectives and achievement of targets has improved in some cases but they often been carried out "on a shoestring".

The article suggests the level of commitment by the most senior civil servants to the whole management concept is sometimes lacking. The question concerns leadership.

"Permanent secretaries and civil servants are intellectually able. They have been quick to grasp the content of their managerially enhanced role."

What is less clear is whether they have responded so positively at the operational level.

Mr Richard Luce, Civil Service Minister, wants a greater commitment from government

departments and business to secondments of personnel in and out of the Civil Service.

Launching a leaflet which the Cabinet Office is sending to business organisations entitled *The Ins and Outs of Civil Service Secondments*, Mr Luce said yesterday that such interchange were "one way of ensuring that the Civil Service is outward-looking and understands the needs and problems of its clients".

Last year, 489 interchanges took place - 290 civil servants were placed in industry and commerce and 189 came into the Civil Service. The total the previous year was 566. The aim is to sustain this momentum at the least.

Survey reveals 6m illiterate

BRITAIN MAY never overcome the scourge of illiteracy, the head of the Government's adult literacy unit said yesterday.

Mr Alan Wells, speaking at a London press conference on the publication of a survey that found 6m people - or one in eight British adults - had difficulty with reading, writing or doing simple sums, said: "There is no simple answer to this problem."

It showed that three quarters of those with problems came from manual working-class backgrounds.

The survey also found that 15 per cent of those with literacy and numeracy handicaps were out of work compared to 9 per cent of those with normal skills.



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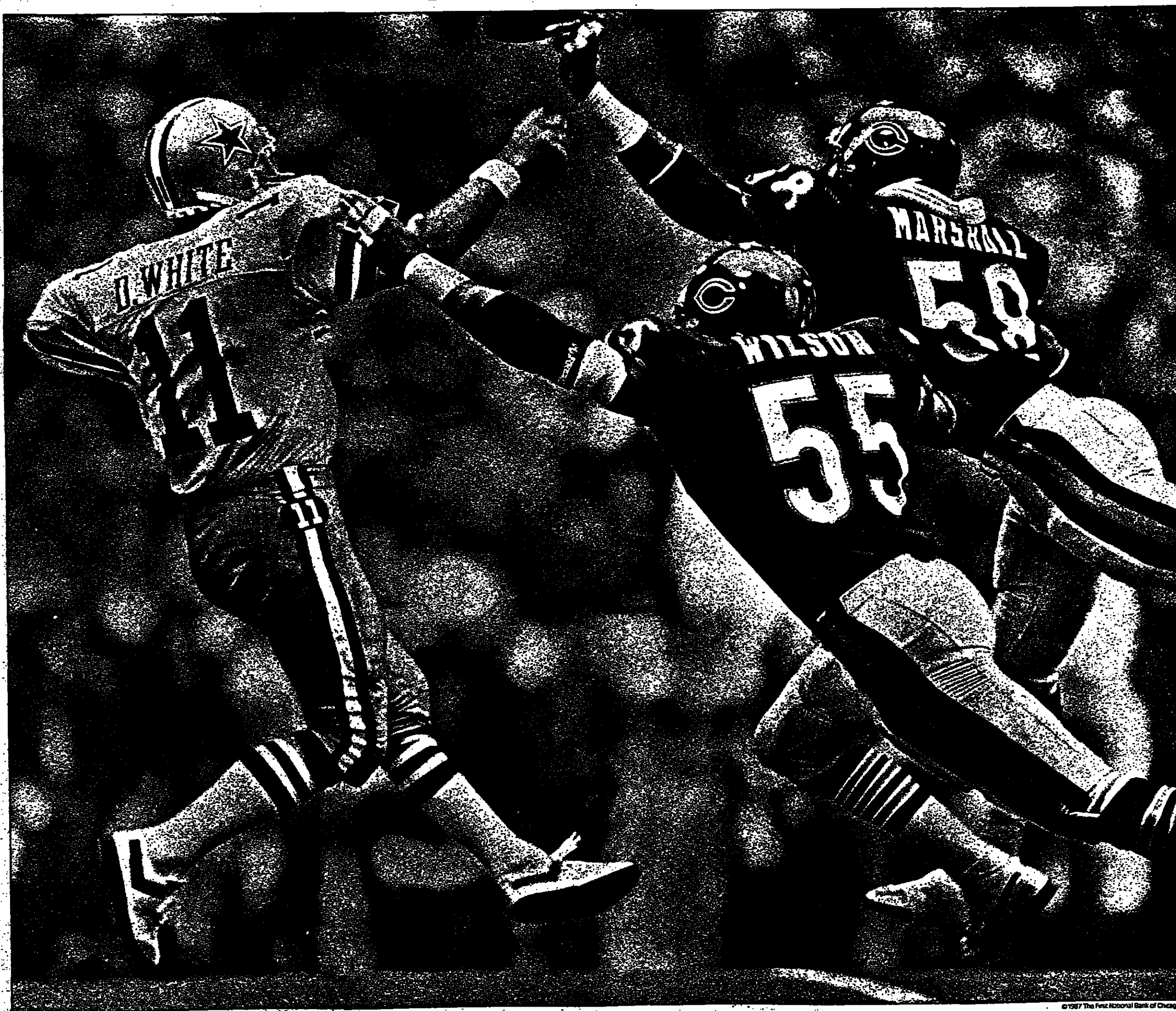
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UK NEWS

Optical fibre cable factory opens

By David Thomas

BICC, the electrical cables group, yesterday opened a £15m factory in Whiston near Liverpool, which it believes is the first purpose-built optical fibre cable plant in Europe.

The plant results from a restructuring of BICC's activities in the north-west, where it employs 7,000. This has involved the closure of some capacity dedicated to copper telephone cables, the technology which is gradually being replaced by optical fibre in the world's telephone networks.

Sir William Barlow, BICC chairman, said the plant would mean a big expansion in the company's optical fibre cable capacity, previously housed in a temporary site at Blackley near Manchester.

The plant will employ 140, most of whom have been retrained in the optical fibre cabling technology.

BICC has negotiated a single union and single status agreement with the GMB general workers for the plant.

'Scots too dependent on state' says Chancellor

By James Buxton, Scottish Correspondent

A HOSTILE attitude to enterprise and the creation of wealth was a barrier along Scotland's road to prosperity, Mr Nigel Lawson, the Chancellor, said yesterday.

He told an audience in Glasgow that enterprise in Scotland was "frequently swamped by an overriding sense of dependence on the state. Large areas of Scottish life are sheltered from market forces and exhibit the culture of dependence," he said.

Mr Lawson attributed the "dependence culture" in part to the former predominance of state-owned heavy industries, and to the fact that half of all Scots live in council accommodation compared with only a quarter in Britain as a whole.

But Mr Lawson said he was confident that "attitudes would increasingly change, and indeed force change on paternalistic local authorities." Privatisation and the sale of council accommodation would reshape attitudes in Scotland, he said.

Mr Lawson said that the latest Confederation of British Industry survey of manufacturing industry taken after the stock market collapse was "profoundly encouraging." It showed a record balance of companies reporting order books - and in particular



Nigel Lawson: confident that attitudes will change

export order books - above normal. "All in all, excellent prospects and business confidence as robust as ever."

Last night Mr Lawson's opinions were largely rejected on television by an audience of 100, carefully chosen as a representative sample of the Scottish people, who appeared to confirm the Chancellor's views about Scottish attitudes.

A vote taken at the end of

nearly an hour's critical questions and robust answers on Scottish Television's weekly programme. Scottish Assembly showed that only 34 members of the audience thought the Chancellor's policies were good for Scotland, against 66 per cent who thought they were not.

But that 34 per cent was, as the Chancellor cheerfully pointed out, "considerably higher than the Conservative Party got in the general election" - when it won only 24 per cent of the vote in Scotland.

In another vote, 96 of the audience agreed with the Chancellor that Scotland was "over-dependent" on the UK, against 44 who disagreed.

The sharpest rebuff for Mr Lawson followed a discussion of income-tax cuts. Only 13 people in the audience said they would prefer a 2p cut in income tax to the basic rate down to 25p, rather than an additional £2.5m on public expenditure. Eighty-seven people preferred higher expenditure to tax cuts.

A manufacturer in the audience asked by the presenter for his views on tax cuts, also told the Chancellor he thought a reduced role for central government spending risked fostering a "selfish, I'm all right Jack, society."

Newest N Sea oilfield on stream

By Our Energy Staff

BRITAIN'S NEWEST North Sea oilfield, Alwyn North, began producing at the weekend, to start repaying the £1.5m invested in it by two French oil companies, Elf and Total.

Total Oil Marine, Total's UK subsidiary, said the medium-sized field, 100 miles east of Shetland, was the biggest oil and gas development to come on stream in the UK sector of the North Sea for three

years. The field, approved for development by the Department of Energy five years ago, has recovered 100m barrels of oil and 10m of gas.

It is producing 30,000 barrels a day, which will increase in the next few months to its planned level of 90,000 b/d. Alwyn is owned two-thirds by Elf UK and one-third by Total Oil Marine, the operator.

The oil is pumped via a new pipeline to the Rannoch Central platform and from there to the Shetland Voe terminal on Shetland.

Towards the end of December, the field will also begin producing gas, building up to 7.5m cu metres a day.

Europe's power generation by gas 'will treble by 2010'

By Maurice Samuelson

A BIG increase in the use of natural gas - at the expense of coal for generating electricity in Europe - over the next two decades is forecast in a study of the Continent's gas market published today.

It also predicts a big increase in gas exports by Norway and the Soviet Union, but thinks British imports of gas will continue to be subject to government control, in spite of the industry's privatisation.

Its most significant finding is the claim that as a result of technological and political changes affecting the power industry, by 2010 natural gas might be generating 36 per cent of Europe's electricity compared with 16 per cent at present.

The report is published in London by Wharton Economics, a consultancy which has been formed this year from a merger of Chase Econometrics and Wharton Economics. It is a consultant to oil companies, independent and other energy-based companies and institutions.

The report, European Gas Markets after 1990, also claims that by 2010 Norway, after the development of its giant North Sea Troll field, could supply twice as much gas as at present. It also says gas can no longer compete on price against oil in the domestic and commercial heating markets and that it is doing so on convenience.

The boost in gas-based electricity is expected because of the commercialisation of combined-cycle gas turbines. Such equipment, commercialised at the end of the 1970s, "now stands to revolutionise the prospects for power generation from gas."

The equipment extracts electrical energy from two different processes in a single system - a gas turbine generator and conventional steam generator - thereby burning the fuel much more efficiently than in conventional plants. Thermal efficiencies of between 48 per cent and 50 per cent are available compared with 42 per cent in conventional gas plants and 38 per cent in coal combustion.

The combined cycle plant is also much more acceptable and cheaper to construct than coal and nuclear stations. It lends itself to smaller units of 7-150MW, which can be built in number when more capacity is needed. That contrasts with the bigger nuclear and coal-fired plants of 1,300MW or more.

Because of the modular nature of the technology coupled with the environmental advantages, the plant could be installed much closer to centres of electricity demand, leading to a more decentralised system of power generation with lower transmission costs.

A political factor favouring gas over coal and coal over nuclear is "the wave of privatisation

sweeping eastwards across Europe." With private utilities expected to show investment discount rates of at least 10 per cent, compared with the 5 per cent permitted in the public sector, privatisation would favour generating plants, such as gas, with the lowest capital costs.

The final obstacle to greater use of gas in power stations could be surmounted next year, if the European Commission revoked its 1975 Directive outlawing gas-fired generation.

In its estimates of future gas supplies from the main producing countries, the report notes that until the Troll field was signed up, Norway had little gas booked after the mid-1990s.

The amount of gas which British Gas chose (or would be permitted) to import would determine the amount of gas produced in UK areas. The report concludes that in spite of privatisation, the corporation will not be allowed to import as much as it wants from Norway and expects imports to reach a maximum of 10m tonnes (UK equivalent) by 2000, with UK production climbing slightly from 38m tonnes at present to 42m tonnes.

European gas markets after 1990. WEA, 25 Lower Belgrave Street, London SW1W 7NW. £5,000 for two copies; £500 for each additional copy.

Kent power stations saved from scrap

By Maurice Samuelson

THREE OLD power stations in Kent have been saved from demolition in case they are needed to reduce the risk of regional blackouts in southern England.

Two are on the Thames, at Northfleet, near Gravesend, and Belvedere, near Erith, and the third at Richborough, south of Ramsgate.

The plants, more than 25 years old, have been taken out of operation, Belvedere a year ago and the other two last month. Instead of being bulldozed they are to be kept in reserve because of the Central Electricity Generating Board's anxiety about its ability to meet mid-1990s demand.

One station is attracting interest from a private concern that would reconvert it to sell power to the national grid or to a local electricity board. That is possible under the 1989 Energy Act, which allows private access to the grid, and would not have to await privatisation of the electricity industry.

So that the stations could be switched on rapidly in an emergency, skeleton staffs have been retained at them. The board says emergency might occur if it is frustrated in its aim to build two coal-fired stations at Fawley, Southampton, and West Burton, Nottingham, and a nuclear pressurised-water reactor plant at Hinkley Point, Somerset.

The Energy Department seems to share the concern about looming shortages but the Treasury is understood to be less convinced about the board's demand for at least another 4,000MW in the south by the mid-1990s.

The plants at Fawley and Hinkley Point might also run into serious environmentalist resistance.

The Northfleet station, in which the greatest private inter-

est has been shown, can generate 450MW; those at Belvedere and Richborough are each rated at about 350MW.

All three burn oil. A private operator might consider adapting parts of the stations to burn coal or gas.

The board says talks on those and other old plants have taken place several times with various companies. In the past four years several sell-off proposals collapsed amid claims investors were offered an insufficiently high price for the electricity industry, which under the 1989 Energy Act is obliged to facilitate private transmission through the grid.

However, with electricity prices set to rise over the next two years, talks with government-owned power stations might be more fruitful.

The board wants to generate more power in the south to relieve strains on the long transmission lines through which the wide network of up to 9,000MW from the Midlands and Yorkshire.

The board predicts a peak demand in England and Wales of 47,200MW this winter, 1,500MW higher than forecast last winter, which it will meet by burning more oil.

Nearly 8,000MW can be generated by oil but to do so the board says it has to bring back into its normal operating regime three large 660MW generating sets, one at the Isle of Grain, on the Thames, and two at the Littlebrook station in Kent.

At Littlebrook there are three 660MW machines. However, to save money the board had planned to run only one at a time. At Grain, where there are four machines, it had only planned for two machines.

Many executives unsure about pension changes

By Eric Smith, Pensions Correspondent

THE MAJORITY of personal and pension executives in companies are still undecided about how to deal with the radical changes taking place in the UK pensions scene next year, according to a survey undertaken on behalf of the Institute of Personnel Management.

The vast majority of executives contacted at 100 companies showed they were fiercely proud of their company pension schemes and protective towards their employees.

As such they expressed their opposition to the new style personal pensions - the centrepiece of the Government's reforms.

However, the survey showed that so far only a quarter of schemes surveyed had or were considering making major changes to the company scheme to meet the challenges of personal pensions, even though the changes come into operation on April 1.

It would appear from the survey that executives are relying heavily on persuasion and com-

munication to get employees to join and remain in the company scheme, and to discourage employees from taking personal pensions by refusing to contribute anything more than the legally required minimum.

Many executives have expressed their relief that the time underpinning of personal pensions, one executive felt that the unions were doing their work for them.

A similar wait-and-see attitude was being adopted towards equal pension ages and the in-house additional voluntary contribution schemes.

The survey, carried out last month, confirms previous surveys that the majority of personal directors and pension managers are bemused by the Government's pension changes.

They appear unable to visualise the new conditions under which they will be operating next year, in particular the significance of employees having the right not to join the company pension scheme.

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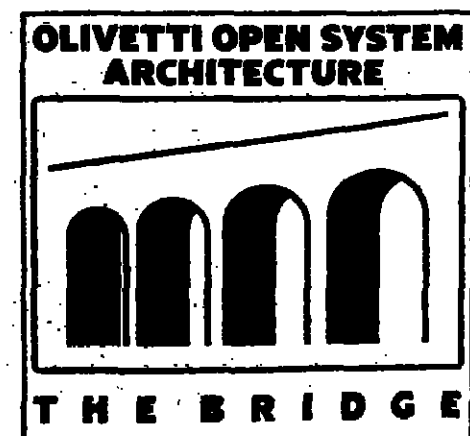
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UK NEWS - PARLIAMENT and POLITICS

Parkinson parries protest on price rises

By Ian Owen

INDUSTRY has "overstated" its case in protesting against the planned increase in electricity prices - about 15 per cent in the two years from April 1989 - Mr Cecil Parkinson, the Energy Secretary, insisted in the Commons yesterday. He said they would affect 0.16 per cent of industry costs.

Mr Parkinson described electricity costs in the UK as "extremely competitive" and said they accounted, on average, for about 2 per cent of industry costs.

Mr John Marshall (C, Hendon South) called on the CBI to stop "whingeing" about electricity prices and recognise that they were lower in the UK than in any other major country in the European Community.

Mr Parkinson pointed out that the CBI, which had initially reacted to the announcement of the intended increases, had been "reassured" following a meeting at the Department of Energy.

He told Labour critics that the chairman of the Central Electricity Generating Board had accepted that the industry's rate of return needed to be improved but had argued that this should be achieved "a little more slowly" than had been proposed by the Government.

Mr Michael Spicer, Undersecretary for Energy, rejected a suggestion by Mr Bob Cryer (Lab, Bradford South) that the ordering of the new power stations reflected the Government's "vendetta" against the coal mining industry and ignored the implications of the disaster at Chernobyl in the Soviet Union.

The minister recalled that Sizewell was expected to cost £1.7bn and contended that the cost of a coal-fired station taking account of the need to install a de-sulphurisation plant was "pretty comparable" at £1.5bn.

Labour call for wider register of interests

By Ian Owen

LABOUR backbenchers yesterday renewed their campaign to ensure that MPs are obliged to include the business activities of their relatives when supplying particulars to the Commons register.

They followed a suggestion that Sir Robert Armstrong, the Cabinet Secretary, had found it necessary to draw the attention of Mrs Margaret Thatcher, the Prime Minister, to the involvement of her son, Mr Mark Thatcher, with a company seeking a computer contract from a government department.

Referring to the report Mr Dennis Skinner (Lab, Solihull) said: "It seems to me that it is not what you know but who you know and I do not think we should have this kind of nepotism handed about in Britain."

The Speaker (Mr Bernard Weatherill) insisted that it was "patently not a matter" of order and told Labour backbenchers who persisted in referring to the role of the Prime Minister's son that any suggestions about extending the scope of the entries in the register of interests should be made to the Commons procedure committee.

Rifkind denies about-turn on devolution

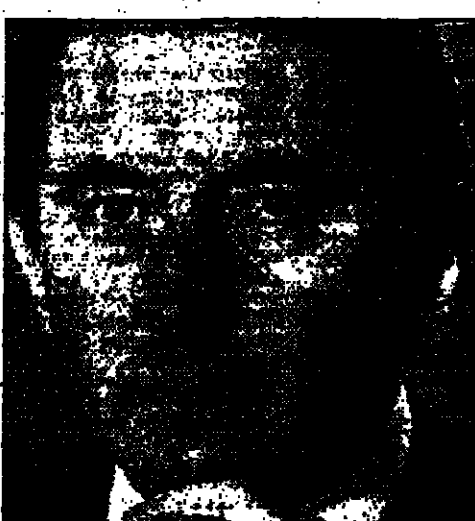
By Tom Lynch

MR MALCOLM RIFKIND, the Scottish Secretary, denied in the Commons yesterday that he had changed his mind about devolution, insisting that he supported home rule 10 years ago only because he believed that demand for it was so strong that its refusal would threaten the unity of Britain.

Brushing aside determined Labour and Liberal attempts to brand him as a supporter of devolution who had changed his mind to gain a place in the Government, Mr Rifkind, who resigned from the Conservative front bench in 1977 over his support for devolution, insisted that there was now no evidence of strong demand in Scotland for a devolved assembly.

The attack on Mr Rifkind's position began when Mr David Steel, the Liberal leader, opened a debate on the future Government of Scotland with a three-minute extract from a pro-devolution speech made by Mr Rifkind in 1976.

He quoted the minister as arguing that Scotland was the only country on earth with an independent legislature and that the increasing powers and com-



David Steel (left) reminded Malcolm Rifkind (right) of his pro-devolution views in the 1970s

plexity of government made increased devolution necessary. Mr Rifkind told MPs: "My views have not changed. Now as then I can see certain theoretical attractions in allowing purely Scottish matters to be determined by an elected Scottish assembly."



During the debate leading up to the 1979 referendum, in which the then Labour Government's devolution proposals failed to achieve the necessary 40 per cent support, he had "succumbed" to the argument that public demand for change was so strong that denial of the Labour

majority but without a majority in England would be unable to carry out its full range of policies because it would have to bow to the will of English MPs on subjects where the Scottish dimension had been devolved.

In a series of bad-tempered exchanges between Mr Rifkind and the Labour front bench, both sides produced opinion poll evidence to support their arguments about public demand, and Mr Donald Dewar, the shadow Scottish Secretary, and Mr James Maxton, his deputy, challenged the minister to hold a referendum on the principle of devolution to assess the real level of support.

Moving a Liberal motion calling for a Scottish parliament elected by proportional representation and with revenue-raising powers as "a first step" to decentralisation throughout the UK, Mr Steel said: "The case for the decentralisation of government and for a Scottish parliament is undeniable, given the great increase in the scope of government over the years."

The timing of the Liberal motion was designed to embarrass Labour in advance of the debate on its devolution bill.

On losing our marbles and reins of power

LABOUR's Tony Banks wanted to give the High Court a piece of the marbles back to the Liberal leader David Steel wanted to give Scotland back to the Scots by way of a devolved parliament in Edinburgh.

Both propositions were put forward in the Commons yesterday and both were rejected in the eyes of the Government as "Point of order, Mr Speaker". For nearly half an hour they held up Commons business.

Dale Campbell-Savours, the minister of Commons procedure, complained at great length that the rules of order prevented MPs raising security matters in the House even though these same matters had been raised already in a book by Nigel West, which is the sort of point of order which he insisted was genuine.

Earlier Campbell-Savours had his head down in a huddle with his colleagues Dennis Skinner and Bob Cryer. They looked rather like an

American football team thinking up a diabolical game plan.

Sure enough Skinner quickly picked up the ball with a demand to know whether Mrs Thatcher intended to make a statement about the connection of her son Mark with the Dallas company Electronic Data Systems and his bid for a government contract in Britain.

Cryer and another veteran of the team, David Winnick, backed him up.

When the Scottish debate did eventually get under way we were treated to a delightful 45 minutes when Malcolm Rifkind, the Scottish Secretary, was tormented over his original proposal of the cause of devolution. Yet here he was moving an amendment which rejected as "irrelevant" the Liberal proposal for a Scottish parliament and claiming it would undermine the unity of the



Parliamentary Sketch

United Kingdom. With relief Mr Steel spent his first three minutes questioning the 1976 speeches of Mr Rifkind in which he famously embraced self-government for the Scots.

Mr Rifkind, however, declared himself quite unperturbed by these awkward reminiscences. Clutching his tattered dignity about him, he insisted that he had since changed his views even though he still found certain theoretical attractions in allowing purely Scottish matters to be decided by an elected Scottish assembly.

Needless to say, the main speeches were frequently interrupted by the back benches. If an assembly is ever convened in Edinburgh one thing is certain - the first cry to be heard in that chamber will be "Point of order, Mr Chairman".

John Hunt

Dobson wants fire inquiry to hear evidence 'from top'

By Peter Reddell, Political Editor

THE INQUIRY into the King's Cross Underground station fire last Wednesday should go to the top and hear evidence from ministers, Mr Frank Dobson, a member of Labour's shadow Cabinet, urged last night.

He is the MP for the Holborn and St Pancras constituency which includes King's Cross and several other railway and Underground stations.

The appointment of Mr Desmond Fennell, a leading barrister, to head the investigation was announced yesterday. Mr Dobson said there should be no repeat of the inquiry into the Herald of Free Enterprise disaster last March. "Most people were disgusted when the inquiry planned the blame on three people at the sharp end - letting the company bosses and government officials and ministers off the hook."

"The King's Cross inquiry must look into the wider issue of the safety of the London Under-

ground system and the impact on safety of the proposed changes in staffing and other arrangements.

"No one will be satisfied if the King's Cross inquiry points the finger at a cleaner or ticket collector or maintenance fitter. This time no one must be allowed to shelter behind a shield of corporate complexity and irresponsibility."

Mr Dobson argued that if the inquiry did not go all the way to the top "we will all know it's just another establishment whitewash. If no minister of former minister is required to give evidence, we will know the inquiry is not doing its job properly."

He said that an immediate safety audit of all the London Underground must be carried out and the Government should provide whatever funds were needed to make the system safe. It should reverse proposed cuts in the fire, ambulance and hospital services.

Amendment to bill aims to improve race relations

THE GOVERNMENT is to amend the Local Government Bill to widen the scope of provisions aimed at improving race relations.

Mr Michael Howard, Minister for Local Government, told a delegation of church leaders yesterday that, under the amendment, local authorities will be allowed to promote equality of opportunity and good relations between people of different racial groups.

Mr Howard did not define the practical consequences of the amendment. But his announcement was the first clear signal from the Government that it is prepared to drop part of its previous opposition to local authorities including social classes in contracts.

The amendment accords with the position taken by the Commission for Racial Equality, which had earlier argued that the Bill did not go far enough in

promoting racial equality. According to the CRE, a previous version of the bill announced in effect to a repeal of the Race Relations Act, at least as far as the exercise of a local authority's purchasing powers are concerned.

Nevertheless the Government has yet to answer criticism that the bill's failure to address sexual discrimination in the way it tackles racial discrimination seriously prejudices the position of women at work.

Yesterday Mr Howard also reiterated the Government's position that the inclusion in the bill of a local labour provision, as demanded by Labour-led local authorities, conflicted with European Commission rules.

The 1987 Local Government Bill was introduced into Parliament following the May general election and is currently in committee.

Secrets measure fails to win Thatcher's backing

By Peter Reddell, Political Editor

MRS THATCHER has again brushed aside the attempt by Conservative backbenchers, Mr Richard Shepherd, to use a private member's bill to reform the Official Secrets Act.

In response to a direct appeal for consultations from Mr Shepherd and other members of the bill, Mrs Thatcher says that after "very careful reflection" she still does not believe that a private member's bill is "the right vehicle for amending the law in this difficult and sensitive area."

She argues that "the issues involved go to the heart of the function of government and the security of the state. For that reason, I do not believe it would be fruitful for us to enter into a dialogue about the substance of the bill."

Ministers have said that the Government is seeking to devise an effective, enforceable and reasonable alternative to section 2 of the act, the clause which bans the disclosure of all kinds of official information.

Mr Shepherd's measure, the

Protection of Official Information Bill, is due to have its second reading on January 15. It has received crucial support from a number of senior ex-ministers, though Mrs Thatcher's opposition makes it likely that the ministerial vote, plus sympathisers, may be mobilised to vote it down.

In her letter Mrs Thatcher stresses the difficulty of the issues involved on which the Government has not yet reached conclusions. She says that Mr Douglas Hurd, the Home Secretary, will "certainly look out for you again before the second reading of your bill to let you know how procedurally we propose to move forward."

In a speech last Saturday, Mr Shepherd said it was "vital to strike the balance between those state secrets that we all agree should be defended and protected by criminal law and the generality of all that other, often trivial government information which does not require the sanction of the criminal law."

Anger over spy writer

By Ian Owen

MR Dale Campbell-Savours (Lab, Wokingham) had complaints in the Commons yesterday that Mr Rupert Allason (C, Reading) is able to refer to security matters when writing books under the name of Nigel West which cannot be raised in the Commons.

With support from his Labour colleagues Mr Campbell-Savours argued that the clearance which Mr Allason has secured for his book, *Matter of Trust* - MIB 1945-1972, originated from

civil servants acting on behalf of ministers while the same ministers were able to shelter behind the rules of order to avoid answering security questions about such matters in the House.

The Speaker (Mr Bernard Weatherill) explained that he was bound by the rules of the House and by precedent and when Mr Campbell-Savours persisted in pursuing the matter on a point of order told him: "Please do not shout at me across the House."

Owen call for Europe to increase its influence

By Ian Owen

THE LEADING European countries should work together more on economic and foreign policy issues so that their voices and influence count alongside the two existing superpowers, Dr David Owen, the former leader of the Social Democratic Party, urged yesterday.

He was giving the Toronto State lecture in Canada under the title, *Rising to the new superpower*. His central theme was that the period of unquestioned rule by the Soviet Union and the US has now come to an end and European countries are, and should be, playing a larger role.

"There is now a power vacuum in the western democracies and only a united Western Europe has the breadth of interest and influence to help fill it."

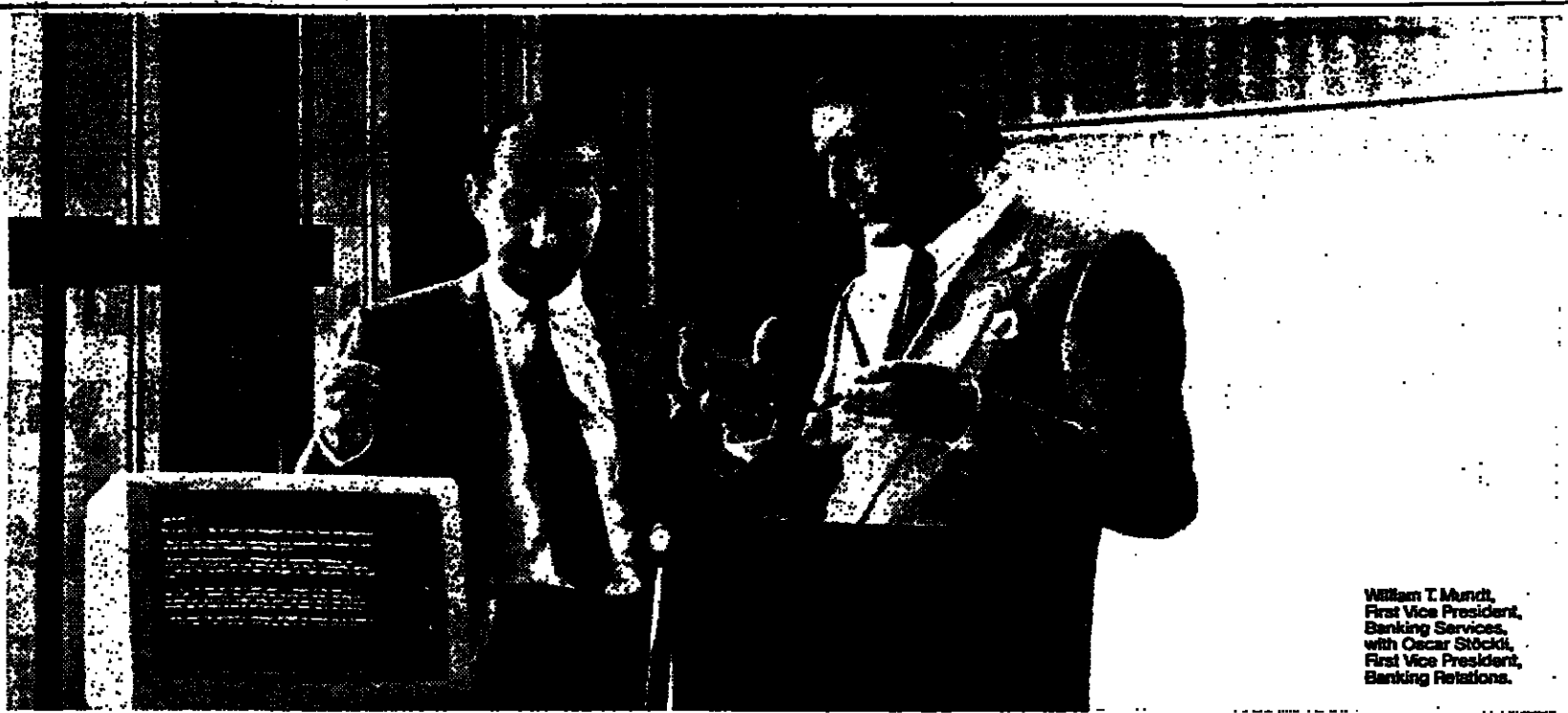
Given the strengths of Europe, Dr Owen argues that its countries can make good any US reductions in Europe that are taken to contribute to cutting the US structural (budget) defi-

cit, while Britain and France can take steps to buttress the US nuclear guarantees in the wake of such troop reductions.

He maintains that to fill the gap left by US troops, the Germans should pay more out in military expenditure and the French should increase its manpower, by committing to the forward defence of Germany.

On the economy, Dr Owen says the European Monetary System should be restructured, Britain should join its exchange rate mechanism, a European Central Bank should be established and a new Group of Seven exchange rate mechanism should be created as part of a package for dealing with the US deficit.

He urged a shift back to multi-lateral disarmament negotiations. All of these trends indicated, he said, that the assumption that Western Europe never should, and never would, be capable of being classified as a superpower was fast becoming out of date.



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BUSINESS LAW

Brussels' dream of merger control

By A.H. Hermann, Legal Correspondent

LAST WEEK the European Court in Luxembourg endorsed the Commission's 1984 decision that agreements by which the US-based Philip Morris and the South African-based Rembrandt Group became joint owners of the UK-based Rothmans International, do not infringe the competition rules of the Community.

It will hardly come as a surprise that the other two leading competitors on the European cigarette market, BAT and R.J. Reynolds, thought that the Commission was not doing enough to protect competition. The EC Commission, however, in its judgment, said that the Commission's policy on sound legal principles and market analysis.

In spite of this clear bill of health given to a highly suspect arrangement, Mr Peter Sutherland, the EC Commissioner for competition, said in the judgment that the Commission's policy on sound legal principles and market analysis.

BAT, the UK tobacco group, and R.J. Reynolds of the US, alleged in their complaint to the court that the Commission's decision was a political intervention channelled through a former vice-president of the Commission. However, the Commission refused to disclose its administrative file and the court rejected this complaint on the grounds that no evidence was submitted to support it.

Why should Mr Sutherland want to use such an unimpeachable case in his efforts for merger control powers? Because on 30 November 1987 the Council will be called upon to agree on the principle of Community-wide merger legislation. The expansion of interpretation of the Court's judgment must be seen as a desperate attempt to make the reluctant Council believe that if they do not give the Commission merger control powers it can use the Court's tobacco judgment with a vengeance.

The vengeance would derive from the particular nature of Art.85 which not only prohibits anti-competitive agreements, but also makes them automatically null and void. If Mr Sutherland is right, all suspect acquisitions would have to be immediately notified to the Commission to avoid fines running into millions. They could be attacked in national courts with the conse-

quence that shares would have to be returned to the original seller. Parties might have to wait for years if not decades, before the Commission made up its mind. The Commission's officials admit that the powers which they claim under the tobacco judgment would not apply to contested takeovers. Even so, what an awful mess would result - and this prospect, they hope, will oblige the Council to adopt a more orderly alternative.

Fortunately, a look at the judgment itself reveals that it is a rather anodyne document which would hardly attract wider attention if it was not for the horrors which the Commission's officials try to read into it.

The dispute
The contest between the four largest tobacco companies operating in the Common Market was reported in this column with some detail on 12 December 1986. Responding to the Commission's objections, the two groups reduced the Morris participation in Rothmans from the originally agreed 50 to 30 per cent (the same as retained by Rembrandt) with only 24.9 per cent of voting rights. Both groups retained the right of first refusal should the other partner wish to sell its shares. There were some other undertakings designed to exclude direct managerial control of Morris over Rothmans.

BAT and Reynolds insisted that the changes in the agreement were only formal, leaving the market sharing effect as before. However, on March 22 1984, the day after the revised agreement between the two groups was signed, the Commission wrote to BAT and Reynolds rejecting their complaint. They appealed to the European Court.

The Advocate General
Mr Advocate General Mancini had no doubt that the Commission failed to recognise that the agreement was capable of eliminating competition between parties and enabled them to avoid competition in Europe and worldwide. To reject the complaint by BAT and R.J.R., the Commission felt obliged, said the Advocate General, to declare that 25 per cent voting rights in a competitor with a dominant position in an oligopolistic market is not enough to avoid the prohibition of Art.85 and 86. The Commission's decision suffered from a grave lack of reasoning and the Advocate General concluded that

the Court should annul it.

The Court

The case was not heard by the full bench of the court, indicating that the court did not view the case as involving any issues of great general importance. Instead, it was assigned to the sixth chamber of five judges, two of which, Judge Iglesias and Judge Kakouris, have been with the court only a short time. This rather weakly constituted bench, with no direct experience of French, UK or Italian law, confirmed the Advocate General on law but reversed him on facts. It accepted the Commission's view that the anti-competitive object or effect of the agreements was not established. The judges said that the Court's review of the Commission's factual findings was necessarily limited to procedure, reasoning, manifest errors and abuse of power. No such fault was found.

The Court said that the main issue was whether, and in what circumstances, the acquisition of minority shareholding in a competing company, agreed between companies which have remained independent, might constitute an infringement of Art.85. It held that the acquisition of an equity interest in a competitor does not in itself restrict competition but may serve as an instrument to such end.

The Court continued: (in par 28) "That will be true in particular where, by the acquisition of a shareholding or through subsidiary clauses in the agreement, the investing company obtains legal or de facto control of the commercial conduct of the other company or where the agreement provides for commercial co-operation between the companies or creates a structure likely to be used for such co-operation. That may also be the case where the agreement gives the investing company the possibility of reinforcing its position at a later stage and taking effective control of the other company."

The Court dismissed the application of Art.85 in four brief sentences. Abuse of dominant position, it said, can only arise where the shareholding results in effective control, or at least, some influence on the commercial policy of the target company and it was not established that the 1984 agreements had any such effect.

Interpretation

The Commission's spokesman takes paragraph 38 of the judgment out of context, arguing that it gives the Commission a new power to control acquisitions under Art.85, perhaps only with the exception of contested

takeovers. However, there is nothing new in saying that acquisition of shares in a subsidiary or the creation of a joint venture may be an instrument - one of many possible - of an anti-competitive agreement between two competitors who remain independent. The court, emphatically denied that it is anti-competitive in itself. The only novelty of the judgment is, on the contrary, in its tacit confirmation of the Commission's new rule that acquisitions of less than 25 per cent of voting rights by an oligopolist in a competing company does not in itself create the presumption of influence likely to restrict or distort competition. Some UK lawyers do, however, take paragraph 38 of the judgment as if it was a clause in an English statute. This leads them to conclude that any acquisition of equity leading to "legal or actual control" may be contrary to Art.85. Indeed, one complaint against such an acquisition has already been made to Brussels as clauses in an English statute. However, the rulings given in an European Court's judgment must not be interpreted as clauses in an English statute. They must always be understood in the context of the entire judgment, which in this case is about creating a joint subsidiary by two out of four leading companies, allegedly to share the market. Moreover, as the European Court never tires of reminding us, EC judgments, decisions, directives and regulations, and even specific provisions of the Community treaties, must be interpreted in harmony with the overall system of Community law. This system provides for the control of mergers and acquisitions only in the Steel and Coal Community Treaty but not in the EC Treaty. The EC competition rules are addressed only to the behaviour of companies not to structural changes in industry.

One cannot assume that the court wanted to rewrite the Treaty in such a fundamental way. And one can be certain that if it did contemplate such an unconstitutional act, it would have the courtesy to do so with the authority of its full bench and would not leave it to its most junior chamber to challenge the Council and the member states.

*Joined cases 148 and 156/84 British American Tobacco and R.J. Reynolds Industries v EC Commission supported by Philip Morris Incorporated and Rembrandt Group Ltd, judgment (sixth chamber) of 17 November 1987, unreported.

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TECHNOLOGY

Injecting growth into the livestock market

Peter Marsh reports on novel techniques to produce faster growing animals with leaner meat

THE immune system - the complex bodily mechanism used by animals to ward off disease - may soon come into play in a set of novel techniques to produce leaner, faster-growing pigs and cattle.

In future, these animals may be encouraged to develop into "super-breeds" as a result of injections of chemicals acting similarly to the vaccines used to immunise against illness.

The immunological methods promise to become important in the quest to find safer chemicals to promote growth in animals. Sales of such products are likely to run to hundreds of millions, if not billions, of dollars a year in the 1990s.

Work in this area has come to the forefront because of widespread concern about potential health problems caused by steroid-based growth products, which have been used for years to fatten beef cattle, particularly in the US.

These steroids are not broken down in the metabolic reactions inside the animal. The chemicals remain in its body and are later transferred to the stomach of a person, sometimes, it is feared, with unpleasant consequences.

A European Community ban on steroids, which is due to come into force in January, has helped to trigger interest in replacement techniques.

Most of the work so far in novel animal-growth products has centred on producing, by genetic engineering, hormones such as somatotropin which animals secrete naturally to aid their metabolic processes.

Regular injections of somatotropin could, so researchers envisage, either speed up growth or encourage an animal to produce more milk. Administering extra quantities of these hormones to animals would not be useful for humans because the substances are broken down in the creatures' stomach before slaughtering takes place.

The new, immunity-based approach takes a different tack. It works by tricking the immune system in animals not so much to encourage growth processes as to stop others which inhibit growth.

At the heart of this idea are the antibodies, or highly specific proteins, which the body's immune system routinely produces to kill invading antigens or foreign organic material. These antigens include the viruses that cause disease.

Under some circumstances, antibodies can be stimulated via a vaccination to interfere with the metabolic machinery of cells. In particular, they can act in such a way that production of particular hormones which reduce growth is slowed down. One such anti-growth hormone - which normally works as a kind of brake to ensure that animals do not develop into giants - is called somatostatin.

With the inhibitory factor severely restrained, it follows that the animal develops more quickly - in much the same way as it would if given steroids or somatotropin-like hormones.

There is, however, a great advantage in that, once given a stock of the appropriate antibodies, the hormone such as somatostatin is "turned off" on a semi-permanent basis.

Although "top-ups" of the antibodies would be needed - in much the same way as a person has to receive booster injections now and again to ward off an illness like diphtheria or measles - the extra doses would be required far less regularly than the fresh shots required in the simple administering of growth hormones.

Among the companies working in the area of immunity-based growth methods is Ciba-Geigy, the Swiss pharmaceuticals giant, which is conducting

research in collaboration with Genentech, a leading US biotechnology company.

Another company investigating the immunological technique is International Minerals and Chemicals, a US concern which is already well on the way towards turning out growth products based on the somatotropin concept. Bill Summers, new-products director at IMC's Pitman-Moore animal-health subsidiary, which has recently built a \$60m facility to turn out growth hormones for pigs, says the immune technique is "an excellent idea" although it is still some years from commercialisation.

A variation on the immunological approach - and one which works with a startling directness - has come from the Hannah Research Institute in Scotland, which is financed by the UK Government's Agriculture and Food Research Council.

Here scientists have injected rats with monoclonal (very pure) antibodies which operate by attacking certain types of fat cells, destroying them in exactly the way that they would mop up invading viruses. The technique has proved effective in turning out rats with particularly lean meat, something that could be promising commercially if applied to livestock.

The method, similar in concept to ideas that scientists have about destroying, with monoclonal antibodies, malignant cells in patients suffering from cancer, has similarities to the other immune-based growth methods - though it has a certain extra elegance in not involving the operation of hormones.

The work at the Hannah Institute has won the financial support of the British Technology Group, the UK Government's technology-transfer arm. This is funding the institute - together with three other UK academic establishments which are also working on the concept -

with \$250,000 to bring its development work nearer the commercial stage.

Peter Bailey, director of the group's pharmaceuticals division, says the research has "attracted tremendous interest" from companies which are interested in taking up the technique under licence.

In due course, it is thought that companies planning to turn out growth products based on somatotropin may find the immunological methods a better long-term bet.

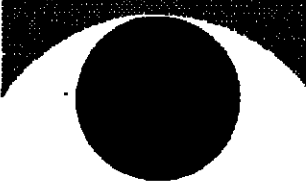
Companies in this category include major US chemicals companies such as American Cyanamid, Unilever, Eli Lilly and Monsanto, all of which plan to introduce over the next few years genetically-engineered cattle somatotropin, predominantly for boosting milk production.

Scientists also believe that immunity methods along similar lines to those on which the Hannah researchers in Scotland are working could have a major application in the area of human medicine, in treating people suffering from obesity.

It is thought that, if antibodies could be found of a certain specificity and operation that they "mopped up" the fat cells in human tissue, an overweight individual given a dose of chemicals via a vaccination might be automatically helped towards a leaner, fitter future.

It is likely, however, to be many years before any such medications are available. The safety consequences of such an immunological procedure would have to be investigated at great length to ensure that reducing the fat cells in this way did not at the same time lead to changes in other aspects of the body's development that could have harmful effects.

WORTH WATCHING



Edited by Geoffrey Charlish

Calling out from the back of a cab

IN THE UK, Radamec Electronics of Andover in Hampshire has developed a unit which can be fitted in a taxi, in conjunction with a Motorola cellular radio, to allow calls to be made from the cab and paid for at the same time as the fare.

Called Radaphone, the system extracts basic call cost data signals from the Motorola radio and combines them with any charge loadings that the taxi operating company wishes to add.

The total cost of the call is displayed by the Radamec unit. Designed to work on the Rascal Vodafone network, Radaphone can be adapted for other cellular systems.

Prototypes have been supplied to a new company, Capital Taxiphone, which will supply complete systems to cab operating companies, initially in the London area.

Radaphone also enables Capital Taxiphone to plug in a hand-held computer (the Pison Organiser, which Radamec Electronics also makes) in order to extract financial and call traffic data.

The key to quick claims settlement

A NEW company, Audatex (UK), has been set up in London to market a system for computerised accident damage assessments. It is designed to allow quick estimating and agreement over costs between insurance assessors and repair shops.

The system is based on filling in comprehensively designed paper worksheets, complete with graphics showing "exploded" diagrams of the vehicle in question. Details from the form are fed into the assessor's or the

repairer's terminal and are sent over a phone line to the central Audatex computer. A damage cost calculation is sent back in seconds and the final printed assessment is prepared in a matter of minutes.

Hydraulics display miniature might

MICRO-MINIATURE hydraulic pumps and motors, according to UK company Commercial Hydraulics Bedford, can make hydraulic power competitive in applications previously dominated by small electric and pneumatic drives. Typical applications include robotics and automatic handling systems.

The smallest of a new range of units made by the company measures only 41mm square by 57mm long and can deliver 185 watts (0.25 horse power).

Hydraulic motors take up as little as seven per cent of the space needed by the equivalent electric motor. In addition to this high power/volume ratio, the drives can operate fully enclosed and need no ventilation to remove heat.

They also do not need special protection against wet, dust, or atmospheres that are hazardous to electrical equipment.

The torque characteristics, claims the company, are ideal for low speed start/stop operation. Noise levels produced are also low.

GM steers towards 'all plastic' car

THE FACT that modern plastics and composite materials are lighter than steel, more resistant to dents and do not rust, might lead one to think that today's car bodies should be entirely composed of them.

In fact, automotive components already account for about five per cent of all plastics consumed and the materials are not particularly expensive.

The real problem with the "all-plastic car", says Robert Eaton of General Motors' technical staffs group, is in getting the costs and technology of large-scale production to the point where it is in the car makers' interests to invest in plant and tooling.

Most of the other problems, such as brittleness in some applications and the difficulty of getting a good surface finish, can be overcome, says Eaton. And the day of the plastic mass-produced car is approaching at GM. A Chevrolet pick-up truck already has bumper, side pan-

Lovell for construction

els, front and rear members and tail lamp pockets moulded in plastic as a single unit.

Electronics given compact support

A NOVEL approach to the problem of supplying up-to-date operational support information for a manufacturer's electronic products has been taken by Hewlett Packard, the US-based computer company.

HP has put all the necessary information on a CD-ROM (Compact Disc read only memory), an optical disc which can be likened to a gramophone record with an extremely large data storage capacity.

Initially available to users of the HP 3000 business computer, the service, called LaserROM, provides regular mailings of updated discs containing reference manual information, application notes, solutions to known problems and other data.

The disc holds 200,000 pages of information and runs on a CD drive used with HP Vectra or IBM PC/AT computers. It employs a keyword search method which means, says HP, "that customers can now spend time using information rather than looking for it."

Overall safeguard for forestry workers

BETTER PROTECTION for forestry workers is afforded by new overalls with six times the chain saw cut-through resistance compared with conventional protective garments.

The garments use a fabric reinforced with Kevlar, developed by Hero Textil of Orlaheim in West Germany. A cut-resistant insert, using a looped material with reinforcement of the Du Pont fibre, protects the whole of the front side of the leg.

CONTACTS: Radamec: UK, 0294 62820. Audatex (UK): London, 022 3454. Commercial Hydraulics Group: 0234 50501. General Motors UK: 0183 861 3718. Hewlett Packard UK office: 0753 556222. Du Pont: Switzerland 22 575022.

Finns plumb the depths of dredging versatility

BY GEOFFREY CHARLISH

LIKELY TO prove a winner in lake and river conservation areas and at civil engineering sites, is a 10-metre (33 ft) Finnish dredger which its maker, Lammén, claims to be a "totally new concept in dredging".

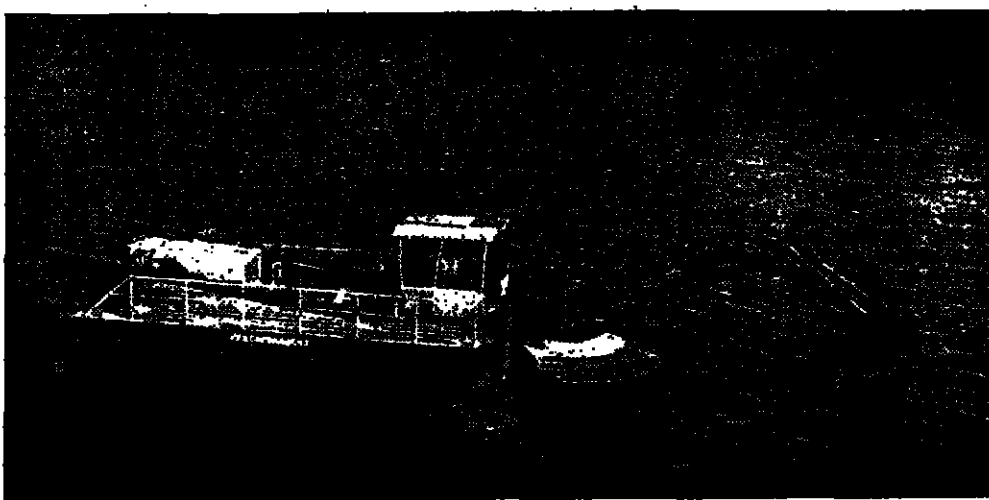
Called Watermaster, it has a versatile reach. It is a combination of excavator and pumping system in which the bucket can be deployed out to 4.5 metres radius on an arm that can rotate through 180 degrees in the horizontal plane in front of the boat.

Twin dredging pumps work from the bucket through pipes that can either spray the dredged

material many metres on to ground beyond any adjacent bank, or can take it through a floating pipe system to discharge into the water up to 500 metres away.

Lammén claims that due to packing of solid material in the excavator bucket, the pumped effluent has a much higher solids content than in conventional suction dredging. Outlets in the pump inlet shed any vegetation or root material.

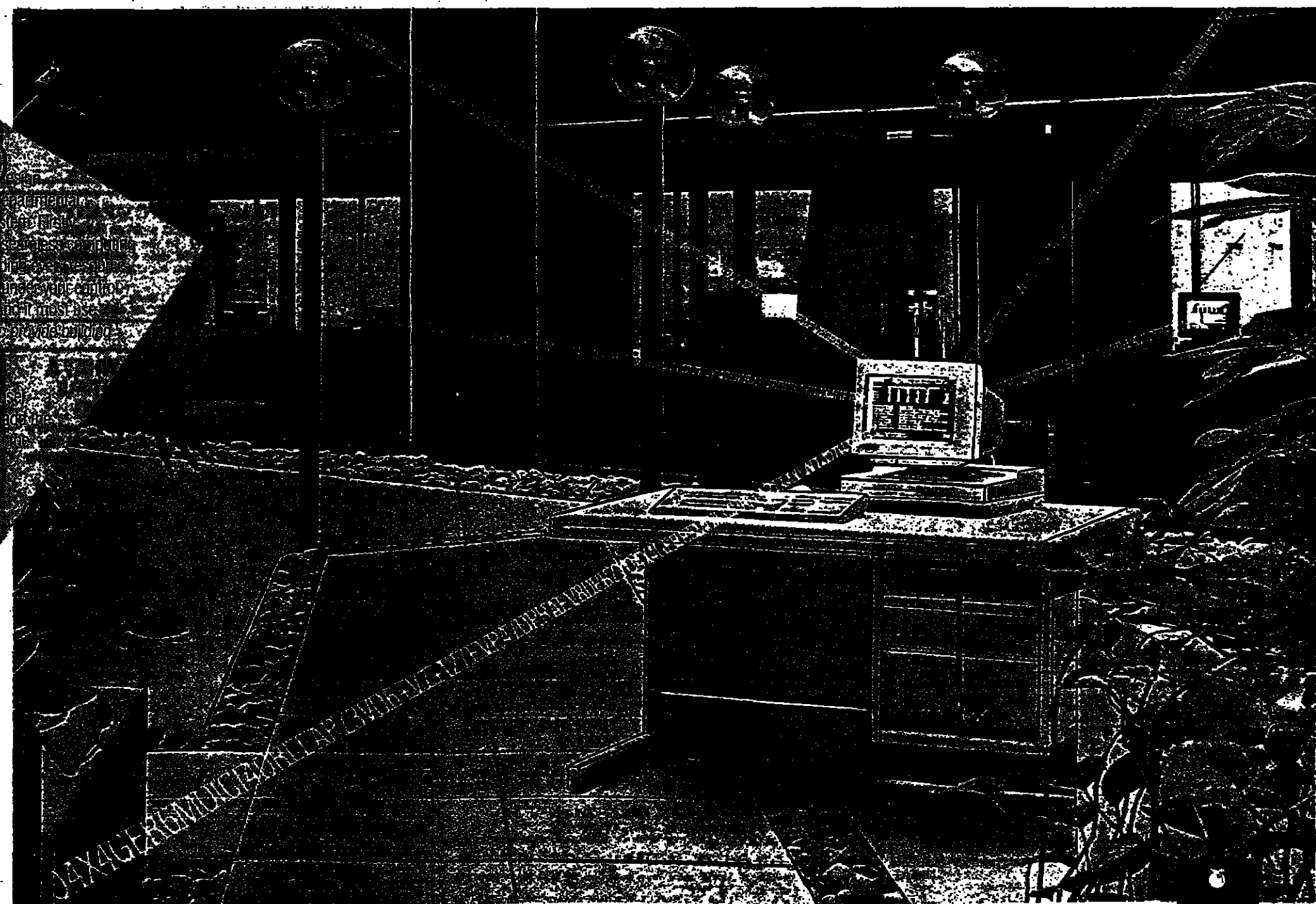
A useful bonus is that the excavator can be used conventionally for digging banks and building embankments.



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Italy's Cortis/Lentini

Lombardy double act

Alan Friedman on two entrepreneurs' path from software to CAD/CAM

THEY ARE AN incredible pair: Enrico Cortis is the ideas man, the marketing director, a bearded extrovert. His partner, Riccardo Lentini, meanwhile, is the bespectacled, shy and methodical technician.

These two gentlemen, neither one a university graduate, represent yet another example of the energy and verve of Italian small business. Starting from scratch they have, in less than ten years, built a computer software/hardware and consulting business that employs 125 people, will this year enjoy around £1.5bn (€1.25bn) of turnover, is moving into services for computer aided design, factory automation and artificial intelligence and has as its operating headquarters a modest three-storey house in an even more modest village in Northern Lombardy, just outside Bergamo, in the foothills of the Alps.

How did they do it? They met in 1977, both had the same idea (that the office computer market needed specialised software programmes) and then proceeded to put their backs into the project. Cortis, who is 30, grew up in Bergamo, enrolled at Milan's prestigious Beccoloni business school and then dropped out in 1970. He joined a training course at Honeywell's Milan office and stayed there for three years before moving on to devise a computerised payroll and inventory system for a small furniture producer in the prosperous Brianza region of Lombardy.

But provincial rivalries run deep in Italy and his wife, who came from Bergamo, "couldn't stand to live anywhere else." So it was back to Bergamo in 1977 to set up a computer consultancy. "I was getting tired of being an employee," recalls Cortis.

The mild-mannered Lentini, who is 41, had a similar problem with his wife, but it has not been resolved. He came from Bergamo and began his working life in a motorbike factory at the age of 17. At the age of 21 he attended a computer course and went to work for a paper company in Bergamo. "It was difficult to live in Bergamo. You see my wife's

family is in Brescia," he recalls. It should be noted that the distance between Bergamo and Brescia is less than 30 miles. In any case, Italy was discovering office automation and Cortis was getting lots of work as a consultant. ("I was in the office from six in the morning till late at night.") So when he met Lentini through a mutual friend the two decided to team up.

In 1978 they got together £5m of initial capital, sub-let a small office and hired a telephone answering machine and founded Cortis/Lentini as a limited partnership. In the summer of that year the partners met "some people from Hewlett Packard" and asked the HP 250 so much that they became agents to sell the multi-task mini-computers.

Then they devised a turnkey package consisting of their own software and the hardware and reached a formal agreement with Hewlett Packard to write an accounting programme.

The bearded Cortis plays with his red polyester tie and smiles as he recalls that "for six months in 1979 we locked Lentini in a room and made him write programmes." By the end of 1979 Cortis/Lentini was selling its first complete packages of computers, software and consultancy.

In 1980, with both nostalgia for Lentini's home town and an eye on the market, Cortis/Lentini opened offices in Brescia and Saranno, north of Milan. The staff jumped to 15 employees and turnover was up to £1.5bn (€1.1bn). In 1981, £1.5bn of consultancy and £100m of software.

"They tried not to borrow from banks - the exception was a £24m loan in 1979 to buy an HP 250. And they claim that they lived on savings and family help and did not take a salary for the first two years."

Packard. In 1983 they opened an office in Sicily, at Catania. Why Catania? "Because we had an employee who came from Catania and wanted to live there," explains Cortis. By the end of 1983 the company had jumped to £5.9bn of turnover and employed a staff of 40.

Unlike most small businesses in Italy, Cortis and Lentini did not find diluting their equity stakes, as long as they retained joint majority control. So they arranged to dole out minority stakes to office managers around the country and each held on to 30 per cent.

In 1984 new offices near Bergamo were financed from cash flow and in the same year Cortis/Lentini made its first acquisition, paying £50m for a small CAD/CAM company in Brescia.

This began the diversification into CAD/CAM training and the design of interface networks between numerical control systems and computers.

In 1986 the company hired three industrial automation experts and trained 20 people to work on the software side of flexible manufacturing systems. They were rewarded with contracts from companies such as Fiat Tractors and Seleco, the television set manufacturer.

To date Cortis/Lentini has invested £500m in computer integrated manufacturing because the partners reckon they must expand and diversify in order to survive. The latest plan is to develop expertise in the area of artificial intelligence so that Cortis/Lentini can get a piece of this action "when the market matures."

As for the two partners, they dream of going to the stockmarket some day, another sign that times are changing in Italian small business. This article concludes this series, previous articles in which appeared on September 15, 29, October 13, 27 and November 10.

one learns that apart from factors such as subsidised bank loans and tax evasion, these people are major risk-takers, somehow lacking the in-built caution or even fear of the new that can be found elsewhere.

How else can one explain the owner of a tiny textile firm who goes on a plane and takes his samples to trade fairs in China? Or how can one explain that seated in a scruffy trattoria in Bergamo, two middle-aged businessmen discuss the very worst that can happen to him is to fail.

one finds seven Chinese state industry officials eating ravioli with a couple of small businessmen who sell engineering equipment?

Perhaps there is no scientific way of analysing the 'secret' of Italian small business success. Perhaps the explanation is that the Italian small businessman is still an extraordinarily fearless individual, a calculating risk taker who reckons that the very worst that can happen to him is to fail.

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In brief...

AFFORDABLE insurance cover is a significant problem for small businesses, particularly those in the inner cities. The Association of British Insurers has launched a set of eight advice files for the small firm containing information on the types of insurance available, how to buy insurance and ways of reducing risks.

As part of its programme to increase awareness of insurance by small business the ABI is setting up pilot insurance advice centres in Birmingham and Manchester.

The insurers last year launched an inner cities insurance initiative jointly with the Department of Employment aimed at helping small firms with problems.

Contact: ABI, Aldermanbury House, Queen Street, London EC4N 3TT. Tel 01 248 4477 or your local Small Firms Centre.

THE BRITISH Overseas Trade Board is running a three-day series of seminars from December 1 to 3 at the Business Design Centre, Kensington, in south London.

Daily seminars will be held for new exporters and smaller firms with advice on choosing markets, finding agents, financing, appointing distributors, agents and licences, delivery and payments. Topics for more experienced exporters include export finance, international money management and countertrade.

The Export 87 seminars will run alongside the Export 87 Exhibition. The cost of the Intro Active Exporting seminars is £25. Contact: BOTB Marketing and Training Unit, 1 Victoria Street, London SW1H 0ST.

VENTURE capital has a reputation for being concentrated in the south-east of England but the industry is broadening its appeal. The British Venture Capital Association is to hold a two-day regional conference at the Holiday Inn, Cardiff on November 30 and December 1. Speakers will include major investors and businessmen from the area and representatives from the venture capital industry.

Contact the BVCA on 01-292 4072 or 01-285 5702 or write to: 1 Surrey Street, London WC8R 2PS.

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Practising what he preaches

Michael Ullmann tells Michael Skapinker why entrepreneur in residence is not a contradiction

"YOU GET people saying 'I really want to start my own business but I'm not offering me \$50,000 and I have a wife and two children'."

"My answer is 'let them bore you to bits for two years and then start your own business', says Michael Ullmann.

Ullmann, 41, has started a few businesses in his time. He used to buy houses in London and elsewhere in the UK and convert them into flats. Then he went into frozen hamburgers.

Since last April he has been happily ensconced at Inseed, the European business school in Fontainebleau, where he revels in the title of entrepreneur in residence.

What is an entrepreneur in residence? Ullmann asked the same question when Inseed offered him the post. They said that was for new to define, he says.

Entrepreneurs, of all people, should not expect easy answers. "People say 'isn't entrepreneur in residence a contradiction in terms? A post in residence is meant to write poetry. Well, I'm still involved in business. I practice what I preach'."

He has major stakes in two toy companies. One is a German importer and distributor. The other is a British manufacturer which has been started by his grandfather. When it went bankrupt, he helped the management to buy it, and took a stake himself. "I see myself as a direct investor rather than a stockholder," he says.

He encourages students at Inseed to think about starting businesses of their own. He helps to teach a course on new ventures and is investigating the introduction of other courses on entrepreneurship and venture capital.

His own business experiences are taught as case studies at Inseed. In the end, everything turned out all right for Ullmann, but there were plenty of harrowing moments along the way. One can't help wondering how many students, hearing of his travels, make a silent vow to stay within the secure and well-paid confines of international consultancy for the rest of their days.

When he came down from Inseed in 1983, Ullmann spent some time running a clothing factory in Durham. Then he bought a house in London and converted it into flats. He built up a small property business, only to lose a lot of money



when prices crashed. "I bought a yacht in 1974 and sold it in 1976," he says.

In 1977 he decided to go off to Inseed to do a Masters of Business Administration degree. While there, he met another British student, Richard Ashness. The year after their return to England they decided to go into the food business together.

The idea they hit upon was not going to win anyone a mention in the Good Food Guide. It was called the Hunks, "a complete heat and serve, deep-frozen hamburger in a bun, specifically intended for quick meals in British pubs."

"It was a classic example of what people who have spent time and money acquiring MBAs shouldn't do," Ullmann says. "It was a new product, and a new market, neither of which we knew about."

The puns were initially enthusiastic, but repeat sales were sluggish. The publicans were supposed to heat up the hamburgers in a microwave oven, but many were serving them

In 1981 Ullmann heard from his hamburger supplier that Bejam, the frozen food retailer, was planning to sell two food manufacturers' concerns and a marketing and distribution company. The manufacturing companies made hamburger rolls and "pizza buns". They were jointly owned by Bejam and an independent entrepreneur.

The third company, Kara, distributed the products of the manufacturing units as well as those of Chico-O-Roll, a producer of frozen Chinese meals.

Ullmann had funded the Hunks operation himself. To buy the three companies, the partners raised a loan from County Bank, which demanded an equity stake.

Ullmann and Ashness were very excited by the package. They thought they could find additional outlets, while Bejam's retail strength would ensure healthy sales of hamburger and pizza buns and Chinese meals.

As soon as the takeover was completed, however, things began to go wrong. Bejam said it would no longer sell the pizza buns. Chico-O-Roll said that it would stop marketing their Chinese meals through Kara.

There was more of this sort of thing in the years that followed, including a major investment in machinery that didn't work properly. But Kara finally began to show a profit and in May Ullmann sold his stake for well over £1m.

Was it all worth it? He has no doubt that it was. How much? He says: "MBA training is an enormous help. This business went up and down like a yo-yo but it never went bust. One of the reasons is we always did cash flow forecasts. If you give this information to your bankers and say 'there's trouble ahead, what are we going to do about it?', they love you."

He understands why some MBAs are attracted to large companies, but he thinks that some of the problems associated with being an entrepreneur are exaggerated. Getting to the top of BP is tougher than making hamburger buns," he says.

"We have this image of an entrepreneur as an out-and-out risk taker. In fact what happens is the entrepreneur gets up in the morning and says 'where is the risk and how can I get someone else to take it?' You get banks to lend you the money and people to lend you factories and they're taking the risk. The thing to remember is that use is more important than ownership."

As an entrepreneur "you may have to give up on the Rolls Royce and the security. But you gain independence - or at least dependencies of your own choosing. You're dependent on your financial backers. You're terribly dependent on your customers and you're dependent on your suppliers. But you've got a choice of who you're dependent on."

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For your overwhelming response to developing trade opportunities with our representatives of the St. Petersburg Chamber of Commerce on the west coast of Florida during our recent visit to London. Anyone who was unable to meet with us would like add. info. contact in the USA.

Mr William Cantoni, Florida County Industry Council, 2300 Tilt Place Drive, Suite 113, Largo, Florida 34641 or Tel: 813/539-0200
Our representatives will be back in London Feb 1988 and would like to meet with all interested individuals and business.

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Businesses for Sale

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Of the 22.3 hectares noted above, some 14 hectares of vacant flat land is available for expansion.

The mill was erected in 1984/1985 and has a design output of 120 cubic metres per eight hour shift. It is currently producing 85 cubic metres per eight hour day using minimum staff.

The plant comprises a 35' Nicholson debarker, a 6ft cut-off saw, a Kockums Canar 6ft slant headrig, a Kockums Canar four-saw edger, a Nicholson chipper, a high temperature kiln with 80 m³ capacity, and a Robinson 6 head planer.

There is an associated Retail Yard, adjacent to Gisborne City, which includes a Boro and Tanalith Treatment Plant.

The company holds a log supply licence with the New Zealand Forest Service. The Service has given notice of cancellation, which has been disputed. Accordingly no warranties can be given as to the status of the licence at this stage.

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Telex: D45NWT NZ 31015 Facsimile NZ 4728023

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CONTRACTS

Bracknell offices for ICL

WILLETT, a Trafalgar House company, has been awarded three projects, worth a total of £15m, in the south of England.

The largest, worth \$7m, is a high-tech office complex at Waterside Park, near Bracknell. A joint venture between London & Edinburgh Trust and Trafalgar Properties, the building will provide regional offices, a customer

event centre, a research facility, and a service centre for ICL.

At the Forum, Stevenage, the company has started work on a \$5.3m shopping complex for Goldsmiths. It comprises a steel-framed superstore, and shop units. The piled foundations will be constructed by associate Trafalgar House company, Cementation Piling & Foundations.

At Basildon, Essex, Willett is building a \$2.2m 140,000 sq ft single-storey steel-framed warehouse for Trafalgar House Industrial Developments. The warehouse will be a storage and distribution centre for CBS and will comprise two-storey internal offices, eight dock-lifting devices, and a ferry park. Piling was again carried out by Cementation Piling & Foundations.

Building massive car body press

Lebranch, Beauchamp, near Paris, France, a supplier of prototype and short-series car body components to the European automotive industry, has ordered a Quintus fluid cell press from ASEA METAL-LURGY, Sweden. The \$4m press, which is claimed to be the largest in the world in terms of forming pressure and press force, is scheduled to enter service early in 1989.

The press will be 24 metres in length (including two feed tables), 4.9 metres high and weigh 312 tonnes. It will have a forming area of 1.6 x 4 metres, press force of 120,000 tonnes and forming pressure of 1,400 bar.

The forming pressure is enormous compared to that of conventional presses. It corresponds to the pressure exerted by a car weighing 1,400 kg on each square centimetre of the forming area, the press force is equivalent to around 64,000 such cars and the weight of nine Eiffel towers.

Investment
Lebranch, with 900 employees and an annual turnover of FF 850m (\$50m), is purchasing the Quintus press as part of an investment programme which has already led to the installation of CAD systems, five-axis N.C. milling machine, laser trimming equipment etc.

Introducing fluid cell press technology for the manufacture of car prototypes and short-series production has considerable advantages in terms of lead time and consistency compared with conventional long-series production. Car parts are currently manufactured in conventional presses with two rigid tool halves or in low pressure rubber pad processes followed by hand forming by hammers.

A fluid cell press requires only one rigid tool half, the other half consisting of a rubber diaphragm with high pressure buildup. This concept substantially modifies the tooling approach and improves the quality level.

Military equipment for seeing in the dark

BARR & STROUD, Pilkington's Glasgow-based electro-optics company, has secured a contract to supply thermal imaging equipment for the US Army's Federal Mounted Stinger (PMS) air defence system. The company's entry into the programme is via Magnavox Electronic Systems, US licensee of Barr & Stroud's thermal imaging technology, recently chosen by Boeing Aerospace as the sub-contractor for the forward looking infrared (FLIR) sensor on PMS.

Barr & Stroud, with its sister company Pilkington PE in north Wales, will also supply fully assembled zoom infrared telescopes for the front end optics of the FLIR system.

The combination of production in the UK and royalty payments over the lifetime of this first US

order is expected to yield something over £2m.

Under the terms of the contract, Barr & Stroud will manufacture an initial quantity of PMS imagers and then produce components for the assembly of Magnavox to cover the initial US Army order for 273 fire units.

According to Boeing Aerospace the US Army's requirements could reach 1,200 systems with the US Marine Corps also. However, with Stinger being sold to foreign customers, total sales could well be double the US requirement.

The PMS will provide air defence cover for rear areas of armoured and mechanised divisions and is known as the line-of-sight rear element of the US Forward Area Defence System.

Quiet drilling for oil at Wytch Farm

BOLDON DRILLING, a Bestwood company, has been awarded a \$3m contract by BP to drill for oil at Wytch Farm, Dorset, the largest offshore oil field in Western Europe.

For the environmentally-sensitive contract, the company is using its new Rig 91, which can drill as deep as 4,288 metres, to sink wells on four sites at Wytch Farm. Normally the rig would be dismantled and loaded onto a conventional transporter for each well-to-well movement, but to save time and reduce local noise a 'gliding' transporter is being used.

The company has also assured BP that from 300 metres away the noise of the drilling will only be 40dB(A), equivalent to about a quarter of the noise level commonly experienced in an office or restaurant.

Wytch Farm oilfield has recoverable reserves of 230m barrels and BP anticipates all its wells will be on stream by 1989.

Services at Tesco stores
SULZER (UK) BUILDING SERVICES has been awarded contracts totalling over \$1.7m for installation of mechanical and domestic services at six Tesco stores.

Existing systems will be stripped out and refurbished at Tesco stores in Aylesbury, Chesham and Pontypool, while at Rugby, Solihull and Worcester new store installations are being made. At Solihull the project includes the new Nottcut Garden Centre.

The work includes air-conditioning, extract ventilation, and low-pressure hot water for heating to various areas of the stores; domestic water services are being provided to preparation areas, bakery, staff and public toilets; and catering areas. In the Nottcut Centre, gas radiant heating is being installed.

Fabricated steel structures

KEPPEL ENGINEERING, a division of Keppel Corporation, has secured two contracts worth \$6m (\$2.7m) to supply and fabricate steel structures for two recovery boiler houses. The two contracts were awarded by Gotaverken Energy Systems who had given a similar contract worth \$2.7m (\$1.5m) to Keppel Engineering last year.

Under the first contract, which is worth about \$2.94m (\$1.6m), more than a 1,000 tonnes of steel will be supplied to Nukon Papers Inc, a turnkey recovery plant in Ashdown, Arkansas, US.

Steel structures fabrication for the project commenced in July 1987 and the first shipment is expected to be made later this month to Houston, US, followed by the second in December.

For the second contract, 1000 tonnes of steel will be used for the Motturk Boiler house in Sweden. The delivery of fabricated steel structures will also be made in two shipments to Port of Kalamunda, Sweden. Work began last month and completion is scheduled in February next year.

Refurbishing pumping station

PEEBLES FIELD SERVICES, Birmingham, a business unit of NEI Peebles, has won a contract worth \$500,000 from the Thames Water Authority to refurbish Sandridge pumping station near Sevenoaks in Kent.

The contract covers the design, supply, installation and commissioning of two pump sets, external pipework, valves and sub-control equipment, a diesel generator, cabling, civil and building

work modifications. Another NEI company, NEI International Combustion, Derby, will be supplying internal pipework and valves as sub-contractors to Peebles Field Services.

Work on the contract has started and is on schedule for completion next April. NEI Peebles and NEI International Combustion are part of Northern Engineering Industries.

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CLOTHING RETAILERS

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similar businesses, be they growing independents or sustantial chains. Key factors will be good high street sites, and quality management. We are interested in hearing from both Menswear and ladieswear retailers.

Principals only should please contact the Managing Director, Box H2841, Financial Times, 10 Cannon Street, London EC4P 4BY. All discussions will of course, be strictly confidential.

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Write Box H2847, Financial Times, 10 Cannon Street, London, EC4P 4BY.

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Interested parties please write in confidence to: Spine Services, Chartered Accountants, Address House, 2-3 Canfield Street, London W1R 9TG, 01-431-4515

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Small to medium sized Business engaged in Printings, Engineering, Metal Fabrication, required to add to Group. Company may have Cash Flow problems and in its present form be unprofitable.

Write in confidence: Box No. H2862, Financial Times, 10 Cannon Street, London EC4P 4BY.

Stockbroking Company Required

Financial Services Company Interested In Acquiring Stockbroker.

Please write to: Blyth Dutton, Solicitors, 8-9 Lincoln's Inn Fields, London, WC2A 3DW. Ref: HOD

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Annual sales of 300 minimum new units on freehold main road sites.

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Reply in confidence: Box H2861, Financial Times, 10 Cannon Street, London EC4P 4BY.

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With production facility for conversion of flexible foams for packaging. Please provide details including price required to: Box No. H2861, Financial Times, 10 Cannon Street, London, EC4P 4BY.

WANTED: BUSINESSMEN

Wanted: BUSINESSMEN with profitable operating investments values to invest/participate in first class manufacturing business eg. Engineering, printing, display, 01-445-8882

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Holding Company requires business making pre-tax profits of £100K in following sectors: Food, Distribution, Toiletries and Cosmetics, Consumer Goods, Packaging.

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Business wanted in the South East. Private investors have up to £1 million to purchase a profitable waste disposal business with potential. Principals only.

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Contracts and Tender

TENDERS ARE INVITED for the urgent supply of 2 lots of 25,000 tonnes of softwood for use in the construction of a new 100,000 sq ft warehouse for an EEC port. Loading and unloading to be completed by 17.12.87 and 15.1.88 and to be later than 1.12.87 and 25.1.88 for 15 days. The price for the supply and transportation of the softwood to the above tenders will be determined on a competitive basis by tender on 31 December 1987. Tenders for Lot 1: Softwood, Pines, Firs, 7000 Td. Lot 2: Softwood, Pines, Firs, 7000 Td. Tenders to be submitted to: British Port Ltd, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 97

La Sylphide/Paris

Clement Crisp

Manzu moulds his magic

FINANCIAL TIMES

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Tuesday November 24 1987

The path to CAP reform

A CAMEL is a horse designed by a committee. The Common Agricultural Policy is the EC's camel, though unlike the living variety it is not merely unsightly but also looks at but requires constant feeding as well. It is because of the CAP's insatiable appetite that its owners have finally recognised that it must be redesigned.

In her interview with the Financial Times, Mrs Thatcher, the British Prime Minister, has made an interesting contribution to the process of redesign. How well would her ideas deal with the problems of the CAP?

Large part

Even now the bulk - at least two thirds - of the cost of EC agricultural policy is carried by consumers, but the part played by the EC budget itself is very large. In 1986 the cost of farm support policy was Ecu 22bn (S15.2bn), of which Ecu 7.4bn was for export subsidies (known as "restitutions") and Ecu 4.4bn for storage of surplus commodities.

For 1987 the cost is expected to be Ecu 27bn though with the fall in the dollar the cost will probably rise further. Farm spending absorbs two thirds of the total EC budget, a proportion it has consumed for years. These costs are, however, decreasingly acceptable. Furthermore, the cheapest means of disposal, subsidised exports, creates growing international bitterness.

Any reforms need to address an immediate and a long-term problem. The immediate challenge is budgetary, to which the overhang of surplus commodities contributes. The long-term problem is the consistent tendency of the CAP to run out of control.

Mrs Thatcher suggests that one element in dealing with the immediate problem could be for each country to take responsibility for the stocks it has on hand. This would go along with agreement to the reduction of the common fund, which the Commission, without which, Mrs Thatcher has stressed, there could be no solution of the budgetary problem. Thus, instead of expecting the EC as a fund, the money already disbursed by national treasuries, they would themselves write off those amounts.

The proposal is either in-

complete or unsatisfactory in important respects.

The problem is not just how to finance the stocks but also what to do with them. If individual member countries are to take responsibility for disposal it is important to ensure that they do not disrupt world markets, especially in the light of the proposals advanced by the EC in the GATT, which are aimed at avoiding such disruption. Stocks can be destroyed. It would be better, wherever possible, to dispose of them through charitable distribution either within the EC or as carefully-judged food aid.

"Rationalisation" is, therefore, not sufficient for a solution of the problem of outstanding stocks. It is also not essential, since the budgetary plight of the EC could be remedied by special contributions to the EC budget for this purpose. It is mainly a political question whether it would be easier to persuade members to take financial responsibility for the stocks individually or collectively.

So far as the longer term is concerned the need for stabilisers is unquestionable. Here it must be recognised that there are alternative views on how to deal with price cuts. Their preferred solution is to pay farmers not to produce, through what is called a "set-aside" programme. This idea has attraction for UK policy-makers as well and could limit the budgetary cost in the longer term.

Milk cow

Nevertheless, the Prime Minister is right to emphasise the need to deal with the milk cow. There have been the milk cow of the CAP for too long. Furthermore, there is something distasteful about paying a not particularly poor section of the EC's population for producing nothing, merely as an offset to excessive incentives to produce in the first place.

Where the Prime Minister is on strongest ground is on the need to combine a solution of the immediate budgetary problem with long-term curbs without which production is bound to run out of control yet again. The CAP is never going to be a home but should be made to make it a less expensive camel.

US should pay its UN dues

THIS YEAR at last, employees of the United Nations in New York have been warned that unless the United States pays its dues, there will be no money to cover their December salary cheques.

Last year they won a last-minute reprieve when the US came through with \$100m in late November. This year there is very little hope of that happening. The US is now \$363.8m in arrears. The Administration has requested appropriations for virtually the whole of this amount but the Senate has reduced this to \$120m and the House of Representatives to \$60m. No date has yet been set for a Congressional conference to reconcile the two amounts.

The sums in question are tiny fractions of those that Congress and the Administration have been haggling over in their attempts to reduce the overall US budget deficit. The UN, though widely regarded as especially in the US - as an example of conspicuous waste, is in fact very much a shoe-string operation by the standards of national governments, and unless it has no power to borrow by default by the US, which is supposed to contribute one quarter of its total revenue, is therefore a very serious matter.

Relative security

If bankruptcy is in fact averted this time, and employees are sent home on unpaid Christmas leave, it will only be because some other member countries, notably Canada, are said to be willing to pay their 1988 assessments in advance. However that, obviously, would in itself only postpone the crunch for a few months and it would hardly reflect well on the US, especially at a time when the Soviet Union for long the outstanding sinner - has suddenly repented and brought its contributions up to date.

All the above figures refer only to the regular UN budget, and not to peace-keeping operations but under that heading, too, the US is now some \$61m in arrears - most of it relating to UNIFIL, the UN force in southern Lebanon.

Obviously UNIFIL has not solved all the problems in that area but since the Israeli withdrawal in 1985 it has provided relative security for the villagers in the area it controls, and everyone - with the possible exception of the pro-Iranian Hizballah, but certainly including the US government - now agrees that it

removal would make the situation worse rather than better and could even trigger a new Arab-Israeli war.

Yet Congress remains so unenthusiastic about UNIFIL that the Administration did not think it worth requesting more than \$5m of the US assessment for its upkeep this year - and even that was turned down by the Senate Appropriations Committee. (The chairman of the committee, Senator Ernest Hollings, has now said he will agree to "recede" to the requested figure, but even this may have to be balanced by commensurate savings elsewhere in the State Department budget.

Higher budget

Shortly before his death the late Mr Olof Palme suggested that the US should be reduced and that other states increased to reflect a new distribution of power and wealth in the world. The Americans rejected this but if they really are unwilling to pay their share, they would surely do better to accept a diminished role in the organisation than to maintain it constantly on the brink of bankruptcy.

Already the failure of the US to pay its UN dues is being treated by Third World delegates in New York as a breach of the agreement reached last year under which the UN budget was henceforth to be approved by consensus in the 21-nation Committee on Programming and Coordination - that is, in practice subject to a US veto - in return for a US return to full funding. As a result the committee adopted, by majority vote, a higher budget than the US wanted, and this will now be voted on by the General Assembly.

The UN is in danger of becoming once again an arena of sterile confrontation between north and south, just when a more positive Soviet attitude seems to offer it a new potential, and when the Reagan Administration itself has come to concede its usefulness - notably in dealing with the Iran-Iraq war.

Clearly the US, in order to reduce its budget deficit, is going to have to scale down some of its foreign policy commitments but that very fact will increase the need for working to achieve foreign policy goals through multilateral organisations - among which the UN, because it embraces the whole world, is still potentially the most useful.

JAPANESE MULTINATIONALS

The prizes and pitfalls of going offshore

By Guy de Jonquieres

JAPAN'S relentless advance on world markets is entering a new phase. The country's manufacturing industry is in the throes of a structural upheaval which promises, in the next few years, to have as far-reaching an impact internationally, and on Japan's own economy, as its rise as an exporting power over the past two decades.

With remarkable speed, Japanese industry is shifting its international thrust away from reliance on the export of mass-produced goods and is becoming increasingly an exporter of capital, of production capacity and - some Japanese fear - of jobs as well.

In short, Japanese companies are embarking on a course set by many of their American and Western European counterparts earlier this century. They are on the way to becoming multinational organisations, with assets as well as markets around the globe.

The trend should help in time to relieve trade friction between Japan and other countries by moderating the growth of exports. But it is already starting to generate other tensions. In their struggle to come to terms with it, governments and industry are exhibiting deeply ambivalent reactions.

In the US, Japanese direct investment is widely welcomed at the local level as a creator of employment - 28 American states have set up offices in Tokyo to woo prospective investors. But in Congress, anxiety about a Japanese economic "takeover" has prompted calls for tighter federal controls over foreign investment.

In the motor industry, Ford has expressed alarm at the wave of US plants set up by Japanese car makers and has called for tighter restraints on their imports. Yet Ford is also buying cars from the Michigan plant of Mazda, in which it has a 23.7 per cent stake, and imports cars made by Mazda's affiliate in South Korea.

Under strong pressure from indigenous industries, the European Community recently approved a controversial anti-dumping measure intended to crack down on Japanese "screw-driver" plants, which merely assemble imported components.

Ironically, many of these plants were first lured to Europe with offers of subsidies from national and regional authorities, which complicitly flattered by attracted inward investment.

The drive to multinationalise is also creating strains behind the normally monolithic facade of corporate Japan. In many cases top management is pushing

(Often for political reasons) for increased overseas investment but is meeting strong resistance and inertia from below. Even where there is unity of purpose, Japanese companies face a struggle to adapt their distinctive management methods and organisation.

The shift offshore is most pronounced in the electronics and motor vehicle sectors. "Every day, the move by electronics companies to produce overseas is accelerating," according to Carole Ryavec, an analyst at the Tokyo office of Salomon Brothers, the US investment bank. "More and more companies have started to telescope five-year plans into three years."

Sony, for instance, plans to raise the proportion of its output produced abroad to 35-40 per cent by 1990, from around 25 per cent this year. NEC, the world's largest chipmaker and a major force in computers and telecommunications, expects two thirds of its US sales to be locally produced by 1990, compared with one third today.

Nissan, Japan's second largest vehicle maker, aims over the same period to triple overseas production of cars to 660,000, or more than a third of total sales. Kureha, a leading maker of earth-moving equipment, says it wants to increase overseas production from 7.5 per cent of its

output this year to 35 per cent by 1990, or possibly earlier.

The trend is not, however, limited to battle-hardened exporters. More than 130 vehicle parts suppliers, few of which have any overseas plants, are already setting up plants in the US following decisions by most of Japan's leading car makers to produce vehicles there.

These examples speak more eloquently of the pace and scale of the change than do the official statistics. These show that direct foreign investment in the Japanese economy rose by 83 per cent to \$22.3bn (\$12.6bn) in 1986, raising the cumulative total to \$106bn. Only \$3.8bn of last year's outflow, and \$28.2bn of last March's four-figure total, was accounted for by manufacturing industry.

However, these figures exclude locally financed investments. By classifying investments by type of industry, rather than by country, they may also fail to cover some plants financed by Japanese banks and trading houses.

Some economists have forecast that overseas production, a mere 4 per cent of Japanese industry's total output in 1984, will soon be as much as 20 per cent. The Government's Economic Planning Agency thinks this exaggerated. It believes the proportion overall will be about 8 per cent in 1993, but that it may reach 16 per cent in major export sectors such as cars, mechanical engineering and electronics.

Though most Japanese manufacturers still prefer to invest in green-field plants abroad, the trend towards mergers and take-over overseas is accelerating. According to Daiwa Securities, the number of such deals soared from 31 in 1985 to 78 last year and 94 in the first half of this year. Among the best-known examples are Sunbeam's acquisition of Durr's worldwide tyre businesses and Sony's \$2bn purchase this month of CBS Records.

The high yen has obviously played a role in spurring Japanese industry's rush offshore. However, its influence has probably been paramount only in encouraging direct investment in the newly industrialised countries (NICs) of east Asia. Their relatively low wages and favourable exchange rates have attracted a growing share of Japanese companies' output of technically simple, labour-intensive products.

The single biggest impetus to Japanese manufacturing investment in the developed world has been trade protection, or the threat of it. In the US, curbs on car imports unleashed a stampede to set up assembly plants there before the yen started to rise sharply two years ago. Similarly, in Europe, successive waves of investment to make products such as video cassette recorders, computer printers, copiers and typewriters have all been preceded by quantitative restrictions on exports, higher tariffs or EC dumping penalties.

Of the two regions, North America has so far attracted much the larger share of local Japanese production, relatively far greater than its admittedly huge importance as an export market. According to the Ministry of Finance, direct investments by Japanese manufacturing industry in the US and Canada totalled almost \$10bn as of last March. Four times as much in all Europe. But Japan's exports of \$86bn to North America last year were just over double the \$37bn to western Europe.

Many factors explain this discrepancy. From an economic and commercial standpoint, Europe's fragmented national markets, differing standards and diverse consumer tastes run counter to the large economies of scale available in the US.

Politically, Washington is perceived to wield a much bigger stick than Brussels in trade disputes. Furthermore, many Japanese companies feel that to do business in Europe, it is as important to appease government officials as to please customers. Sony, for instance, says that for political reasons it has to operate three television factories in different European countries where it would be much more efficient to have only one.

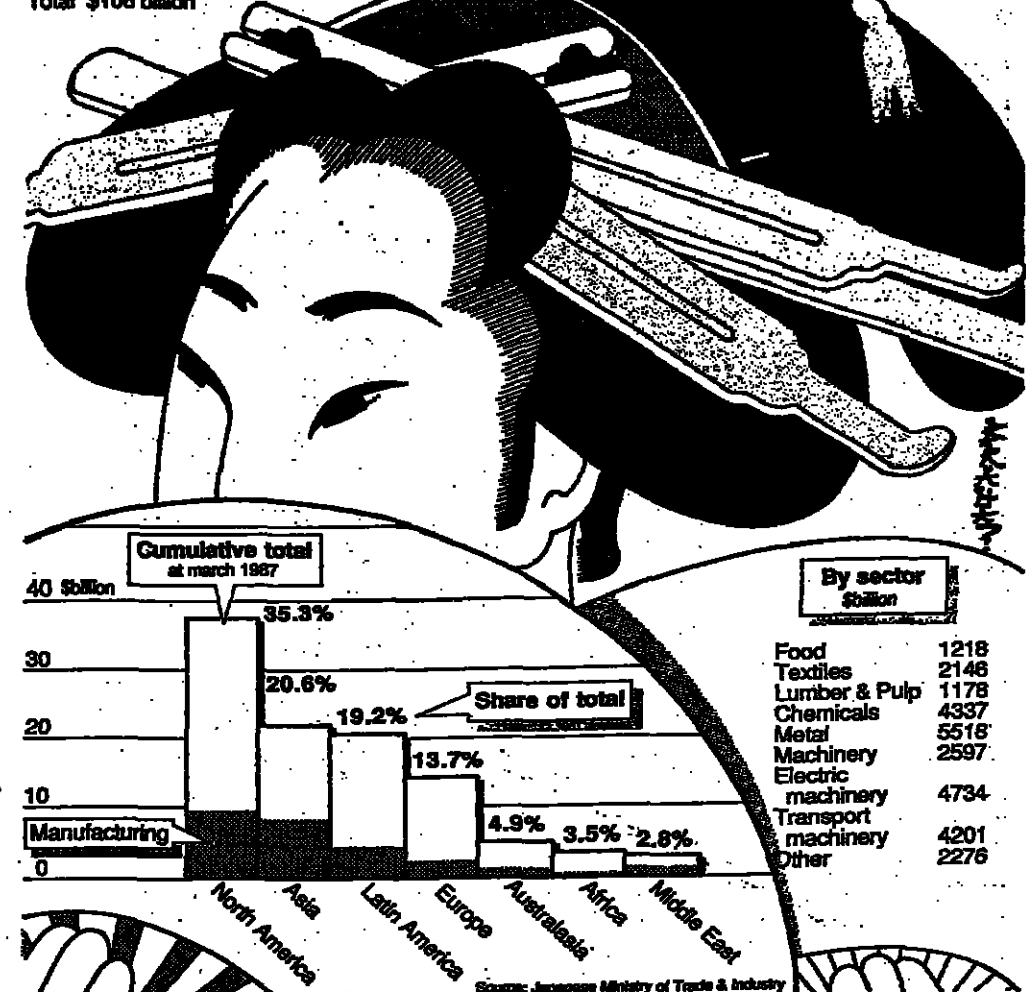
However, the tide may be turning. Contrary to earlier warnings from Tokyo, there are signs that the EC's hard line on Japanese components dumping and "screwdriver" plants will stimulate sharply increased investment in local plants, particularly by electronics companies. Some companies are also increasingly uneasy about their huge dependence on the US market and want to spread the risk.

Can Japanese companies compete as effectively as multinational enterprises as they have as exporters and what will be the wider economic consequences? They face at least three, closely related challenges.

● Management methods: Many Japanese manufacturers have achieved impressive results at home by imposing their own production systems and disciplines on foreign labour forces. But coping with complex decisions which involve several layers of management in a different country is a taller order. One problem is learning to work and communicate at close quarters with foreigners unfamiliar with Japan's homogenous management culture. Another is the decentralisation of management authority. Though decision-making involves a wide spread of managers at home, those working

Japan's direct investment overseas

Total \$106 billion



Source: Japanese Ministry of Trade & Industry

abroad are frequently excluded from the process and relegated to second-class status in the corporate hierarchy.

"Our companies' ability to operate in a mixed-nationality environment is a very tough challenge," says Mr Kenichi Ohmura, head of the Japanese office of McKenna, the management consultants. "US and European companies are 10 to 15 years ahead of us in understanding how to manage multinational businesses."

● Local procurement: The difficulty of getting high-quality parts at low cost from foreign suppliers is a common complaint, though experience shows it can almost always be overcome. However, it takes time, money and a big commitment of managerial resources. It has taken Honda more than three years to get US steel companies to meet its standards.

● Hollowing out: Some economists estimate that every dollar of overseas production cuts Japan's exports by 30 cents. So far, many Japanese companies have been able to offset the impact of lower exports by reducing output to meet buoyant domestic demand and by diversifying into new areas of business. Furthermore, the motor industry's exports of knock-down kits for assembly at overseas plants have grown strongly. As a consequence, Japan's unemployment rate has fallen since early summer.

However, many larger companies say they are worried that, in the longer term, it may be harder to avoid plant closures and job losses in Japan. According to Mr Walter Schill of McKenna, some Japanese vehicle parts suppliers who followed their major customers to the US did so because they feared they would lose up to half their sales if they did not seek new markets outside Japan.

Overseas expansion is thus an issue about which much of Japanese industry feels deeply divided. Many companies view it

as essential to preserving international market share, but also believe it would be far simpler and more efficient - despite the high yen - to keep all their most critical manufacturing operations at home.

Above all, most are determined not to transfer key research and development functions offshore. Professor John Stopford of the London Business School, an expert on multinational companies, says: "Japanese companies want to preserve as much added-value as possible at home. In every overseas alliance or joint venture with a foreign partner that I've looked at, the 'brains' stay in Japan."

Nevertheless, the political pressure on Japanese companies to deepen their overseas investments well beyond "screwdriver" plants seems unlikely to abate. Some of Japan's most internationally minded companies, such as Honda and Sony, have already started to decentralise. Honda is designing one of its new models partly in the US and is rapidly expanding its investments there. Its ultimate object is to establish its American subsidiary as a self-sufficient operation in an interlocking global network.

Yet if the company's vision is realised and emulated by other Japanese car makers, it could swiftly turn into a nightmare for competitors and policy makers elsewhere. Honda's announcement that it plans to start exporting cars from the US has aroused anxiety in Europe that the Atlantic it would be difficult for Europe to restrict such imports without risking a trade row which could damage its own exports to the US.

As Japanese manufacturing industry steadily extends its global reach, further such dilemmas are likely. Inevitably as the drive to multinationalise may be, the ride ahead looks like a jolting one, both for Japan and for the rest of the world.

Hancock takes Bedford wheel

Almost exactly three years after leaving the chairmanship of Leyland Vehicles, the former truck and bus maker has returned to the BL. Ron Hancock is back in the truck business.

Hancock, a burly 53-year-old who has been given the task which has largely defeated General Motors - of creating a profitable and viable future for what, until last year, was GM's Bedford trucks operation at Dunstable.

Bedford's new owner is David J.E. Brown, who owns a group of vehicle-making companies based at Peterlee, County Durham. He is no relation to the man who once controlled luxury car maker, Aston Martin.

It is to Hancock that Brown has entrusted the task of reviving the Bedford brand. He is no relation to the man who once controlled luxury car maker, Aston Martin.

His departure from Leyland in December, 1984, was not a cheerful one. At the time, he was defending a charge of insider trading. He was cleared three months later with the judge deciding that he had been "in a bit of a muddle" about what he had said. Hancock is a man of impeccable character - would go forth with his reputation intact.

Shortly afterwards, Hancock joined an old BL colleague, Sir Michael Edwards, at Chrysler. Until April of this year, he was managing director of Chrysler's Automotive. He left in yet another Chrysler structural shuffle, and as part of subsequent consultancy work was asked to appraise Bedford's prospects by Brown. About a month ago that was translated into an offer to

Men and Matters

Hancock to run it. How does it feel to be back in the business which has consumed most of his working life? "I've missed it like hell," he says. "I get into your blood - it's a great deal of fun."

Walker's path

Timothy Walker, the new head of the Government-backed Alvey programme for research in advanced information technology, might have wished for a better moment to move into his new job.

The Government's attitude to Alvey's future is still shrouded in uncertainty, while yesterday came news of a withering attack from the London Business School on Alvey's first phase as a waste of time and money.

Some industrialists, moreover, were hoping that a businessman would take the helm at Alvey. They may fear that Walker's background - he is, at present, private secretary to Lord Young, the Trade and Industry Secretary - will make him too much a creature of Whitehall.

But Walker, aged 42, is not from the usual arts-oriented mould associated with the high-flying mandarins. Not only does he hold a doctorate in theoretical chemistry, but he started life lecturing on the subject before moving into the more down-to-earth groves of Whitehall.

Walker is eager to dispel any suspicion that he has been put into the job to wind down Alvey. "The Alvey directorate has acted as a very successful focus for information technology research, and I don't want to do anything to change that," he says.

Brian Oakley, Alvey's widely respected first head, is happy to endorse Walker, whom he describes as "Permanent Secretary material". If the job was destined for a civil servant, it could

not have gone to a better man, Oakley says.

For years the man who has helped shape the images of BBC, Bovis, and 3i, among others, has been uncompromising in his condemnation of the image of "the miserable bunch of technicians" which make up Britain's police, railways, hospitals, local authorities, and government departments.

A former president of the Chartered Society of Designers, and co-founder of corporate identity specialists, Wolf Olins, where he beat the same drum, Wolf is scathing about the "bureaucratic and unfriendly image of public sector organisations."

Their lack of design sense in presenting themselves to the public diminishes their efficiency, he maintains. "We have all these marvellous organisations, the police force, fire brigades, health authorities, and yet if you looked at the way they present themselves to their users - their premises, their literature - you'd never know it."

One organisation, at least, now appears to have got his message. The Metropolitan Police Force is currently undertaking a design review. The experts it has called in? Wolf Olins, no less.

● Secret service: Personnel managers should take to heart the lessons of the Spycatcher affair and become more concerned about the information staff may take with them when they leave employment. That is the view of McKenna.

a firm of London solicitors which specialises in legal issues concerned with patents and general trade secrets.

More companies, it appears, are becoming worried that they might be sued by the former employers of staff on the grounds that the man or woman concerned is bringing to the new job confidential information gleaned from the last one.

To reduce the danger of such court actions, McKenna advises that companies should send their employees, together with the general literature about staff canteens and pension schemes, a carefully worded letter on secrets.

"We recognise that you may have in your possession secret information, the property of your previous employer," the letter states.

"We wish to make quite clear that it is not our wish or intention to acquire such information improperly, and that you should not disclose it to us. We are only employing you in order to benefit from the skill or knowledge which we believe you to possess."

The letter, which the company advises should be sent, ends by suggesting that if the employee is worried about any aspects of the matter "we will arrange for you to receive independent legal advice" in which case, no doubt, McKenna would step in to the breach.

● For the birds: The seagull which New York Yankee outfielder, Dave Winfield, killed in Toronto when he hit it with a ball during the warm-up for a 1983 baseball game, has returned to haunt him.

A Toronto small claims court has accepted a suit filed on behalf of Ammah Cegull, seeking C\$61 damages for injuries said to have prevented Cegull from continuing flying lessons.

Bob Whyte, the Toronto man who is suing on Cegull's behalf, says that, if he wins, the money will go to the Audubon Society or Toronto Zoo. "Nobody else is protecting the rights of gulls," he says.

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Observer

Japanese spoken at high cost

From Professor Ronald Dorr.
Sir, Japan's Mrs Thatcher at the Lord Mayor's banquet, 'could and should take further action to open its markets'. Perhaps British firms should also take further action to penetrate these markets.

A few firms are taking the Japanese market seriously enough to apply the same standards as they would in Europe - expecting their long-stay sales representatives there to be pretty good at the local language. Others are taking seriously the implications of Japan's growing technological prowess and making sure that some of their technologists speak and read Japanese and can keep abreast of what is happening in the Japanese scientific world. (An article in last week's *Nature* suggests that the Japanese are pulling ahead of us even in basic science now.)

But it is costly - at least a man-year salary is needed to produce a competent Japanese speaker. Many firms are deterred by fear of poaching - especially manufacturing firms fearing loss to the financial services sector, which has been snapping up Japanese speakers at inflated prices. Some sort of collective effort to provide a pool of such talent for the Japanese market would seem to be the answer. This Centre is acting as a clearing house for ideas as to how this might be managed, and would be glad to hear from interested firms.

Ronald Dorr,
Centre for Japanese and Comparative Industrial Research,
Imperial College of Science and Technology, Exhibition Road, SW7

You have to talk to sell

From Mr Stephen Bungay.

Sir, Sometimes I believe what I read in the press. I quite often believe what I read in the FT. So I was very worried to read that Lord Young has told the British Institute of Management that knowledge of foreign languages is less important than having a single European passport.

It is a silly thing to tell the BIM in the first place because it is just what they would like to hear. One statement like this is likely to drive out all the efforts of those (such as the British Overseas Trade Board and the Modern Languages Association) who have been trying to impress upon the business community the importance of language skills.

The British have traditionally been unique in the world in believing that it is not necessary to be able to talk to customers in order to sell to them. The excuse (repeated by Lord Young) is usually that they all speak English anyway. This is baloney.

Lord Young's remarks do not only show inexperience, they are illogical. The creation of common European standards will make it easier for all European companies to sell into every European country. The only advantage it confers will be on those currently best able to do so. Those companies best able to do so insist that their salesmen (not their buyers) communicate with their customers in their customers' language. It is these firms that we have more businessmen fluent in the languages of the major European markets, in particular in German and Spanish.

But then, this is all based on a short report in the press. I await in hope an assurance that your correspondent was mistaken.

Stephen Bungay,
46 Queens Gate Gardens, SW7

This little freephone goes to market

From the Director of Customer Marketing, British Telecom.

Sir, Dr S.D. Dover (Letters, November 17) asks why British Telecom is not offering a quick and convenient 0800 direct-dial free telephone service for the public to respond to the company's current advertising campaign.

Well, we are. And we look forward to Dr Dover's call, free of charge, on 0800 800 820, when he can ask for information on a wide range of British Telecom matters.

Nick Kane,
British Telecom,
2-12 Gresham Street, EC2

Letters to the Editor

Revived from rack and ruin

From Lord Viscount, Chairman of the Development Commission for Rural England.

Sir, Those who will have read John Cherrington's article (November 17) will be interested to know that in encouraging the re-use of redundant farm buildings, the Government is in fact working with the market trend, as the demand for such premises currently greatly outstrips supply in virtually all parts of the country.

One might wonder why small businesses wish to operate in the countryside where they are inevitably some distance from their urban customers. The answer is the quality of life.

Villages, as John Cherrington rightly points out, were alive with small-scale activity 100

years ago - the butcher, the baker, the candlestick maker - and modern technology has enabled this to happen again in a manner that is wholly appropriate to the size and scale of the countryside and in the sort of redundant premises that are better put to good use than going to ruin.

Such diversification is an increasingly valuable source of income to farmers and, surprisingly, meets with little planning opposition, providing that the safety valve of larger premises in the local market town remains open if and when the enterprise starts growing into an oak tree.

Viscount,
11 Cowley Street, SW1

Organic farming and the countryside

From Mr Bill Stawling.

With reference to 'Barrow of Home Truths' by the Minister for Agriculture (November 12), John MacGregor may well be a successful politician, negotiator and administrator, but where is the breadth of vision we need in our leaders?

How can we hope to overcome our many problems if we look at them one at a time?

Concern for our environment has never been higher. 'Green' organisations of all kinds have a huge following: people want to watch birds, preserve hedgerows, catch fish, count butterflies, or simply walk through a landscape of wild flowers, trees and hedges, with an active wildlife population. All living creatures depend on, and are part of, a food chain.

Modern agriculture has broken this. No one questions that food production has gone over the top. However, simply to stop using 10 or 20 per cent of good farm land, whether you plant trees and/or simply set aside land, is not a realistic approach, especially when the remaining 80 to 90 per cent of land continues in intensive farming. Islands of conservation in a sea of intensive agriculture are a nonsense.

Real, constructive care for the countryside is part of organic farming. Unwanted food surpluses are reduced, the use of water, air and plants with agricultural chemicals is prevented, and we get better, healthier food.

Mr MacGregor wants 'efficient farming'. What is efficient? The number of heftless acres one man and a giant tractor can cover in a day - or the number of families that can earn a living off those acres? The number of tonnes of wheat you can produce from a tonne of oil-derived chemicals - or the amount you can grow by recycling resources?

Real, constructive care for the countryside is part of organic farming. Unwanted food surpluses are reduced, the use of water, air and plants with agricultural chemicals is prevented, and we get better, healthier food.

Bill Stawling,
W.M. Glendell & Sons Ltd,
Lindsey House, Harnsall Cliff,
Gainsborough, Lincs

Open outcry still works well

From the President of the Coffee, Sugar & Cocoa Exchange, New York.

Sir, Deborah Hargreaves' piece of November 19, on the Coffee, Sugar & Cocoa Exchange's World Wide Sugar Futures Contract, contains an important inaccuracy. The Exchange is not working on any automated futures trading project as stated in the article.

The Coffee, Sugar & Cocoa Exchange has been a long and consistent supporter of the open-outcry system, which proves itself every day as an efficient, effective methodology for the interaction of buyers and

sellors of our futures and options contracts from around the world. In fact, as recently as October 20, 1987 we experienced a record volume day with no problems whatsoever.

Like any reasonable business organisation, we will review potential improvements to our operating systems on behalf of the membership. But the fact is that there is no 'automated project' being worked on by the Coffee, Sugar & Cocoa Exchange.

Bennett J. Corn,
Coffee, Sugar & Cocoa Exchange, Inc.,
4 World Trade Centre,
New York City



Glasnost can come by the therm

From the Head of Public Relations, British Gas.

Sir, Dr Heryet can rest assured (Letters, November 11) that a large measure of glasnost already exists among customers about the relative prices of gas and electricity.

Independent opinion research shows that the great majority of consumers know that gas is cheaper than electricity. The research is confirmed by the continuing preference for gas rather than electric heating, which cus-

tomers demonstrate in the market place.

Comparative costs are in fact made widely available to consumers. A feature of the *British Gas Guide to Estimating Costs*, for example, has just been published. It presents, clearly and fairly, the comparisons Dr Heryet suggests.

Fred Plowman,
British Gas,
Riverside House,
153 Grosvenor Road, SW1.

US budget deficit affected the crash

From Professor G.W. Maynard.
Sir, It is disappointing to see that Samuel Brittan (November 12) goes along with the notion that the US budget deficit had little or nothing to do with the recent stock market crash. Before allowing ourselves to be persuaded, perhaps we should consider the following question.

A man has been sitting in sub-zero temperature for some time and gradually freezing. Just before he dies the temperature rises, although it still remains in the sub-zero region. Is it sensible to conclude that because it had become warmer, the cold had nothing to do with the man dying?

Analogously, is it sensible to conclude that because the US government may have borrowed less in 1987 than it did in 1986, that its budget deficit has nothing to do with recent financial market behaviour?

At the proximate cause of the stock market crash, Mr Brittan himself points to the wide reverse yield gap between equities and bonds which had risen prior to the crash. But, of course, the 3 per cent point rise in US interest rates through the earlier part of the year, which had contributed to this situation, was a direct result of the US government's policy of reducing the deficit.

It is difficult to see how the US was having in financing its balance of payments deficit (the counterpart of the budget deficit and the deficiency of private sector saving) through sales of debt to private sector investors overseas, at the interest rate - and/or the exchange rate for the dollar - which no doubt the US government and people would prefer.

Because of this, the Louvre currency agreement had to be put in place, which, in providing support for the dollar, obliged central banks to provide the finance which the US government needed.

Without parallel action on the part of the US government to take serious steps to reduce its reliance on overseas saving, the Louvre agreement could well be seen by central banks as an exercise in deferring, while the government exported overseas the long term inflationary consequences of its budget deficit, an outcome which at least one central bank would not wish to be involved in.

Only to a limited extent. Once this reluctance became clear, as it did in September, a further increase in the US interest rates was inevitable, with obvious consequences for the stock market.

It is further disappointing to see Mr Brittan also supporting the notion that because the US government was willing to support the dollar, which the deficit represents no larger a proportion of GDP than do the deficits in many other countries, no particular responsibility attaches to the US. This seems to ignore the fact, for example, that the US GDP is some six times that of Italy, so that in terms of the demand for world saving, a budget of 1 per cent of GDP in the US is equivalent to a 6 per cent deficit in Italy.

Of course, it almost defies belief that the stock markets throughout the world disregarded for so long the problem facing the US and world economies posed by the eventual need for the US to balance its budget and to turn round its account with the rest of the world; but the shortsightedness of investors should not detract attention from the responsibility of the US government.

Unfortunately the problem is now serious, for any action to reduce the budget deficit (necessary if the US is to finance its trade deficit at an acceptable level of the interest rate or the exchange) runs the risk of pushing an already weak economy into recession.

G.W. Maynard,
Department of Economics,
University of Reading,
Reading, Berkshire

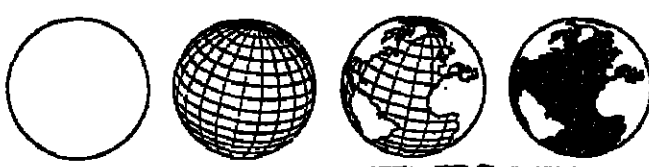
Overcrowded roads defeat schedules

From the Managing Editor of Transport Knowledge.

Sir, David Stash's piece on transport policy in this country (November 18) failed to point out perhaps the most vital aspect of overcrowded roads, which is the effect on freight traffic.

Modern industry and commerce depend heavily on timed deliveries, be it the newspaper on which the FT is produced, or the fresh produce in the housewife's basket. To find a local supermarket shelf. Congestion-induced failure to meet schedules in this context adversely affects vast numbers of people and businesses, whether or not they are direct users of our roads. The person in his car, no matter how important his task, is an inefficient user of road space.

Patrick M. Kennett,
Old Forge Lodge,
Ogston,
Higham, Derbyshire



FOREIGN AFFAIRS

A discordant version of glasnost

Journalists from around the world were recently provided with a remarkably frank 45 hours of briefings, including a rather smooth performance from General Jaruzelski. It was difficult not to be impressed with the sincerity and diagnostic abilities of the principal economic reformers, especially the deputy Prime Minister, Professor Zdzislaw Sadowski, and the Finance Minister, Mr Ryszard Smolaj.

Even some wars were allowed to show, most patently in the lengthy debate against Mr Lech Walesa and Solidarity delivered by Mr Jan Glowacki, keeper of the ideological faith of the Polish United Workers Party. General Jaruzelski chipped in with a warning that 'socialist pluralism' would not be allowed to threaten the hegemony of the

developing exports, thus buying a little time and money; and the record of the last six years must make any rational observer somewhat sceptical that the commitment to reform will endure.

But, for the moment, the TINA - there is no alternative - principle applies: not only is the party establishment bereft of non-Stalinist options, a fact which has induced General Jaruzelski to go with the reformers for the moment, but so are the intelligentsia and the dispersed elements of Solidarity, both of whom are reduced to claiming that they proposed first what is now being advocated. In any case, IMF standby credits are there to be negotiated and even if the Fund is no longer the bogeyman it was - and the Polish

Jurek Martin previews Sunday's referendum in Poland on political and economic reform

party, nor being about another 'crisis' of 1981 proportions. If any question existed over the intent, it was quickly resolved within days when the police broke up a meeting designed to revive the old socialist party. A similar contempt for dissent had been demonstrated earlier when the authorities prevented a group of old nationalists from placing a wreath on the tomb of the unknown soldier.

But if real political reform is a mirage, there is no gainsaying the case that Poland is going to have to do something about its economic structure and not much doubt that the authorities, albeit belatedly, have come up with as good a plan as can be devised at present. There is an implicit suggestion in the recent World Bank report that the corrective medicine need not be quite so bitter (Poland's external position could be improved by

authorities, for internal consumption, proclaim it still in force. There is little doubt in which direction Poland will be required to go.

This entails, as a *sine qua non*, the adoption of pricing policies more related to the real world, as well as a devolution of decision-making, promised six years ago but for the most part unimplemented. One third of the total Polish budget, according to Mr Smolaj, is consumed by subsidies, affecting all walks of life. Industry has chronic supply problems and technology leaves much to be desired. The autonomy of enterprises is still limited and their access to necessary foreign exchange variable. Foreign debt, about \$86bn (\$20bn), amounts to more than 40 per cent of gross domestic product and virtually no new external finance has been forthcoming

since 1982. Individual initiative and capabilities do not get maximum encouragement; a system where the best positions are often reserved for the party's cadres.

This last one is a particularly tough nut to crack. 'The opinion of the party cannot be ignored,' Professor Sadowski intones. 'Thus, of 1,800 enterprises big enough to count, only about 600 will, under the reforms, be allowed to appoint their own managers without party interference. Tomorrow the party's central committee will discuss permitting greater freedom to associations and already there are rumblings from conservative elements of insufficient advance consultation.'

The consequences of years of mismanagement are everywhere. Poles may retain their sense of style and the lust for hard currency with an inventiveness more often associated with aspiring Asians. But the Government's polls show that, for the last half dozen years, Polish expectations of improvement in their daily lives have been steadily going downwards. A visit to Warsaw's second largest flea market provides just one manifestation: broken furniture, decrepit shoes and clothes, rusted nails and pipes are the staple commodities, reflecting a society still trading out of necessity, in items that in so many other countries would have no value.

It certainly does not help that there is so much palpable distrust between the regime and the intelligentsia, understandable though the latter's discussion may be. The referendum proposal, naturally, will be approved but it is hard to find a thinking Pole in Warsaw who will actually bother to vote and thus, so the argument runs, legitimise the policies of a regime which does not deserve it.

Cynicism, scepticism and apathy are not just attitudes but facts of life. In the Soviet Union, it is the support of intellectuals that is underpinning Mr Mikhail Gorbachev's *perestroika* and *glasnost*, but in Poland no such bond, or even the hope of one, exists.

The reformers know they have a problem. Professor Sadowski says, with deliberate irony, that whenever he goes on television to say one thing his audience promptly goes out and does the opposite. Maybe this is why the authorities took the plunge and said prices would go up a lot. For all they know, Poles may accept this uncomplainingly.

And this really is the heart of the Polish dilemma, for there is no connection between the public and the private. Perelman's playing is universal and both his public and private audiences appreciated his artistry. There is only one Pole who in recent years has come close to bridging this gulf and his name is not Jaruzelski.

An icecream mountain was well worth the trek

From Mr G.V. Tew.

Sir, Lucia van der Post and her group were unlucky to miss seeing Chomolhari while in Bhutan ('Kingdom of secrets', November 18). It is the sort of mountain which a small child would draw from its imagination, an ice-cream cone upside down, with the ice cream at the thin end. It stands in magnificent isolation on an open plain, on which there is no tree, no grass, only the moss on which the yak subsists, and from which, where it has given way before its onslaught, the wind has carved great furrows.

During a month's leave at Darjeeling in October 1943 I asked what there was to be done. Three things, I was told. One could seek the acquaintance of those ladies whose husbands were away fighting in the Middle East. That did not seem to me to

be a proper way to carry on. One could roll back, but the risk had not been repaired since before the war, and was ruttled and dangerous. That left trekking. I set off with three Tibetans, Peh Mah, Puspang and Su Yun. It took three days march to reach Gangtok, the capital of Sikkim.

The Political Agent of those times was Sir Basil Gould, who said I could only go on if I could persuade three doctors who were on the mountain, and who had been waiting to seek his permission for themselves, to take me with them. He explained that solitary travellers had sometimes passed out at great heights, and it was expensive to get them down again. The doctors were agreeable.

We moved up to the Nathu-La pass, at about 14,500 feet, from which Chomolhari can be seen. My contemporary note reads: 'It

is the peak of one's dreams; steep, regular, with vicious overhangs, culminating in a jagged summit.' One of the doctors and I walked up on to the west shoulder of the pass. The Himalayas stretched out into the far distance, shiny glittering snow peaks thrusting up through the carpet of cloud. Down the other side of the pass was Yatung, at the level of the river. On the cliff which constituted the far bank, soldiers of the Younghusband expedition had carved messages.

We moved onwards as far as Pharijung, a trading post at the crossing of tracks from the four quarters of the compass. An Indian postal clerk was mighty glad to see us. 'This was as far as we had time to go. There was a day's rest. I asked to be allowed to borrow a mule to go to Chomolhari, several miles north in the direction of Gyantse and Lhasa. Off we set, the mule and I, and

by the middle of the day we were on the lower slopes of the mountain, at about 16,000 feet; I could see Kangchenjunga. There was no visible danger. The snow lay far above, and the going was smooth. Suddenly I stopped. I reasoned that as the slope gave him more to do, he was hunting that I should walk. I started to try. That was not it. He had his front feet immovably cemented and wadded against the ground. There was nothing for it but to go back. He was very ready to let me ride in the reverse direction. As we got back to Phari, it had grown dark. He knew I had grown dark. He knew I had decided, much more about the geography and circumstances of the place than I did. But I was very glad to have got as near as I had to the ice-cream.

Gerald Tew,
17 Ormsbury,
Roehampton, SW15

West Side Story

THE STORY SO FAR... 1977 Baker Harris Saunders established as specialist City practice, 1983 Baffly, Posner & Partners established as specialist West End practice. 1986 Baker Harris Saunders the first publicly quoted commercial estate agents, 1987 Baffly, Posner & Partners acquired by Baker Harris Saunders and the creation of Baffly Posner Hood. THE NEXT INSTALLMENT. The continuing

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John Elliott in New Delhi reports on fresh political problems for Rajiv Gandhi

Indian 'press gag' fuels the fire

ALLEGATIONS that the Indian Government is trying to silence the Indian Express, the country's largest circulation newspaper and a relentless critic of Mr Rajiv Gandhi, the Prime Minister, are creating fresh political controversy just as it seemed that a year of disastrous setbacks had subsided into a quiet period.

India's parliament started a potentially quiet winter session two weeks ago. Despite the problems being faced by the country's armed forces in Sri Lanka, and despite a serious drought, it appeared that Mr Gandhi might not have to face any political crises for the rest of the year - unless he created them himself.

But last week the Government launched court action to take over the headquarters of the Indian Express, accusing the paper of breaching of land use regulations - something widely practised by many companies, including other newspapers. Action has also been started under corporate law which could lead to the appointment of government directors to the newspaper's board.

The politically influential Delhi edition has been shut for over a month by a strike said to have been fomented by unionists linked to Mr Gandhi's Congress Party. In September there were raids on several Express offices around the country by law enforcement officers.

Under Mr Arun Shrivastava, its campaigning editor, the Express has been spearheading investigations into corruption allegations



Rajiv Gandhi: urgent task ahead to rebuild authority

about the Sri Lankan situation, where there have been heavy casualties among the 23,000-25,000 Indian peacekeeping force, there has been no widespread call for a change of policy, although it remains to be seen whether the weekend's trial ceasefire eases the overall situation.

Mr Gandhi is being criticised for moving too swiftly without sufficient prior analysis on his Tamil peace accord with Sri Lanka, and for restricting the ability of the army when it first arrived to operate effectively against the Tamil Tigers. There is great worry that India may have launched itself into a long guerrilla battle, or at best a communal policing role, with its troops and commanders operating unhappily on foreign soil at the invitation, and under the control, of a foreign power.

But many people believe India is exercising its regional authority correctly over a threeseam small neighbour. Sympathy for the army in a country accustomed to mass death is limited. There has been a stormy two day debate in parliament, but so far that is all. Unless there is a significant improvement by the end of this year, however, Sri Lanka

stopped for many months. Files on development projects and contracts have remained closed, although there have been some signs this month of a few being reopened. Hardly any major contracts have been signed.

Mr Gandhi's task now is quickly to try to rebuild his political base and authority so that he is ready to tackle the important annual budget session of parliament starting next February, when a lot of issues which have faded from the headlines will have to be faced.

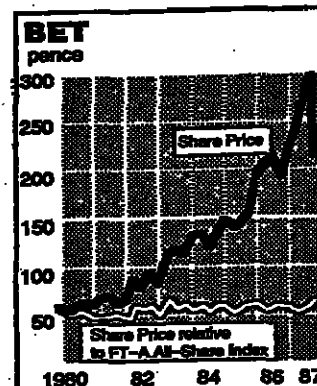
Then Mr Gandhi has to look ahead to the next general election which is due at the end of 1989. He could call snap polls during the next few months to try to reassert his authority, but this seems an unnecessary gamble, given that he still controls nearly 400 of parliament's 540 seats.

By mid-1989 he must prove himself a potential vote winner, or his MPs may be tempted to desert him, perhaps for Mr Vishwanath Prasad Singh if he has managed to sustain his popularity.

It is widely accepted, even by the most active opposition MPs, that having survived the summer Mr Gandhi should not find it too difficult to last till 1989. The pull of his family name and the ineffectiveness of India's divided opposition parties could even give him another victory. But now he must seem to be doing better - which is probably why he is worried about the Indian Express.

THE LEX COLUMN

Anti-climax all round



At least there were no signs of any panic selling in the world's financial markets yesterday, but the underlying mood was one of disappointment as investors digested the implications of the US deficit reduction package. It is far more a statement of intent than a firm agreement and the markets are becoming resigned to several more weeks of watching Washington's idiosyncratic political machinery crank out a final package. Given the size of the US economy, and its propensity to revise official figures, it might seem churlish to pick holes in the latest US budget arithmetic. However, it is hard to dispute the conclusion that the whole debate has only served to highlight that there is a policy vacuum in Washington when it comes to dealing with international financial matters.

It is probably going to be several weeks before the final outcome of the deficit reduction package is known, and until this happens it is unlikely that there will be any more major initiatives to restore confidence in the financial markets, such as a G7 meeting or a coordinated cut in the interest rates of America's major trading partners. Of course this could change, if there was another dramatic collapse in world share prices or the dollar. But barring these sorts of cataclysmic events, trading in the rest of the financial markets is likely to be lacklustre and the dollar is expected to drift lower and could soon test its recent lows.

The UK equity market moved ahead yesterday, buoyed by the bullishness of the CBI Trends survey, but trading volume was low and the gilt-edged market was weak. Unlike the dollar, sterling has been very firm since last month's Great Crash, and worries about overheating in the domestic economy appear to have been forgotten. A nasty set of UK trade figures today could deflate the rather self-satisfied view of Britain's economic managers.

In Northern Ireland at least 40 people, including a number of Sinn Féin councillors and party activists, were arrested during dawn sweeps.

Police raided homes throughout Londonderry, Tyrone and Armagh and took a number of people to the heavily fortified Gough barracks for questioning.

The RUC said the Northern Ireland part of the operation involved carrying out searches, effecting arrests and sealing the northern side of the border.

Belfast and Dublin join in IRA arms hunt

Continued from Page 1

have not been willing in the past to link Libya - with which the IRA has close relations - directly to recent arms seizures.

A police spokesman said: "The operation was mounted because recent intelligence has indicated that substantial amounts of arms and explosives have been brought into the country by terrorists."

Mr Ken Maginnis, the Official Unionist MP for Fermanagh-South Tyrone and a former member in the Ulster Defence Regiment, said he welcomed any steps which were taken to get to grips with terrorism.

However, Mr Maginnis was critical of the Republic's decision to announce the operation before it took place, and said it seemed like the Republic was being given a chance to escape.

Mr Maginnis said he wondered if it was not simply a publicity stunt to bolster up a failed Anglo-Irish Agreement.

Unionist politicians in Northern Ireland have called consistently for much tougher government security policies in the battle against terrorism. They believe that cross-border co-operation under the agreement has failed.

But Mr King said recent events had underlined, perhaps more closely than ever before, the importance of close security co-operation between Britain and the Republic.

The security clampdown comes just a week before the Dublin Government is due to introduce new extradition procedures. Although some members of Irish Prime Minister Mr Charles Haughey's Fianna Fail Party are still resisting the move, it is felt the Extradition Bill will be ratified on December 1 as planned.

Ethiopian region has only four weeks' food

By Michael Holman in London

NEARLY a million people in one of Ethiopia's four regions most severely affected by drought have only four weeks' supply of food left, a leading aid agency working in the country warned yesterday.

The London office of Care, an international-backed agency which played a leading role during Ethiopia's last famine, has released a report from one of its workers in Hararge province, lying between the coastal, Addis Ababa and neighbouring Somalia.

The situation was "critical", said the report, but added that "a major disaster" could be prevented if food arrived soon.

"We have all the systems needed to cope quickly and efficiently," the Ethiopian Government has appealed for more than 1m tonnes of food aid after the failure of the 1987 harvest in many parts of the country.

According to Care, at least 80 per cent of the maize crop and 50 per cent of the sorghum crop has been lost in Hararge, leaving 925,000 people at risk out of a countrywide total of 5.2m people threatened by famine.

At the height of the 1984-85 crisis, Care was feeding 500,000 people.

This has fallen to 175,000 and the agency has been supporting long-term development work such as tree planting, terracing and other forms of soil and water conservation.

Care, with the support of Britain's Overseas Development Administration, is already sending 7,500 tonnes of grain to Hararge.

It has also launched an appeal for £210,000 (£372,000) to help cover the costs of transport, spares and distribution.

Mr Bob Geldof, the pop star who two years ago raised millions of dollars for Ethiopia, is making a new mission to the East African country, Reuters reports from London.

His Band Aid organisation, which has raised \$140m since 1985, said yesterday that he was leaving on November 30 and would spend about 10 days in the country.

"Band Aid still has about \$20m left and if Mr Geldof feels there's a need for it to be spent in Ethiopia, it will be sent to relief groups," a spokeswoman said.

However, Mr Geldof would not be launching another Band Aid campaign.

Ethiopia's Relief and Rehabilitation Commission has issued an appeal for 1.05m tonnes of relief grain.

Yassukovich elected chairman of UK Securities Association

By CLIVE WOLMAN IN LONDON

MR STANISLAS Yassukovich, chairman of Merrill Lynch Europe and Middle East, was yesterday elected chairman of the Securities Association, Britain's regulatory body supervising the securities industry and the largest self-regulating organisation under new investor protection legislation.

He is due to succeed Mr Arun Shrivastava, who is taking up a senior post in Swiss Bank Corporation on January 1. His term of office runs to next November when a new, and as yet untested, constitution is due to be introduced.

Mr Yassukovich was elected unopposed, after soundings of the 28 members of the Securities Association board, organised by Mr Large, revealed a consensus.

Mr Richard Lawson, the other deputy chairman, was not considered eligible because his background is with the domestic Stock Exchange.

Under the unpublished terms of the merger agreement last autumn between the Stock Exchange and the International Securities Regulatory Organisation, the recognised investment exchange under the Financial Services Act was to be headed by Sir Nicholas Goodison while the Securities Association would be led by a practitioner from an overseas financial institution.

Mr Yassukovich, 52, was born in Paris, the son of a former Soviet military officer, and later became a US citizen. He has worked in London since 1962, joining Merrill Lynch, the US securities firm, in 1966. For the last year, he has served as Sir Nicholas' deputy chairman and on the Securities Association board, although not on its executive or other committees. He has

not been involved in the heated negotiations over the new Securities Association rules.

Until recently his reputation was less as a defender of the rights of the investing public than as a highly effective advocate of a lighter regulatory burden on the international securities firms in London. Last year he condemned the new City of London regulatory system as "the worst form of compromise. I think it would have been better either to have left the markets to regulate themselves or to establish a body like the SEC (the Securities and Exchange Commission), the US regulatory agency."

Last night, he said his aim was to ensure the effectiveness of the new legislation, "without getting ourselves into excessive complexity or ending up with large legal bills for practitioners."

The suit went into abeyance in June when the Govcons of any potentially dropped its indictment of the Goldman Sachs partner, Mr Robert Freeman.

A New York judge has started pre-trial hearings on a vast civil lawsuit against Mr Bosley, Mr Siegel, Kidder and others on behalf of stockholders who claim they were defrauded by the trader trading firm because they did not have access to the same information.

The suit is the second big

action involving Kidder and Mr Siegel.

The two are named as co-defendants in a \$2.4m suit brought by Unocal, the west coast oil company, which alleges that a partner at Goldman Sachs leaked confidential details of its defence against takeover to Mr Siegel.

Maxus Energy, which is demanding \$300m in actual damages and unspecified punitive damages, alleges that Kidder and Siegel, who led the team advising Diamond Shamrock on the takeover, "defrauded the company by Mr Siegel's tips to Mr Bosley, which drove up the price the company had to pay for that acquisition for that company," according to Mr James Kelley, the company's lawyer.

The suit is the second big

action involving Kidder and Mr Siegel.

The suit is the second big

Wall St firm named in suit

By JAMES DUCHAN IN NEW YORK

KIDDER PEABODY, the Wall Street investment firm which was the target of a \$2.4m lawsuit filed by Unocal, the west coast oil company, was yesterday named in a civil lawsuit demanding at least \$300m in damages to cover losses caused by alleged insider trading at the firm.

The suit, which also names Mr Siegel and Mr Ivan Bosley, the former stock speculator accused of running an insider trading ring, is one of the host of suits from companies and stockholders that lawyers expect to arise from the Government's crackdown on Wall Street.

Lawyers say that a Supreme Court ruling last week which upheld the legal basis for the recent insider trading prosecution removes a big obstacle to civil suits.

The suit is the second big

action involving Kidder and Mr Siegel.

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action involving Kidder and Mr Siegel.

The suit is the second big

The suit is the second big

EC to offer trade deal to Gulf

By QUENTIN PEELE IN BRUSSELS

THE EUROPEAN Community yesterday agreed to offer a new co-operation deal to Saudi Arabia and fellow conservative Gulf states as a gesture of political solidarity - but refused to include any significant trade concessions.

The proposed deal would be for a simple standstill in current trade relations, combined with the promise of industrial, scientific, cultural and political co-operation.

Only in a second phase of negotiations would any move to

trade liberalisation be considered, in response to a Saudi request for the establishment of a free trade area between the EC and the six member-states of the Gulf Co-operation Council.

Any proposal for a more general trade offer - to demonstrate the EC member-states' political support for conservative countries in the Gulf war zone - was effectively blocked by both the UK and the Netherlands, both fearful of the consequences for the European petrochemical industry.

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World Weather

Alaska	12	10	Partly	0
Albania	11	12	Cloudy	0
Algeria	10	15	Cloudy	0
Austria	11	10	Partly	0
Bahamas	12	12	Partly	0
Bangladesh	13	15	Partly	0
Barbados	14	18	Partly	0
Belize	15	20	Partly	0
Bermuda	16	22	Partly	0
Bhutan	17	25	Partly	0
Bolivia	18	28	Partly	0
Bosnia	19	30	Partly	0
Botswana	20	32	Partly	0
Brazil	21	35	Partly	0
Brunei	22	38	Partly	0
Bulgaria	23	40	Partly	0
Burkina Faso	24	42	Partly	0
Burundi	25	45	Partly	0
Cambodia	26	48	Partly	0
Cameroon	27	50	Partly	0
Canada	28	52	Partly	0
Cape Verde	29	55	Partly	0
Chad	30	58	Partly	0
Chile	31	60	Partly	0
China	32	62	Partly	0
Colombia	33	65	Partly	0
Costa Rica	34	68	Partly	0
Croatia	35	70	Partly	0
Cuba	36	72	Partly	0
Cyprus	37	75	Partly	0
Czech Republic	38	78	Partly	0
Dominican Republic	39	80	Partly	0
Dominica	40	82	Partly	0
DRC	41	85	Partly	0
Ecuador	42	88	Partly	0
Egypt	43	90	Partly	0
El Salvador	44	92	Partly	0
Equatorial Guinea	45	95	Partly	0
Eritrea	46	98	Partly	0
Estonia	47	100	Partly	0
Ethiopia	48	102	Partly	0
Faroe Islands	49	105	Partly	0
Fiji	50	108	Partly	0
Finland	51	110	Partly	0
France	52	112	Partly	0
Gabon	53	115	Partly	0
Gambia	54	118	Partly	0
Germany	55	120	Partly	0
Ghana	56	122	Partly	0
Greece	57	125	Partly	0
Guatemala	58	128	Partly	0
Haiti	59	130	Partly	0
Honduras	60	132	Partly	0
Hungary	61	135	Partly	0
Iceland	62	138	Partly	0
India	63	140	Partly	0
Indonesia	64	142	Partly	0
Iran	65	145	Partly	0
Ireland	66	148	Partly	0
Israel	67	150	Partly	0
Italy	68	152	Partly	0
Jamaica	69	155	Partly	0
Japan	70	158	Partly	0
Jordan	71	160	Partly	0
Kazakhstan	72	162	Partly	0
Kenya	73	165	Partly	0
Korea	74	168	Partly	0
Kosovo	75	170	Partly	0
Kuwait	76	172	Partly	0
Kyrgyzstan	77	175	Partly	0
Laos	78	178	Partly	0
Latvia	79	180	Partly	0
Lebanon	80	182	Partly	0
Lesotho	81	185	Partly	0
Lithuania	82	188	Partly	0
Madagascar	83	190	Partly	0
Mali	84	192	Partly	0
Maldives	85	195	Partly	0
Moldova	86	198	Partly	0
Mongolia	87	200	Partly	0
Montenegro	88	202	Partly	0
Morocco	89	205	Partly	0
Mozambique	90	208	Partly	0
Mexico	91	210	Partly	0
Moldova	92	212	Partly	0
Moldova	93	215	Partly	0
Moldova	94	218	Partly	0
Moldova	95	220	Partly	0
Moldova	96	222	Partly	0
Moldova	97	225	Partly	0
Moldova	98	228	Partly	0
Moldova	99	230	Partly	0
Moldova	100	232	Partly	0

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KIERCHANGING THE FACE OF BUILDING
A MEMBER OF THE BEAZER GROUPSECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Tuesday November 24 1987

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**Pan Am takeover
bid led by debt
collection agency**

By Anatole Kaleyky in New York

PAN AMERICAN, the troubled US international air carrier, whose unions have been trying to unseat the management by enlisting the help of several powerful financiers, yesterday received an unusual takeover bid from an investor group led by Towers Financial, a little-known New York firm.

Towers Financial, a debt collection agency with some small interests in the fire insurance business, has made a tender offer for an exchange of Pan Am's common stock into a new Towers preferred stock. No cash appears to be involved in the proposed transaction. At yesterday's lunchtime share price, unchanged at \$3.75, the whole of Pan Am's common stock would be worth around \$500m.

Towers, which has been putting pressure on Pan Am's management through a barrage of new releases and public statements, but has shown little evidence of the financial resources needed to mount a takeover, has not hitherto been taken seriously by the market as a potential bidder for Pan Am.

However, Mr Steven Hoffenberg, Towers chairman, said yesterday that he had won commitments from 7 per cent of Pan Am's shareholders for his exchange offer. Towers says that it actually owns only about 100,000 shares in Pan Am.

The main financial backer involved in the Towers financial bid is Mr Abraham Hirschfeld, a New York and Florida real estate developer.

In addition, Towers has enlisted the support of the Teamsters Union, which represents many of Pan Am's ground employees, as well as an unusual collection of consultants. These include Mr John Lehman, a former secretary for the US Navy; Mr John Mitchell, the former Attorney General in the Nixon Administration; and Mr Edward Nixon, the former president's brother.

Mr Hoffenberg explained Mr Nixon's involvement by saying that his international experience was "enormously helpful" in putting together the bid.

**Edelman may lower
terms for Telex**

By James Buchanan in New York

MR ASHER EDELMAN, the New York investor whose \$563m offer for Telex has looked ever more doubtful since last month's stock market crash, yesterday confirmed Wall Street's worst fears by saying he might downgrade his bid for the beleaguered computer company.

Mr Edelman said he had extended his \$56 a share offer, which was due to expire last Friday, until Wednesday, but he warned that he had discussed with his financial backers a drop in the price and a change in the offer's structure.

Mr Edelman faces large losses

on paper at least, if he proceeds with his tender offer. On Friday, some 11.3m shares, or around 77 per cent of the company's stock, had been tendered at \$56 a share. Yesterday Telex could be bought in the market at only \$49.

Telex stock, as high as \$70 in response to the Edelman offer in September, fell to as low as \$30 last month on fears that Mr Edelman would not be able or willing to proceed with his offer in the depressed market conditions.

Analysts say Telex stock could be lower than \$49 but for a recapitalisation plan proposed by the company itself.

**Campeau
stake
boosted
by O & Y**

By David Owen in Toronto

OLYMPIA & YORK, the privately-held property and resources empire which is currently weighing a bid for Santa Fe Southern Pacific, has boosted its stake in Campeau, the Canadian property developer, to the equivalent of 10.48 per cent of outstanding subordinate voting shares.

The company, which is controlled by Toronto's reclusive Reichmann brothers, said that the holding was for investment purposes.

Analysts played down speculation that the move might lead to a possible takeover of Campeau, saying that the stake held by Mr Robert Campeau, the chairman, was "unavailable at the moment."

They suggested that it might stem from a decision by the Reichmanns to redeploy funds garnered from its recently cashed-in minority stake in the Toronto property developer, Cadillac Fairview, back into Canadian property.

There is general recognition, however, that Campeau, which emerged with a heavy debt burden from last year's bitterly fought C\$4.9bn (US\$3.74bn) takeover of US retailer Allied Stores, will at some point - despite steps taken to reduce debt by a successful programme of asset disposals, need additional financing.

Olympia & York's disclosed 4.74m share stake assumes the conversion of certain debentures which it holds.

Some of these are convertible at C\$51.50 per subordinate voting share - well above the C\$14.14 level at which Campeau stock closed last week on the Toronto Stock Exchange.

Sara Webb on an acquisition by a leading Swedish manufacturer

Electrolux widens kitchen recipe

The acquisition of Ahlsell Bygg will increase the number of outlets available to the Electrolux group's outlets and help boost contact with customers in the white goods sector, according to Mr Anders Scharp (left), chairman

ELECTROLUX of Sweden, the world's leading white goods manufacturer, has moved to strengthen its kitchen goods and building materials distribution network with last week's acquisition of Ahlsell Bygg.

Ahlsell Bygg, which was acquired by Boliden, the Swedish mining, metals and chemicals group, last year when it took over the Ahlsell trading group, comprises a chain of wholesalers selling heavy building materials to contractors and small dealers. It has a turnover of SKr500m (S\$82.6m), a staff of 300, and was making what was considered to be an inadequate profit. Boliden estimated that to compete with Electrolux's wholesale operations (called Bejler Bygghem AB), Ahlsell Bygg would have to be built up to an annual turnover of about SKr38m.

Instead, Boliden preferred to sell it (for an undisclosed sum) because the Boliden management has been preoccupied over the past year with restructuring its main business areas and taking the group out of loss.

For Electrolux, the acquisition will mean a significant increase in the turnover of its Bejler Bygghem subsidiary and help boost the number of outlets for its products.

This year, Bejler Bygghem expects a turnover of SKr2bn

and pre-tax profits of between SKr20 and SKr25m - the target set by the management. It has a staff of 1,100 and mainly sells heavy building materials, home building and DIY (do-it-yourself) materials.

Mr Anders Scharp, Electrolux's chief executive, said the acquisition would help boost the group's contact with white goods customers by providing new outlets in parts of Sweden where

Bejler Bygghem is not already present.

"The small dealers for household appliances simply do not have the space to show our complete kitchen range, but Bejler Bygghem has a chain of outlets where they can show kitchen centres with cookers and kitchen cabinets," Mr Scharp said.

"With the growing demand for built-in products, it is important

for us to show customers how the different units can be put together. The chain is also an outlet for garden products.

The Bejler Bygghem chain, which Electrolux acquired in 1986, reported losses for the past two years (SKr22m in 1985 and SKr15m in 1986). However, Electrolux has turned the company around with new management, investments and restructuring.

Sales of heavy building materials accounted for most of Bejler Bygghem's turnover (SKr1.4bn out of SKr2bn) and in this sector it competed with Ahlsell, as well as with a host of family-run businesses, which the group says are far too expensive to buy.

This part of the business specialises in supplying lumber once it has been treated or "value-added".

Mr Bo Sternbrink, managing director of Bejler Bygghem, said the company would concentrate on strengthening "the more modern areas" of heavy building such as steel, lacquered steel, aluminium and glazing.

But he said Electrolux would have to look at other ways to expand outside white goods - which accounts for 40 per cent of group turnover - and that one sector which could prove important is the sale of housebuilding materials.

**Noranda posts strong
second-half recovery**

By Robert Gibbons in Montreal

RISING METAL and forest products prices and strong demand have created an upsurge in second-half profits of Noranda, the Canadian mining group, and the company plans special asset write-downs to defer taxes and smooth its earnings flow.

Net profit for the whole of 1987 will be about C\$312.6m (US\$238.6m) or C\$1.92 a share, and could reach C\$320m if copper and zinc prices go on climbing. Mr Alfred Fowle, the chairman, told Toronto analysts. Sales will be well over C\$7bn.

Noranda, now Canada's largest integrated resources group and

controlled by the interests of Mr Peter Bronfman and Mr Edward Bronfman of Toronto, was hit badly by the 1982 recession and returned to break-even in 1986. Last year it showed profits of only C\$14.7m (US\$11.2m) on sales of C\$6bn.

Its operations include zinc and copper mining and refining, pulp and paper, oil and gas and industrial products.

Pulp and paper will contribute about C\$223m to this year's expected profits, and mining and minerals C\$120m.

**Brazilian sugar chief
resigns over scandal**

By Ann Charters in Sao Paulo

IN YET another scandal involving a government operation, President Jose Sarney of Brazil removed the politically appointed president of the Institute of Sugar and Alcohol from office last Friday for misuse of public funds, favouritism and incompetence.

Mr Jose Riberto Toledo, a sugar mill owner from the country's north east, is accused of granting special favours to certain sugar cane co-operatives and increasing the IAA's debt, estimated at \$450m, through poor accounting and financial control.

The IAA, which controls Brazil's sugar exports and allocates domestic quotas for sugar cane and ethanol production, has come under fire both for losing money on sugar exports and general inefficiency resulting from its swollen bureaucracy of more than 3,000 employees.

The latest intervention follows a move by the Ministry of Commerce and Industry a week earlier when new directors were sent into Companhia Siderurgica Paulista (Cosipa), a state-owned steel company with operating losses reported at Cr12bn (S\$2bn).

**Germans
attack UK
plaster
sector**

By Andrew Taylor in London

THE BATTLE for Britain's fast-growing plasterboard market - with annual sales of \$250m (\$425m) intensified yesterday when Knauf, West Germany's biggest plasterboard manufacturer, unveiled plans to build a factory in south-east England.

The virtual monopoly of UK plasterboard sales held since 1967 by BFB, the British building materials producer, is now threatened from several directions.

Redland, another British building materials manufacturer, and CSR, the Australian building materials, sugar and natural resources group, have already established a joint venture seeking up to 30 per cent of the UK plasterboard market.

Knauf, based in Iphofen in Bavaria, has applied for planning permission to build a plasterboard plant in Kent. The company has an option to buy the site from Bowater Industries, the British paper group.

Mr Jamie Stevenson, building analyst of Wood Mackenzie, the stockbrokers, said the scale of Knauf's planning application indicated a plant with a capacity of around 20m sq m of plasterboard a year. This, he forecast, could represent just over 10 per cent of the British plasterboard market by 1990.

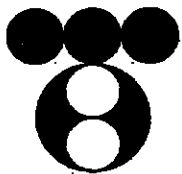
Knauf is thought to be planning to import gypsum from Spain. It is expected to combine this with liner paper produced at neighbouring Knauf Mill, a paper plant acquired in 1986 by BUKF Holdings in a management buy-out from Bowater.

Planning permission is expected to be granted on December 10. Last week Eternit TAC, a Belgian-based company announced plans to import plasterboard into the UK. It has taken over the import and distribution facilities of Lafarge Coppée.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

20th November, 1987

**THE TOKYO ELECTRIC POWER
COMPANY, INCORPORATED**(Tokyo Denryoku Kabushiki Kaisha)
(Incorporated with limited liability in Japan)**¥60,000,000,000 Floating Rate Notes 1992**

ISSUE PRICE 100.30 PER CENT.

Nomura International Limited

County NatWest Limited

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through its affiliate

Lear Siegler Aerospace Products Holdings Corp.

has sold its wholly owned subsidiary

Steinheil-Lear Siegler AG

to

British Aerospace PLCThe undersigned acted as financial advisor to
Forstmann Little & Co. in this transaction.**MORGAN STANLEY INTERNATIONAL**

August, 1987

FUGRO • McClelland

FUGRO-McCLELLAND B.V.
A Netherlands Corporation

has been formed through the merger of

McClelland Engineers, Inc.
McClelland International, Ltd.

and

FUGRO CONSULTANTS
INTERNATIONAL B.V.The undersigned initiated this transaction and served as
financial advisor to each of the
parties to the merger.SIMMONS & COMPANY
INTERNATIONAL
Houston

NOTICE OF REDEMPTION

THE PROCTER & GAMBLE COMPANY

Extendible Notes Due December 15, 1994

NOTICE IS HEREBY GIVEN that, pursuant to paragraph 7(b) of the Terms and Conditions of the Notes described above (the "Notes"), the Company has elected to and shall redeem on December 15, 1987 (the "Redemption Date") all outstanding Notes at a redemption price of 100% of the principal amount thereof (the "Redemption Price").

The Notes shall become due and payable on the Redemption Date at the Redemption Price, which shall be paid upon presentation and surrender of the Notes, together with all coupons thereto appertaining maturing after the Redemption Date, at the offices of the paying agents listed below.

Coupons due December 15, 1987 should be detached and collected in the usual manner. The Notes to be redeemed will no longer be outstanding on and after the Redemption Date. Interest on the Notes will cease to accrue from and after the Redemption Date, the coupons for such interest shall be void, and the sole right of a Noteholder shall be to receive the Redemption Price. Payments at the office of any paying agent will be made by check drawn on a bank in New York City or by transfer to a dollar account maintained by the payee with a bank in Europe.

Any payment made within the United States or transferred to an account maintained by a non-U.S. payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-9 certifying under penalties of perjury that the payee is not a United States person. Payments to non-exempt U.S. payees are reportable to the IRS and those U.S. payees are required to provide to the paying agent an executed IRS Form W-9 certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate) to avoid 20% withholding of the payment. Failure to provide a correct taxpayer identification number may also subject a U.S. payee to a penalty of \$50.

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Zurich, SwitzerlandKreditbank S.A. Luxembourg
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Luxembourg, Luxembourg

THE PROCTER & GAMBLE COMPANY

By: Morgan Guaranty Trust Company
or new trust, Fiscal and Paying Agent

Dated: November 12, 1987

Ford Motor Company Limited

a wholly owned subsidiary of

Ford Motor Company

has acquired 75% of the outstanding Shares of

A.M.L. Holdings Limited

from

A.M.L. Group Limited

We acted as financial adviser to Ford Motor Company Limited.

Goldman Sachs International Corp.

November 24, 1987

INTERNATIONAL COMPANIES & FINANCE

Karen Fosli on the problems facing Norway's state energy group

Status of loss-making Statoil under fire

THE ADDITIONAL costs of over Nkr5.4bn (\$860m) faced by Statoil, the Norwegian state energy group, on expanding its Mongstad refinery is a financial burden the company can ill afford.

Expanding oil and gas production through most of the 1980s has led Statoil to dominate a large section of the Norwegian economy. Its revenues account for about 10 per cent of total gross national product and provide a similar percentage of the state's income.

Not surprisingly the company has run into heavy political opposition. Its critics have long held it to be too influential economically. And the allegations of an attempted cover up of the Mongstad costs overrun are providing them with new and potentially lethal ammunition.

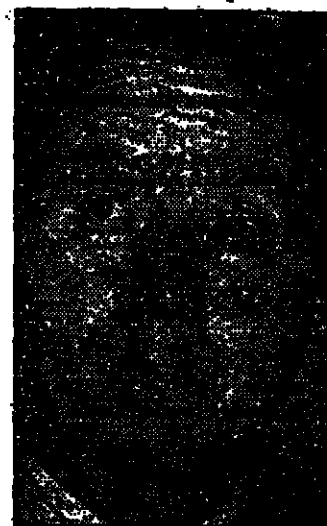
In 1985, Statoil achieved profits of Nkr15bn (before extraordinary costs) on turnover of Nkr18bn. But in 1986, when oil prices collapsed, profits plummeted. On turnover of Nkr46bn it earned profits of just Nkr4.5bn. This year, Statoil expects profits of between Nkr4bn and Nkr7bn on a turn-

over of Nkr50bn. The company claims the highest oil and gas discovery success ratio (about 70 per cent) of any other North Sea operator. This figure, however, can be misleading since Statoil enjoys a minimum 50 per cent direct stake in all Norwegian oil and gas licences.

Statoil says that its exploration success should not be attributed to special privileges. But opposition politicians have repeatedly argued that Statoil does have a special status and that its management is not as efficient as it would seem. They are pressing for at least part of the company to be privatised.

The company also faces potential problems over its Gullfaks project, Statoil's first direct operation of a field development. Statoil claims that Gullfaks, the first wholly Norwegian offshore development, is ahead of schedule and below budget.

However, there has been speculation - and even a degree of confirmation by Norwegian authorities - that the project is destined to run into difficulties. It is alleged that additional



Mr. Arve Johnsen, president of Statoil. Willing to leave if requested.

Investment will be needed, because of production problems, if the project is to be profitable. Like the Mongstad project, Statoil has kept information about

Gullfaks a closely guarded secret.

The ownership of Statoil has been a central political issue since the company was created 15 years ago. Following the most recent government review of its status, implemented in 1984, the company has been required to behave as an independent group working within the framework of Norwegian energy policy while representing national interests in energy affairs.

Under the forceful leadership of Mr. Arve Johnsen, the president, Statoil has succeeded in competing internationally and has operations in all of the Scandinavian countries, the UK, the US, the Netherlands, West Germany, Malaysia and China. Mr. Johnsen has always done things "his way".

From time to time the question of breaking up Statoil into a number of individual entities has been raised. In the words of Mr. Arve Johnsen, the Energy Minister, this would give a "transparency of profitability." The issue is expected to be put to parliament next spring once the national budget debate is completed.

At all events, the alleged

Mongstad coverup would appear to have provided a sound argument for the break-up of the company. Politicians have already forced the resignation of half of Statoil's board and this has led to offers to quit from three others.

A new board is to be appointed by the Mr. Oelen, and Mr. Johnsen, who had, until the weekend, remained steadfast in his decision to stay, is now willing to leave if requested. The new board, which could be appointed this week, is expected to appoint a new president.

Top political leaders say, however, that Norway has neglected to groom a "tough enough" successor to Mr. Johnsen. Statoil's 11,000 employees say they will see the new board to reaffirm Mr. Johnsen's position as president. Whatever happens, Statoil now looks set to undergo some profound organisational changes.

The alleged autocratic rule of Mr. Johnsen is about to come to an end. Norwegian energy authorities and politicians are also to impose strict financial reporting procedures on the company.

Bet Shemesh takeover called off

By Judith Meitz in Jerusalem

THE ISRAELI privatisation programme has received another setback with the collapse of an agreement to dispose of Bet Shemesh Engines, the debt-ridden aero engine manufacturer.

Mr. Shof Wertheimer, a leading industrialist, has backed out of his plans to take control of the company on the grounds that the transfer has been held up for too long by red tape.

Insisting that his decision was final, Mr. Wertheimer, who is the owner of Isar, a successful exporter of precision tools and aero engine components, said yesterday: "Israel is not yet ready for privatisation."

In August the Government had approved the sale to Mr. Wertheimer of his 55 per cent stake in the company, of which Pratt and Whitney of the US owns the remainder. This followed a year of negotiations with him and other potential buyers.

It was agreed that no payment would be made for these shares, but that Mr. Wertheimer would inject fresh capital. In addition, the Government said it would take responsibility for Bet Shemesh's accumulated debts in excess of \$100m.

Just days after this decision, the Government voted to cancel the Lavi fighter bomber project. Bet Shemesh had been contracted to manufacture parts for the Pratt and Whitney F112 turbo fan engine, which was to have powered the aircraft.

Mr. Wertheimer yesterday denied that the scrapping of the Lavi had anything to do with his withdrawal. "I could have coped with it," he maintained.

Pratt and Whitney last year threatened to pull out of Bet Shemesh if a private investor were not found to take over the government's stake. But Mr. Tom Neary, the US group's representative in Israel, said yesterday: "I'm not so sure the story is over with Mr. Wertheimer."

The Treasury, which is in charge of negotiating the sale, said a team would this week seek to resolve the problems.

Good year for Japanese city banks

BY IAN RODGER IN TOKYO

MITSUBISHI BANK became Japan's most profitable bank in the six months to September, displacing Sumitomo Bank in pre-tax profit ranking. However, Fuji Bank has become the champion banker, making the largest profits on pure banking business excluding gains on bond dealing and securities investments.

With a couple of exceptions, the 12 "city" or commercial banks have all enjoyed another period of rapid growth in the last six months of the fiscal year. Their combined pre-tax profit rose 22 per cent to ¥888bn (\$6.2bn), reflecting buoyant lending and dealing conditions.

Excluding profits on bond dealing and securities investments, the combined outcome was up 32.2 per cent to ¥706.6bn. The city banks have been particularly active lending to clients for investments in property and the stock market and benefited during the period from rising deposits and the declining trend of money market rates.

Against the growth trend were Sumitomo, Mitsu and Hokkaido Tokai. Sumitomo, until last year Japan's most profitable bank, has suffered because of the high cost of its takeover of the Heiwa Sogo Bank and its investment last year in Goldman Sachs of the US.

The decline in Sumitomo's performance has already caused a top management shake-up in the bank, leading to the early retirement of its former president in September.

The 10.8 per cent drop in Mitsu's pre-tax profits was attributed by a bank official to the

JAPANESE COMMERCIAL BANKS						
Pre-tax profit		Banking pre-tax		Net profit		
Ybn	%	Ybn	%	Ybn	%	
DKB	109.4	+28.4	85.4	+20.5	58.5	+34.4
Sumitomo	104.5	-10.3	80.3	-9.9	47.0	-14.7
Fuji	117.6	+27.1	106.3	+25.9	62.9	+35.9
Mitsubishi	138.9	+40.7	82.1	+22.1	41.0	+17.0
Sawa	92.0	+19.0	81.1	+20.3	50.3	+22.5
Tokai	56.6	+19.5	65.9	+12.2	24.8	+20.0
Mizuho	60.2	-10.8	73.4	+15.6	30.2	+27.4
Taiyo Kobe	44.5	+55.6	45.2	+39.9	25.3	+54.5
Yokohama	40.0	+47.1	27.0	+21.8	12.9	+56.1
Daiwa	34.8	+70.9	36.1	+62.3	17.1	+41.5
Saitama	23.2	+10.3	21.0	+1.6	11.2	+21.9
Hokkaido T.	12.7	-4.7	7.4	-7.7	2.8	-26.8
Bank of Tokyo	46.5	+1.0	33.1	-28.9	23.1	+2.4

Percent company results, half-year to September

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Overseas Trust Bank sees return to profit

BY KEVIN HAMILIN IN HONG KONG

OVERSEAS Trust Bank (OTB), which has been run by the Hong Kong Government since its collapse in June 1986, reduced its losses to HK\$28m (US\$3.2m) in the year to June, and forecast a return to profitability this year.

The loss compares with the previous year's HK\$286m deficit. Mr. David Nendick, Hong Kong's Secretary for Monetary Affairs, who acts as the bank's chairman, said: "We have made substantial progress in the recovering of pre-liquidation loans and assets. This means that we have been able to turn non-interest bearing

assets into interest-bearing assets."

Mr. Nendick said the proceeds of the August sale of OTB's 85 per cent stake in Hong Kong Industrial and Commercial Bank (HICB) to Dah Sing Bank for HK\$532m would also help OTB.

HICB was the first of three banks run by the Government - the other is Hang Lung Bank, which collapsed in 1983 - to be returned to the private sector. Mr. Nendick warned yesterday, however, that it was still "a matter of years rather than months" before the sale of OTB would be considered.

Malaysian rights issue prices cut

By Wong Suijong in Kuala Lumpur

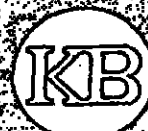
THREE MALAYSIAN listed companies have announced a reduction in the prices of their recently announced rights issues in the aftermath of the stock market crash, bringing the aggregate amount to be raised down to 168m ringgit (\$67.3m) from an originally planned 221m ringgit. Roxy Electric Industries, which is controlled by the Lee family of Kuala Lumpur, said its 90.4m share rights would now be at 1 ringgit per instead of 1.3 ringgit.

Pilecon Engineering is revising its 35m share issue from 1 ringgit to 65 cents per share, while Ayer Hitam Tin Dredging's 27.4m share offer will be at 2 ringgit instead of 2.5 ringgit per share.

All three companies are being advised by D and C Nomura Merchant Bankers. Shares of Roxy, Pilecon and Ayer Hitam closed at 1.04 ringgit, 1.13 ringgit and 4.6 ringgit respectively yesterday.

Analysts say the underwriters of the rights would have been happy to see a large portion of the shares had the issues gone ahead at the original prices.

Commercial Paper Program

Kredietbank
North American
Finance Corporation

KREDIETBANK NV

Shearson Lehman Brothers Inc.

NOTICE OF INTEREST RATE
KINGDOM OF DENMARK
ECU 150,000,000
Floating Rate Notes
Due 1990

NOTICE IS HEREBY GIVEN that the interest rate covering the interest payment period from November 15, 1987 to February 15, 1988 (92 calendar days) has been fixed at 6.51%.

The accumulated interest rate factor per ECU 1,000 denomination is 16.63666.

CITYBANK, N.A., Agent

November 18, 1987

THE YOKO
RECURRING POWER COMPANY,
INCORPORATEDJapanese Yen 60,000,000,000
Floating Rate Notes Due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the next six months period, 20th November, 1987 to 19th February, 1988, the Notes will carry an interest rate of 4.75 per cent, per annum. The Coupon amount will be £117.16 per £50,000 Note and Japanese Yen 56,000 on the Notes of Japanese Yen 60,000,000,000.

The scheduled interest payment date will be 20th May, 1988.

Mitsui Bussan Kaisha Ltd.
International Limited
Agents BankHalifax Building
Society

Floating Rate Loan Notes 1996

For the three month period from 20th November, 1987 to 22nd February, 1988 the Notes will bear interest at the rate of 3/4 per cent, per annum. The Coupon amounts will be £117.16 per £50,000 Note and £117.17 per £50,000 Note, payable on 22nd February, 1988.

Morgan Grenfell
& Co. Limited
Agents BankWOOLWICH
EQUITABLE
BUILDING SOCIETY£200,000,000
Floating Rate Loan Notes
Due 1995In accordance with the terms and conditions of the Notes, notice is hereby given that for the three months interest period from (and including) 15th November, 1987 to (but excluding) 15th February, 1988, the Notes will carry a rate of interest of 9/8 per cent, per annum. The relevant Interest Payment Date will be 19th February, 1988. The Coupon Amount per £10,000 will be £229.37, payable against surrender of Coupon No 8. Woolwich Bank Limited
Agents Bank

INTERNATIONAL COMPANIES & FINANCE

Paul Betts interviews the chairman of the French telecommunications and engineering group

CGE sets its sights on a leading role in cable TV

COMPAGNIE GENERALE d'Electricite (CGE), the French telecommunications and heavy engineering group, plans to establish itself as a substantial operator of cable television, possibly linking up with other leading companies.

Mr Pierre Suard, chairman, said yesterday that CGE had been holding talks about cable partnerships with both General des Baux and Lyonnais des Eaux. He said the move into cable television was part of efforts to diversify into new service industries, especially publishing and broadcasting.

CGE's controversial acquisition last summer of Sir James Goldsmith's controlling shareholding in Generale Occidentale (GO) has given CGE an important foothold in the publishing business through GO's control of Presses de la Cite, the large French publishing concern, and the L'Express magazine group.

The FF1.5bn (\$233.2m) purchase of the stake in GO caused a political furor because of the political undertones inevitably attached in France to any manoeuvres involving the media. Moreover, the acquisition was made only a few weeks after the privatisation of CGE and the French group's recent landmark telecommunications deal with ITT.

However, Mr Suard said yesterday that, through the Presses de la Cite, CGE would be able to develop a strong presence in the publishing and media sector. This had been the main purpose of the GO acquisition.

Indeed, Mr Suard confirmed that CGE intended to shed gradually the other assets controlled by GO, which range from timber holdings to oil interests and supermarkets in the US.

Mr Suard explained: "The tangible television was part of the strategy to sell these assets rather than increase them."

He said that the GO deal was a sound long-term transaction. Moreover, CGE had shed a number of assets before the stock market crash, amounting to about two-thirds of the value of the GO transaction.

Mr Suard also suggested that GO would provide CGE with a large cash reservoir at a time when, with the stock market fall, new equity funding was becoming increasingly difficult.

He said that CGE had no ambitions to develop a leading newspaper and television broadcasting empire like that of Mr Robert Hersant, the owner of Le Figaro and one of the chief shareholders of the French Fifth Channel private television network.

Mr Suard emphasised that CGE wanted instead to develop the Presses de la Cite book publishing and distribution business and expand in the cable television sector by producing programmes and operating cable systems with other partners.



Pierre Suard: CGE looking for alliances

Through its Alcatel telecommunications subsidiary, CGE already provides substantial hardware to the cable industry. The group also controls a leading French television rental concern,

Locatel, and Mr Suard sees it expanding in the rental of satellite dish receivers for direct broadcasting satellite transmissions.

CGE's cable television strategy is to find strong partners like General des Baux which is already heavily committed in cable and broadcasting. The water utility has a principal stake in the Canal Plus pay television network and is also one of the hardcore shareholders of CGE.

The expansion in media services represents CGE's efforts to develop a third principal sector along with its traditional telecommunications and engineering activities.

Mr Suard confirmed that CGE's profits this year would be more than 2.1 per cent of sales totalling FF13.0bn - CGE expects to report profits of more than FF12.7bn this year, an increase of FF1.1bn on 1986.

Alcatel, the new telecommunications venture controlled by CGE grouping CGE's telecommunications operations with those of ITT, is expected to report profits of the order of 2 per cent of sales totalling FF11.1bn (\$8.94bn). The telecommunications group has opted for the European currency unit to report its results.

Mr Suard said that 11 months

after the creation of the telecommunications group, Alcatel's international visibility was strong and that the integration of the French and ITT assets was going ahead "in line with our expectations."

In public switching, Alcatel would sell more than 2.5m lines of ITT's System 12 exchange and more than 2m lines of the French E10 switch.

The restructuring of the merged telecommunications assets of CGE and ITT would involve about 20,000 job cuts out of a total workforce of 140,000 people, Mr Suard acknowledged.

He also admitted that Alcatel remained virtually absent from the UK market. He justified CGE's decision not to take up ITT's 20 per cent stake in Standard Telephones and Cables (STC) saying that the French group liked to have "clear management control" of its operations. This, Mr Suard said, would have been impossible with STC.

The decision not to absorb the ITT stake in STC, which has been bought by Northern Telecom of Canada, represented a strategic risk for Alcatel, Mr Suard stressed.

But the CGE chairman added that recent developments sug-

gested the French group had probably taken the right decision. In Australia, Alcatel has just beaten STC on an important FF400m submarine cable contract in a market which had traditionally been one of STC's preserves.

At Alstom, CGE's heavy engineering and energy subsidiary, the strategy was to continue the policy of restructuring around the group's core businesses, shedding control of some assets but reinforcing the group's presence in other sectors, Mr Suard explained.

This policy had become all the more important in view of the recent merger between Alstom and Brown Boveri Corporation (BBC). "We are clearly not indifferent to the Asea-BBC merger," Mr Suard said.

CGE is also looking for alliances in the consumer electronic sector. As part of the ITT telecommunications deal, CGE took over the US group's television set manufacturing operations in West Germany, involving the production of about 1m sets a year.

"We are relatively small in this sector. And although there is no urgency, we are looking for an alliance to bolster our position," Mr Suard said.

Valeo to buy rival components group

BY PAUL BETTS IN PARIS

VALEO, the French car components group under the control of Mr Carlo De Benedetti, the Italian businessman, is to acquire Neiman, another French car components concern now owned by the Paribas banking group.

The transaction, valued at nearly FF1.1bn (\$175.4m), will bolster Valeo's position as the second largest European car components group after Bosch of West Germany.

Valeo will acquire Neiman,

which specialises in car anti-theft and locking devices as well as lighting equipment and windscreen wipers, with a cash and shares deal which will give Paribas a 9.5 per cent stake in Valeo, making the banking group the second largest shareholder after Mr De Benedetti's French Cerus holding company.

Paribas took control of Neiman in the late 1970s when the car components group was in financial difficulty. But the group has

since recovered and is expected to report profits of more than FF1.0bn this year on sales of about FF2.3bn.

Before selling the company to Valeo, Paribas had planned to float 10 per cent of Neiman's capital on the Paris second market.

The acquisition will lift Valeo's turnover to nearly FF1.6bn. Since Mr De Benedetti took management control of Valeo last year, the group has accelerated

its restructuring, designed to reorient it around its core car components businesses while shedding other non-strategic assets.

The deal comes at a time of increasing concentrations and alliances in the European car components industry.

Fiat has been active in building up its presence in car components through recent deals with Matra of France and Lucas of the UK.

Weakness of dollar hits KHD's profit forecast

BY OUR FINANCIAL STAFF

KLOECKNER-Humboldt-Deutz (KHD), the West German engineering and agricultural machinery group, said yesterday that it would fall short of a forecast break-even this year.

The group said it had been hit hard by the weakness of the dollar and as a result would stay in the red for 1987.

KHD planned to present a restructuring programme in the next two to three weeks which could enable the group to return to a "positive phase." No details were given.

BSN expands in Spain

BSN, THE French foods and brewing group, has raised its shareholding in Danone, the Spanish dairy company, from 5 per cent to 20 per cent through a capital increase by the Spanish company. Our Financial Staff writes.

The French group gave no details of the amount of cash it is putting into Danone, which is Spain's leading dairy products group with a turnover of FF400m (\$687m).

BSN has recently been pushing hard into Spain, buying two food companies - Ardilla and Siro. The former makes pasta

The group declined to give a figure for the expected 1987 loss. It made an operating loss of DM163m in 1986.

Turnover in the first six months of this year fell to DM2.1bn (\$1.25bn) from DM2.3bn in the same period in 1986.

The company, which cut its 1986 dividend to DM4.50 a share from DM9 the previous year, announced last month that it would reduce employees' 1987 Christmas bonuses this year by about 25 per cent.

Scancem to take Congo factory stake

BY KAREN FOSSLI IN OSLO

SCANCEN, the international cement company jointly owned by Norway's Akzo Norcem and Sweden's Bore, has agreed to purchase a 50 per cent interest in a state-owned cement factory in the Congo.

Scancem said the deal would cost the company Nkr20m, upgraded two years ago but, fol-

lowing the rebuilding, it experienced a number of technical and financial problems.

The Congo Government sought to acquire a European partner which could assume responsibility for the factory's operation while fulfilling requirements for the Government's privatisation

programme.

Scancem, which claims 10 per cent of the US cement market and 100 per cent of the Scandinavian market, has operations in the Middle East, Jamaica and West Africa. In 1986, it had a turnover of Nkr2bn and a slight increase is forecast for 1987.

Ente Nazionale per l'Energia Elettrica (ENEL)
Yen 10,000,000,000
Guaranteed Floating Rate Notes Due 1992
Unconditionally and irrevocably guaranteed as to payment of principal and interest by
The Republic of Italy
Notice is hereby given that the Rate of Interest has been fixed at 5.15% and that the interest payable on the relevant Interest Payment Date May 24, 1988 against Coupon No. 1 in respect of ¥10,000,000 nominal of the Notes will be ¥256,795.
November 24, 1987, London
By: Citibank, N.A. (CSSI Dept.), Reference Agent **CITIBANK**

First Republic Bank
U.S. \$150,000,000
Floating Rate Subordinated Notes due 1997
For the three months 20th November, 1987 to 22nd February, 1988 the Notes will carry an interest rate of 7 1/4% per annum with an interest amount of U.S. \$199.10 per U.S. \$10,000 principal amount of Notes, payable on 22nd February, 1988.
Bankers Trust Company, London Agent Bank

Banque Indosuez
U.S. \$125,000,000
Floating Rate Notes due 1997
For the six months 20th November, 1987 to 20th May, 1988 the Notes will carry an interest rate of 7 1/4% per annum and coupon amount of U.S. \$394.97 per U.S. \$10,000 Note.
Listed on the Luxembourg Stock Exchange
Bankers Trust Company, London Agent Bank

Columbia First
Federal Savings & Loan Association
U.S. \$150,000,000
Collateralized Floating Rate Notes due November 1996
For the interest period 20th November, 1987 to 20th May, 1988 the Notes will carry a rate of interest of 7 1/4% per annum, with an interest amount of U.S. \$3,854.86 per U.S. \$100,000 Note.
Listed on the Luxembourg Stock Exchange
Bankers Trust Company, London Agent Bank

8. FLEXIBLE INDUSTRIAL AUTOMATION.

FIERA MILANO, 21 - 25 MARZO 1988

Come to master the production process.

8. FLEXIBLE INDUSTRIAL AUTOMATION, the world exhibition of industrial automation systems, will be held in Milan under the auspices of UCIMU-SISTEMI PER PRODURRE from March 21 to 25, 1988.

The exhibition has extended its scope and changed its previous denomination, which covered only numerical control and robotics.

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UK COMPANY NEWS

Strong UK side behind advance at BET to £92m

BY CLAY HARRIS

BET, the international services group, yesterday reported a 56 per cent increase in interim pre-tax profits to £92m, compared with £59.1m on turnover ahead by 38 per cent to £1.03bn (£748m).

The pre-tax result, covering the six months to September 28, was at the lower end of City expectations and BET shares fell 8p to close at 218p.

BET emphasised that internal growth was responsible for 53 per cent of the advance in profits, although acquisitions (including HAT) particularly aided the construction services side, which showed the largest rise in operating profits.

Cleaning and waste disposal provided the growth in initial, the industrial services subsidiary, helping to offset an almost stagnant overall result from textile rental because of discontinuing a low-margin British Cost workwear contract and reduced profits from the US and Australia.

Transport activities were

BET FIRST-HALF TURNOVER AND OPERATING PROFIT BY DIVISION				
	Turnover (£m)	% change	Operating profit (£m)	% change
Construction services	376.8	+109.7	40.0	+133.9
Industrial services	268.1	+22.6	31.5	+16.2
Transport	199.1	+11.3	15.6	+1.3
Electronics/leisure	138.7	+14.5	10.2	+4.1
Publishing	69.3	-4.5	7.6	+13.4
Corporate	1.9	-55.8	1.1	NA
Total	1053.9	+38.2	106.0	+46.4

restrained by exchange rate losses and a decline in passenger operations. The cost of expansion at Rediffusion Simulation adversely affected electronics and leisure results.

The greatest growth was achieved in the UK which accounted for operating profits of £77.5m (£44.9m), nearly three-quarters of the total. Currency translation reduced profit by about £1m, especially hitting the North American contribution, which fell to £9.4m (£11m).

Investment income fell to £500,000 (£1.5m), and net interest payable declined to £14.4m

(£14.8m). Gearing fell to about 50 per cent from 63 per cent at March 31.

With earnings per share 30 per cent higher at 10p (7.7p) adjusted for a scrip issue, the interim dividend is increased by 20 per cent to 9p (2.5p).

Mr Hugh Dundas, chairman, said: "If there is a downturn in the world economy, as some predict, our high yield and our increasing emphasis on recurring revenues makes us almost the classic defensive stock, with a formidable capability to generate cash when others are short of it."

See Lex

Protected rights for health club investors

By Philip Coggan

AN ingenious solution has been found to protect the rights of Business Expansion Scheme investors in Miss World Clubs, the health club chain, for which Theme Holdings, the Third Market restaurant, launched a takeover bid yesterday.

Miss World Clubs is managed, under a five year agreement, by Miss World, the USM-quoted leisure group, famous for the sponsored beauty contest. However, if the bid goes through, the club will lose the right to use the Miss World name.

Under BES rules, no company can become a subsidiary of another for three years after the first investment is made. As a result, investors in the health club company, which raised BES funds in November 1984, will lose the tax relief on their investments if the deal goes through.

The Theme offer is two of its shares for every 11 founders shares - valuing each Miss World Club share at 5p, on the basis of last night's closing Theme share price of 46p. Since the BES shares were originally issued at 15p, that means that investors will lose money in real terms as well as their tax relief.

However, commercial logic seems to indicate that the deal should go through. The only club operating at the moment is at Heathrow and although that is now profitable, the company lost £284,000 in the year to March 31 1987.

The Industrial Finance and Investment Corporation, the joint sponsors of Miss World Clubs, have advised a plan to protect the interests of BES investors. An extraordinary meeting will be held before Christmas and, under its rules, unless the majority of BES investors vote in favour of the takeover, it will not proceed. Thus BES investors, who are in a minority, have a veto over the bid.

The IFC/Theme plan looks likely to provide a model for other cases where a BES takeover is planned.

Buoyant EMAP surges to £8.5m midway

BY FIONA THOMPSON

EMAP, the newspaper, magazine and exhibition group, yesterday reported a 51 per cent boost in profits for the half year to October 3, 1987. Pre-tax profits advanced from £5.6m to £8.5m and earnings per share increased by 24 per cent from 3.3p to 4.1p.

Mr Robin Miller, group chief executive, said a significant increase in advertising volumes and revenue, and in circulation, had led to considerably improved profits, especially in the newspaper division. EMAP has 81 titles - 41 paid-for and 40 free newspapers - in three main areas. News in the south east coast region, Courier Press in the South Midlands and its original titles in the East Angles/East Midlands region. Advertising volume rose 12 per cent.

In both the consumer magazine and business magazine divisions, advertising volume increased by 3 per cent and revenue by 12 per cent. The company has 39 consumer magazines, its fortnightly magazine for teenagers, Smash Hits, the biggest seller at 520,000. Bird Watching, Country Walking and Today's Runner are all market leaders. Two new launches are planned for next spring - Today's Golfer and More, a magazine aimed at 18 to 30 year old single women with a lot of disposable income.

The 48 business magazines have a controlled or subscription circulation. They include wide circulation computer magazines such as Which Computer? and PC User, and niche-oriented publications, like British Baker, read by 8,000 master bakers, and Materials Reclamation Weekly for 12,000 scrap metal market readers.

EMAP's fourth division, exhibitions, is expected to show the bulk of its profits contribution in the second half. Both Trade Promotion Services and Financial Investment Events, the two exhibition companies acquired by EMAP earlier this year, hold

their major events in the company's second half - TFS's autumn and spring international giftware shows, and FIE's London Money Show at Olympia every October. High-tech exhibitions often, tying in with EMAP's business magazines, are also a growth area.

Turnover rose by 53 per cent to £24.9m, against £16.3m. Last year's interest receivable of £505,000 was replaced by interest payable of £94,000, due to bank funds being spent on acquisitions. The tax charge advanced to £3.04m from £2.02m. An extraordinary debit of £32,000 (£497,000) included £304,000 business closures costs less £222,000 profit on disposal of holdings in Reuters and Central Television.

An interim dividend of 1.10p (0.87p) was declared.

● comment
One of EMAP's strengths is that it is a fast-growing company

which has allowed its individual businesses to maintain their autonomy. Separate profit areas satisfies the creative needs of the people involved and gives the company flexibility to, for example, moderate price increases if it wants to increase market penetration or boost them if its position is strong. The company has healthy long term growth prospects, strict financial targets and a good formula for newspapers and magazines. Of the £3.1m increase in profits, £1.9m was organic growth and £1.2m due to acquisitions, primarily the Senes and Courier newspaper groups. Exhibitions earnings will considerably boost second half profits from acquisitions. With no gearing, further purchases are very much on the cards, though the company will probably maintain its no overseas exposure position. The shares closed up last night at 162p. Assuming pre-tax profits for the full year of £22m, that puts them on a fair prospective p/e of 15.

Fairbriar up to £2.3m midway

BY DAVID WALLER

Fairbriar, the Surrey-based property developer, yesterday announced a 55 per cent increase in pre-tax profits for the six months to the end of September. Taxable profits advanced by £0.8m to £2.3m, in line with market expectations.

The interim dividend was

increased by 20 per cent to 1.8p per share, fully diluted earnings per share advanced by 50 per cent to 7.9p. Turnover was 14 per cent ahead to £5.9m.

The figures were arrived at after merger accounting the profits contribution from Ryan of Wimbourne, the residential

property company bought in April for £4.5m in shares.

Mr Remy Dore, Fairbriar's chairman, said that but for this method of accounting for the acquisition, turnover would have increased by 25 per cent, and pre-tax margins would have been at a higher level.

Southend rights taken by 44%

Southend Stadium has announced that 17,559,713, or 44.03 per cent of the 55% convertible preference rights issue has been taken up. Of these, 17,394,391 were taken up by Shop Constructions, a company of which Mr Malcolm Dagnall, chairman of Southend is the managing director.

As no premium could be obtained, none of the shares have been sold in the market. The balance of 22,316,476 were taken up by the underwriters.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div	Total for year	Total last year
BET	9p	Jan 4	2.5p	9p	9p
Carroll Indus. & Fin	5p	Jan 4	4.7p	7.5p	7.5p
C/Alain Phillips	1.4p	Jan 7	1.2p	4.7p	4.7p
Diplomas	1.1p	Jan 7	0.7p	6p	6p
EMAP	1.1p	Jan 7	0.7p	2.5p	2.5p
Fairbriar	1.8p	Feb 9	1.5p	4.3p	4.3p
Marshall Hallifax	2p	Apr 6	1.7p	6.2p	6.2p
Parlford Textile	1.2p	Jan 15	1.5p	5p	5p
Property Partner	1.7p	Jan 15	1.5p	4p	4p
Reynolds	0.55p	Jan 27	0.44p	1.2p	1.2p
Seabrook Int'l.	1p	Jan 20	0.9p	2.05p	2.05p

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. Unquoted stock. Third market. § Irish pence throughout.

Profits setback sees Carroll below £8m

BY NICK TAIT

Carroll Industries, the Dublin-based cigarette and tobacco manufacturer, yesterday reported lower profits for the six months to end-September.

After an exceptional provision of £54m (£540,000) relating to rationalisation costs against declining markets, the pre-tax figure came out at £7.7m, down from £13.02m last time. In June's interim statement, the directors stated that they expected the full-year outcome, excluding the exceptional charge, to be in line with 1986 profits.

Total group sales amounted to £280.2m (£285.4m). After tax of £639,000 (£2.25m), earnings per share fell by a third from 10p to 7p. A final dividend of 5p (7.5p) is proposed, making 7.5p (7.5p) for the year.

AJS forced to reduce its Drayton Japan stake

BY NICK TAIT

CONFUSION over the voting rights attaching to the different share classes in Drayton Japan Trust - one of the investment trusts managed by AJS - has resulted in a forced reduction in the stake built up by New Jersey-based investor, AJS Partners.

Last Thursday, it was announced that AJS - which had already amassed around 7 per cent of the equity - had lifted its holding through further purchases to 3.85m ordinary shares and 847,742 cumulative preference shares. This was declared to be approximately 16.5 per cent of the voting rights - but in fact, owing to a misunderstanding over the voting rights belonging to the ordinary and preference shares, was slightly over 22 per cent.

Accordingly, the latest stake-building was in breach of the Takeover Panel's rules on permitted share purchases, and AJS Partners has reduced its interest to 3.85m ordinary and 335,653 preference - 15.86 per cent of the votes.

Yesterday, Kleinwort Benson - which is advising AJS - said that the US investor was still "considering its options" over future action. AJS itself has recently raised its interest in the trust to just under 10 per cent; the Kuwait Investment Office, which previously held a disallowable interest, has sold out completely.

The trust was valued at around £22m at end-October, and - like many Japanese trusts - has been standing on a discount to assets of 30 per cent-plus.

Norex makes £2.6m acquisition

BY NICK BUNGER

Norex, shipping company previously known as Common Brothers, plans to make a further addition to its growing insurance broking operations by buying Campton (City), a small privately-owned non-Lloyd's insurance broker.

News of the deal yesterday came less than three months

after Norex announced in early August that it was acquiring two Lloyd's brokers, Harrison Horncastle Holdings and Gauld Armstrong Holdings.

Norex said negotiations were now at an advanced stage for the purchase of Campton, which specialises in excess-of-loss non-marine reinsurance. The consider-

ation will consist of 8.96m new shares in Norex, plus £250,000 cash (equivalent to £2.68m). Norex's shares gained 3p.

Campton made pre-tax profits of £175,000 in the year to March 31. Norex changed its name from Common Brothers in August, at the same time it launched a £2.6m rights issue.

Near 20% of TR Pacific go for trust option

By Nick Tait

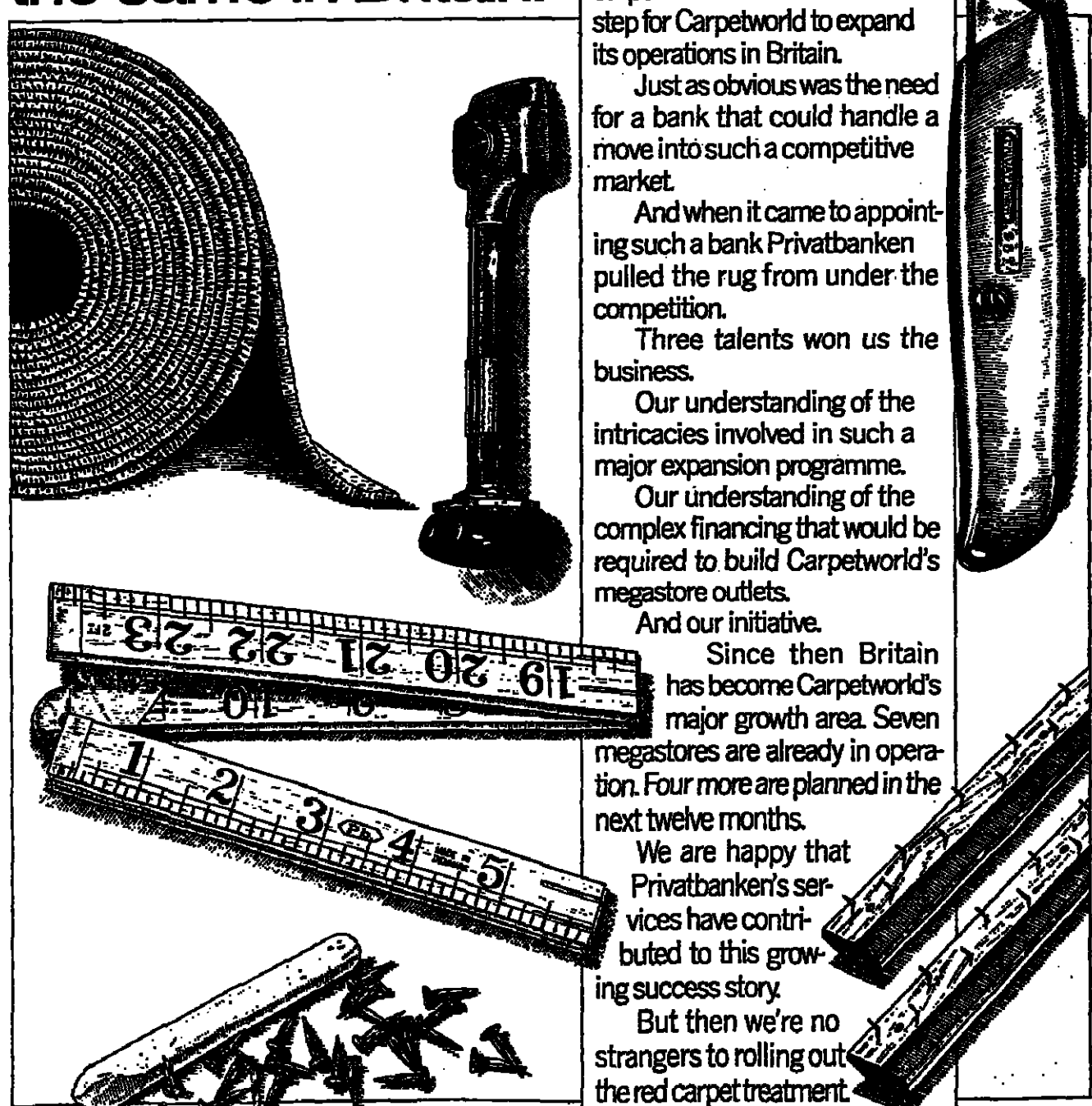
Holders of a little less than one-fifth of the shares in the old TR Pacific Trust, Basis Investment Trust, have opted to switch into the new smaller Far Eastern markets trust.

The formation of the new trust, called TR Pacific Investment Trust, follows a reconstruction scheme for the old fund. This gave shareholders the choice of switching into the new smaller Far Eastern markets fund or into an open-ended, multi-class investment company based in Guernsey.

The level of acceptance for the new investment trust option means that it will start life with funds of £29m, and that 67m shares will be issued. Net asset value, therefore, starts at 43p a share. Dealings are due to begin on Thursday.

Standard Life, the Scottish institution which previously held a 6 per cent interest in TR Technology Investment Trust, yesterday announced that it has now sold its entire stake. Voncke Remann has already said that it is considering a possible reconstruction scheme for the £320m technology trust, following pressure from Firmindale Investments, a Jersey-based company advised by Berkeley Govett. Firmindale announced last week that it had raised its stake in TR Technology to 24.75 per cent.

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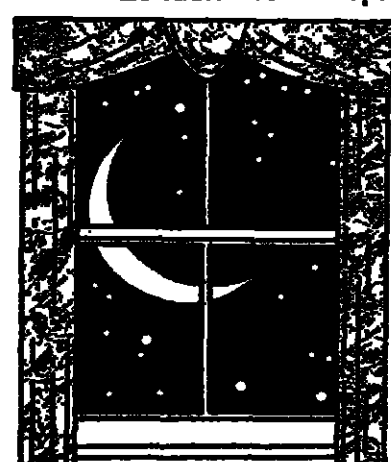
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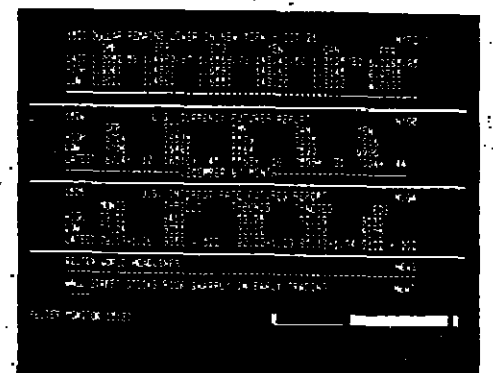
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UK COMPANY NEWS

SAS stalls on BCal offer pending OFT assurances

BY CLAY HARRIS

Scandinavian Airlines Systems is unlikely to proceed with a partial offer for British Caledonian Group unless it is assured in advance of clearance by the Office of Fair Trading.

Discussions on price between the Scandinavian airline and BCal, which also faces a full bid from British Airways, are now taking a back seat to the question of UK Government approval.

BA, meanwhile, plans to publish its official offer document for BCal later this week. It has indicated that it will seek a Monopolies Commission reference of any non-UK stake in BCal.

The OFT has contacted other UK airlines to solicit their opinion

on about SAS taking a large minority stake. BCal and SAS will also want to ensure that the Civil Aviation Authority would continue to consider the former a UK airline.

Mr Jan Carlsen, SAS president and chief executive, has come to London with other senior management officials. In addition to discussions with BCal, he is also directly sounding out OFT opinion.

SAS approached the OFT some time ago for a confidential opinion, although the airline's official statement last week that it would consider taking an equity stake has put the inquiry on a more formal footing.

Although there is a formal 25 per cent limit on foreign ownership in UK airlines, exceptions

have been made for Britannia Airways, owned by Canadian-based International Thomson, and Swiss-controlled Monarch.

Moreover, New Zealand-based Omnicorp Investments has options which under certain circumstances could eventually give it a 49 per cent stake in International Leisure Group, owner of Air Europe, another possible bidder for BCal.

British Island Airways applied yesterday for the Gatwick-Vice route licence now operated by BCal, which BA has offered to relinquish as a condition of its takeover. BIA had already applied for four domestic routes also covered by the BA promise. BA has said it would re-apply for all such routes.

Coats to up holding in Canadian offshoot

By Alice Rawthorn

Coats Vytella, the UK's largest textile company, yesterday announced an 8.18m (£7.7m) offer to increase its holding in Consolix Canada, a Canadian fabric and garment concern.

Coats already holds a 54.6 per cent stake in Consolix. Carrington Vytella, one of the British textile groups acquired by Vantona, the catalyst for the formation of Coats Vytella, first acquired a holding in the Canadian company several years ago and the investment has since been increased.

When the acquisition is completed Coats will be the beneficial owner of 80.5 per cent of the business. Consolix will, however, continue to be a publicly quoted company.

Coats is offering £224 a share for the 700,000 shares which it plans to purchase. The offer has been made through Wood Gundy, the Canadian finance house.

Following the merger 18 months ago between Coats Patons and Vantona Vytella, Coats Vytella has become one of the largest textile groups in the world.

THF deal

Trusthouse Forte, Britain's largest hotels group, yesterday boosted its airline catering interests with the purchase of a Portuguese company, Mourao Don Costa Campos. The company is based principally in Lisbon, but also has a base at Faro. No purchase price is being disclosed.

David Waller on Robert Maxwell's 15% interest in De La Rue

FIVE WEEKS ago, on Black Monday, arbitrage suddenly went out of fashion - for all but the brave.

Ever a contrarian, Mr Robert Maxwell took advantage of the precipitate fall in share prices to accumulate a 15 per cent stake in De La Rue, the world's largest printer of banknotes and maker of sophisticated printing machinery.

Irked at finding their company "in play", a solitary "speculative" feature in the post-crash environment, De La Rue's management has gone on the defensive. A public relations company has been appointed for the first time; analysts have been given unusually candid presentations and inter this week are to go on an unprecedented tour of the company's Crossfield subsidiary.

"It's amazing," observed one stockbroker as a De La Rue diary landed on his desk. "A few Maxwell teeth in your arse and the mind is wonderfully concentrated."

It is not clear what the ubiquitous publishing entrepreneur wants, but whatever it is, De La Rue is not happy. Terse worded press releases and embittered asides when the company's interim figures were released a fortnight ago have indicated that he is distinctly unwelcome, for all his protestations of friendliness and that he does not wish to take his holding beyond 15 per cent unless there is a "material" change in circumstances.

A bid from Mr Maxwell on his own account seems unlikely; he would end up having to sell equipment to rival newspaper magnates, who would surely take great delight in not buying it. But Mr Maxwell is unpredictable and even if he merely intends to flush out other predators, his presence has given De La Rue's shares a strong fillip. They have outperformed the sagging market in the last few weeks and at 383p yesterday, they stood only 142p off their year's high.

Prior to the crash, De La Rue's

shares made a comparatively dull investment. Although the publishing and printing sector outperformed the market as a whole by 14 per cent in the year to October and by 40 per cent last year, De La Rue missed out in the general re-rating. Its shares were only 2 per cent ahead of the market in the year to October, and 15 per cent ahead in 1986.

The picture in terms of growth in turnover and profits is at variance with the indifferent share price performance. Over the last five years, turnover has nearly doubled - to £444m in 1986-87 - and trading profits have risen 160 per cent to £52m over the same period. Margins have galloped ahead - from 9.1 per cent to 14 per cent.

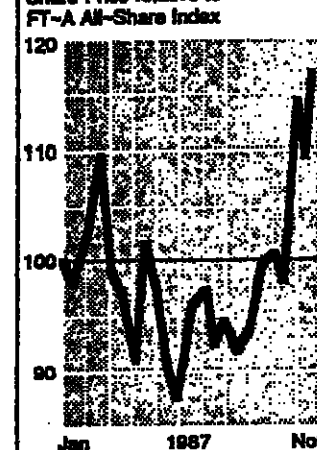
Supplying 80 governments, and with over three-quarters of the world's commercially available market after last year's £229m acquisition of Bradbury Wilkinson, then a major competitor, the bank-note business is a mature, cash-cow which still accounts for the bulk of De La Rue's profits.

But the engine of the company's growth in recent years has been Crossfield Electronics. Fuelled by the cash from the bank-note business, Crossfield contributed £17m to last year's profits compared to a loss of £8m in 1985, and turnover has risen from £52m to £182m over the same period.

Bought in 1974, Crossfield manufactures high-technology equipment used in the newspaper industry. In the early 1980s, colour-scanning equipment contributed 96 per cent to Crossfield's sales - but the acquisition of companies such as Hestech and Muirhead, bought last year for less than \$4.5m (£2.5m) apiece, has reduced the proportion of sales deriving from this mature, highly competitive business to below 50 per cent.

De La Rue claims that Crossfield's range of pre-press equipment for the newspaper industry

De La Rue Share Price relative to FT-A All-Share Index



is broader than that of any competitor. It supplies newspaper systems and page composition equipment; it won plaudits for the data transmission system which enabled Time magazine to be printed simultaneously at nine remote sites across the US.

Other group activities include the printing of personalised cheques, passports and bearer bonds, and the manufacture of machinery for cash counting, sorting and dispensing.

Loosely included in the security division, Printrak sells computer systems which can match fingerprints automatically to mugshots; another company supplies sophisticated electronic surveillance equipment. In time, these businesses are expected to rival Crossfield in terms of profitability.

As yet, their contribution is small. Printrak, for example, moved into the black only in the second half of last year, after sustaining losses since it was acquired in 1981.

"We have a unique blend of security and hi-tech businesses," says Dr Brian Malpas, De La Rue's chief executive. "Each of

our divisions is mutually supportive in technology terms and the market places. We have pursued a strategy based on a judicious mix of organic growth and acquisition. Why should we change it?"

It is a strategy aimed at the long-term, and De La Rue's apparent predilection for buying loss-makers which can be turned round only over a number of years has not delighted City institutions obsessed with short term performance.

For three consecutive years, from 1985 to 1987, earnings grew only at a snail's pace, held back at first by high interest costs and last year, by the dilutive effects of a one-for-five rights issue to raise £65m. At 38.3p, last year's earnings per share were only 1.6p higher than those for 1985.

Exposure to Nigerian and Brazilian currencies, as well as costs associated with the integration of Bradbury Wilkinson, took their toll on last year's figures.

The recently released interim showed no such restraint. Pre-tax profits rose by 50 per cent to £21m, putting the company on course for £64m in the full year. The benefits of rationalisation at Bradbury Wilkinson and the first ever contribution to first half profits from Printrak prompted a 41 per cent increase in the security division's trading profits, on a one-for-five rights issue to raise £65m. At 38.3p, last year's earnings per share were only 1.6p higher than those for 1985.

"This is a classic time to go for a company," comments Mr Derek Tetterton of Phillips & Drew. "It has invested heavily and the benefits - as reflected in the interim figures - are only just beginning to come through."

This, the opportunist Mr Maxwell has spotted. If a bid comes from him or anyone else, it would have to be for between 55 and 56 a share to be taken seriously.

US company takes 29.5% stake in Anchor Chemicals

BY NIKKI TAIT

Shares in Anchor Chemicals, the Manchester-based manufacturer and distributor of specialty chemicals, soared 150p yesterday to 575p on news that Air Products and Chemicals has snapped up a 29.5 per cent stake and is looking to acquire a full holding.

News that Air Products - a large Ohio Pennsylvania-based industrial gases group, whose UK interests employ some 2,000 people - had acquired the interest in Anchor from another long-standing US shareholder, Lord Holdings, bought immediate criticism from Anchor. It was said the company, "a complete and unwelcome surprise" and the timing of the Air Products approach was "particularly unwelcome and opportunistic."

Nevertheless advisors on both sides - N. M. Rothchild for Anchor and Hambros for Air Products - were in contact during the day, and the two companies themselves expect to meet later this week. Rothchild last night added that Anchor had received a number of other approaches, though declined to give any further details beyond saying that other UK companies were involved.

The Air Products stake, changed hands at 580.5p a share - a substantial premium to Anchor's recent market price and ahead of its £20p high for 1987. The holding has its origins in a close relationship between Anchor and a US company, Sartomer Industries, for which the British group originally acted as a distributor and with whom it later formed a joint company, to manufacture and sell monomers in the UK and Europe. In the late 1970s, Sartomer subscribed for new shares in Anchor and its chief executive, Mr Henry Just, joined the board.

The Sartomer interest, which subsequently transferred to Mr Just's Lord company, was then slowly built up over subsequent years. Yesterday, Anchor said that Mr Just had previously given assurances that the Lord interest would not be sold without prior consultation with the board, and that it had not yet received his resignation.

Air Products, meanwhile, maintains that there is synergy between Anchor and its own interests - particularly in the supply of epoxy curing agents, used in resins, solvents, and the like. The company has a market capitalisation of around £20m.

Anchor has seen somewhat erratic profits over the past three years but recently reported a 74 per cent advance in the half year to end-June at £1.17m pre-tax. At the current market price the company is capitalised at just over £20m.

Anchor's financial advisers, have written to James Stewart's shareholders. However, no offer would be made until further information was available about James Stewart and unless a majority of the shareholders indicated they would be interested in selling.

James Stewart reported a pre-tax loss for the 53 weeks to January 31 of £287,000.

COMPANY NEWS IN BRIEF

BRITISH FIGHTINGS GROUP - The company's recent right issue of 7.04m 5.5 per cent convertible redeemable preference shares, the number of acceptances received by 5pm on November 19 was 401,701 shares (approximately 6.99 per cent). The issue was fully underwritten.

FALCON INDUSTRIES - Shareholders subscribed for 1,225,088 shares (22.8 per cent) in respect of the recent rights issue which closed on November 20. The shares subscribed included 1,224,047 shares in respect of which irrevocable undertakings to subscribe were given by certain institutional shareholders.

DEAN AND BOWES GROUP - The company has agreed to acquire 2 and G Blinds for an aggregate partly deferred consideration of £200,000, to be satisfied by the issue of new Dean and Bowes ordinary shares.

MR. FRODO - The Secretary of State for Trade and Industry has decided not to refer the following mergers to the Monopolies and Mergers Commission: the proposed acquisition by

INSPECTORATE INTERNATIONAL of IRI; the proposed acquisition by BASS of certain assets of Holiday Corporation; and acquisition by HOLLES of certain assets of Norton Opax Walburn.

STERLING PUBLISHING GROUP has completed the purchase of "Home Finder" magazine from Parkway Publications. An initial payment of £150,000 in cash has been made and there will be a further four capital payments commencing in November 1988. The additional annual consideration will be 10 per cent of sales revenue up to a maximum consideration of £50,000 in each of the four years.

MENVIEN SWAIN has agreed to acquire 54 per cent of Electro Powerpack Corporation, Boston, US for \$894,000 (£588,000) cash.

FREDERICK COOPER has acquired the fixed assets including the company name, of JMV of Wolverhampton. JMV will be incorporated within the specialist engineering division of Cooper.

Huntingdon rises 40% to £8.9m

Huntingdon International Holdings, biological safety testing, engineering consultancy and analytical chemistry services group based in Cambridge, and Minnesota, revealed a 40 per cent expansion in taxable profits to £8.93m in the full year to September. Huntingdon was introduced to the Stock Exchange in March.

Revenue rose to £44.09m from £37.28m, and gross profit to £14.83m (£11.39). Tax took £2.23m (£1.78) leaving earnings per 5p share of 0.82p against 0.57p last time.

Huntingdon also announced yesterday that it had entered talks with a view to acquiring Empire Soils Investigations of the US.

"We have reached an agreement in principle and hope to make a firm arrangement by the end of the calendar year," said Mr Peter Davies, company secretary of Huntingdon. The acquisition would extend our operations in the US and increase our geographical coverage there," he added.

BOS to join USM next year

BOS Group, the UK software house, plans to join the Unilever Securities Market next year. The company was founded in 1981 by a group of senior staff from CAP, the quoted software company. In the year to April 30, 1987, BOS made pre-tax profits of £381,000 on turnover of £8.9m.

York Trust will be sponsor to the issue and Alexander Leung & Cruickshank is the company broker.

LVMH MOÛT HENNESSY. LOUIS VUITTON

NET SALES INCREASE 17% THROUGH SEPTEMBER 30, 1987

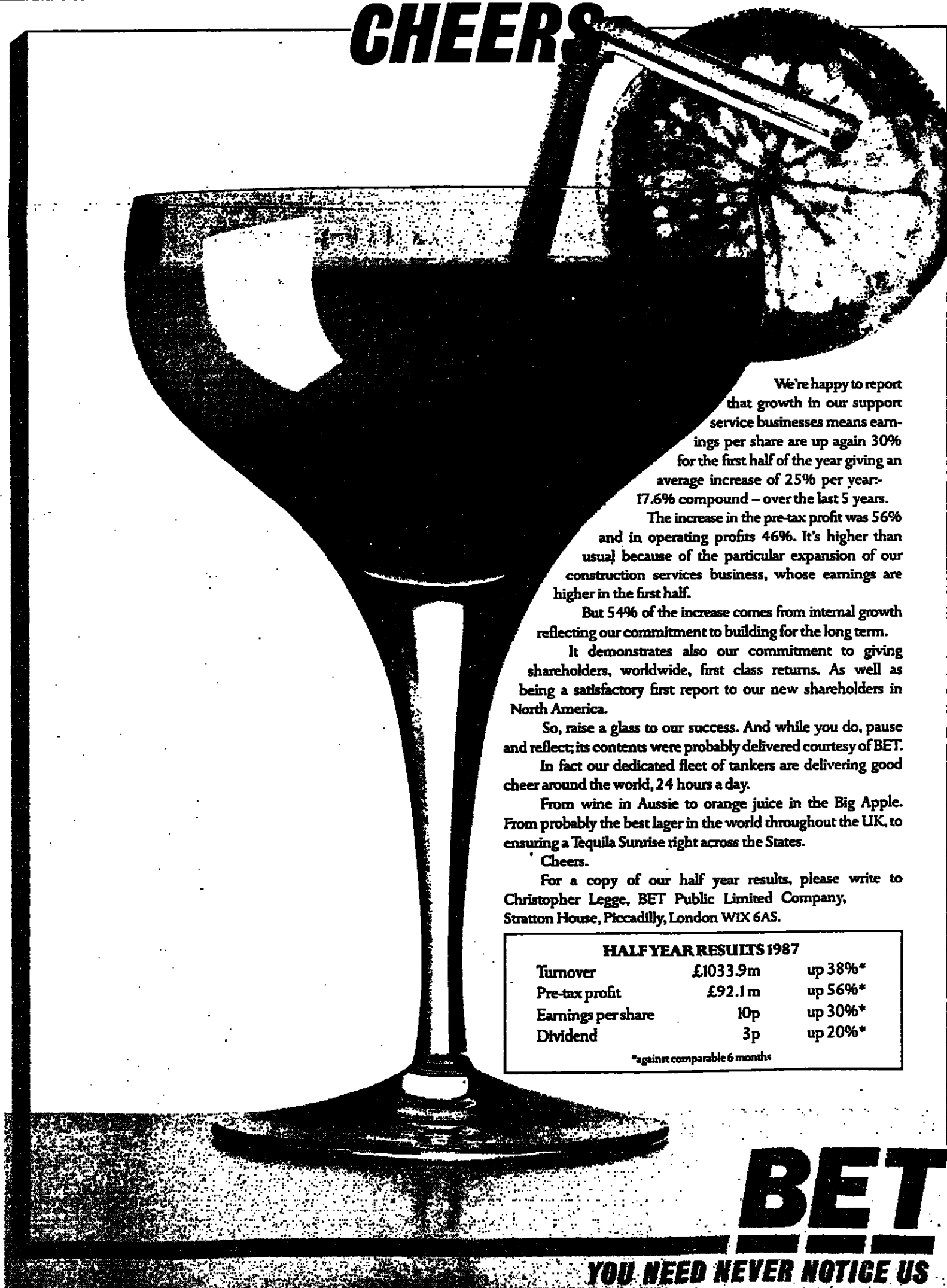
At their November 5, 1987, meeting, the Directors of LVMH Moët Hennessy Louis Vuitton reviewed the Group's activity over the first nine months of 1987. Consolidated sales for the period totalled FF 8.6 billion, representing a 17% increase over the comparable pro forma figures for the first nine months of 1986.

(In FF million)	1987	1986 pro forma	% change
Champagne and wines	2,669	2,662	+ 0.3%
Cognac and spirits	1,872	1,642	+ 14.0%
Perfumes & cosmetics	2,274	1,853	+ 22.7%
Luggage, leather goods & accessories	1,623	1,204	+ 34.8%
Other	227	55	-
	8,665	7,416	+ 16.8%

For the 1987 period, the breakdown of Group sales by currency is as follows: US dollar 29% (US dollar exposure for 1988 has been fully hedged), French franc 28%, Japanese yen 14%, Deutsche mark and related currencies 7%, and British pound 6%.

The Group continues to project a 20% gain in net income for the year, in line with the combined earnings of Moët-Hennessy and Louis Vuitton at mid-year.

CHEERS



We're happy to report

that growth in our support service businesses means earnings per share are up again 30% for the first half of the year giving an average increase of 25% per year - 17.6% compound - over the last 5 years.

The increase in the pre-tax profit was 56% and in operating profits 46%. It's higher than usual because of the particular expansion of our construction services business, whose earnings are higher in the first half.

But 54% of the increase comes from internal growth reflecting our commitment to building for the long term. It demonstrates also our commitment to giving shareholders, worldwide, first class returns. As well as being a satisfactory first report to our new shareholders in North America.

So, raise a glass to our success. And while you do, pause and reflect; its contents were probably delivered courtesy of BET. In fact our dedicated fleet of tankers are delivering good cheer around the world, 24 hours a day.

From wine in Aussie to orange juice in the Big Apple. From probably the best lager in the world throughout the UK, to ensuring a Tequila Sunrise right across the States.

Cheers.

For a copy of our half year results, please write to Christopher Legge, BET Public Limited Company, Stratton House, Piccadilly, London W1X 6AS.

HALF YEAR RESULTS 1987

Turnover	£1033.9m	up 38%*
Pre-tax profit	£92.1m	up 56%*
Earnings per share	10p	up 30%*
Dividend	3p	up 20%*

*against comparable 6 months

BET

YOU NEED NEVER NOTICE US

This announcement appears as a matter of record only

MBS
plc

£26,000,000
Working Capital Financing

Arranged by
Samuel Montagu & Co. Limited

comprising
£16,000,000
Revolving Loan Facility

Provided by
Banque Belge Limitée
Dresdner Bank Aktiengesellschaft
Copenhagen Handelsbank A/S
Samuel Montagu & Co. Limited

and
£10,000,000
Overdraft Facilities

Provided by
Lloyds Bank plc
Midland Bank plc

October 1987

This announcement appears as a matter of record only

CITIBANK, N.A.

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ITS APPOINTMENT AS
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COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ (CGE) SALES FOR THE FIRST THREE QUARTERS UP 57%

Compagnie Générale d'Électricité (CGE) consolidated sales for the first three quarters of 1987 amounted to FF 82.1 billion, a 57% increase over the same period in 1986.

This growth reflects in particular the effects of structural changes over the last twelve months, the most significant of which are:

- the contribution to Alcatel N.V. of ITT Corp.'s telecommunications subsidiaries which had sales of FF 27 billion for the first three quarters of 1987;
- Alcatel's acquisition of the controlling interest in Jeumont Schneider's rail road activities;
- Alcatel CIT's acquisition of the controlling interest in Lynch Communication Systems of the U.S.;
- sale of CGE's interests in Le Joint Français and Société d'Étude des Systèmes d'Automatisation (Sesa).

Générale Occidentale sales are not included since this group is consolidated by the equity method.

Excluding structural changes, sales for the first three quarters are on a par with those for the same 1986 period. Taking into account delayed billings in those sectors with long production cycles, this reflects a slight increase in production, in line with expectations for the year as a whole.

The breakdown of CGE sales for the first 9 months by business sector is as follows:

(in FF million)	1986	1987
Energy and transportation	12,713	14,873
Nuclear (1)	3,390	2,207
Batteries	2,082	2,176
Communications and cables, including:	24,032	52,510
• Public telecommunications	8,556	18,413
• Business communications	4,574	13,182
• Electronics, industrial and consumer	3,412	11,142
• Cables	7,490	5,573
Electrical contracting and industrial process control	7,432	7,519
Services and other	2,790	3,024
TOTAL	82,408	82,110

(1) Sales of Framatome and its subsidiaries are included on the basis of proportional integration.



UK COMPANY NEWS

Chamberlain Phipps up 40% to £3.4m midway

BY HEATHER FARMERHOUGH

Chamberlain Phipps, the adhesives and shoe components group, yesterday reported a 40 per cent increase in interim pre-tax profits to £3.37m, which should enable it to achieve the £7.25m profit forecast made earlier this year during the unsuccessful £52m takeover bid by Wards Stores.

The pre-tax advance from £2.41m last year was achieved on turnover up 17 per cent to £58.7m (£50.2m) in the six months to September 30. Earnings per share rose from 3.72p to 5.60p, while the interim dividend was 1.4p (1.2p). The interest charge was up by 33 per cent from £458,000 to £609,000, reflecting further capital investment.

Chamberlain Phipps is spending over £5m this financial year on new plant and machinery, most of which will be in operation by the end of the year. Mr David Chamberlain, chairman, said that the adhesive and coatings companies had done well within the Chantech chem-

icals and adhesives division. Demand for vinyl coated papers and plastics had continued to grow and the third coating line commissioned in March 1987 was already operating at full capacity. A fourth coating line would be operational by April 1988.

Trading profits for this division rose by 11.2 per cent, reflecting a 17 per cent increase in UK sales to £21m, although trading margins fell from 5.8 per cent to 5.6 per cent. This was due to higher sales of low margin coatings, and a hiccup in orders over the first quarter from Copydex, a major customer.

The shoe components division benefited from a major turnaround at the UK Vinalux moulding plant. UK trading profits rose by 85.1 per cent to £1.6m on turnover up 19.7 per cent to £16.7m. Trading profits for the division rose by 64.9 per cent from £1.5m to £2.4m.

comment

Rising demand for men's

hosiery - from both sides - and the growing presence of Marks & Spencer and Next in the shoe market have all been good for Chamberlain Phipps, which has 65 per cent of the UK market for shoe components. Yet the company has not rested on its laurels, aware of the 130m pairs of shoes which are imported into the UK every year. In both the shoe and Chantech divisions it has invested heavily to improve productivity. The opportunities are there in the adhesive and chemicals divisions, if the company exploits them adequately. More significant than the fashion for men's hosiery is the growing demand for pre-pasted adhesive wall coverings, and the increasingly popular use of hot melt technology. Current trading is strong, and with margin improvements anticipated at Chantech, Chamberlain Phipps should beat its own forecast by producing at least £7.5m at the year end. On a prospective p/e of 13, however, the shares look fully valued for the time being.

Marshall's Halifax jumps 36% to £7m

BY PHILIP COGGAN

Marshall's Halifax, the concrete products group, yesterday announced a 36 per cent jump in interim pre-tax profits to £7.1m (£5.2m) thanks to the exceptionally strong demand experienced by its concrete and quarrying division.

Operating profits in that division rose 30 per cent to £7.1m (£5.51m), including a £100,000 contribution from the recently acquired US company Warren Concrete Industries. Turnover in concrete and quarrying was 24 per cent higher at £47.9m (£38.7m).

The concrete division manufactures flag and kerb stones and also concrete block paving where it now has a UK market share of around 40 per cent. The company imposed an across the board price increase of 4 per cent in April, but although the increase held in many areas, in some, competition was severe enough to bring prices down to their previous levels.

Engineering profits improved to £340,000 (£185,000) as two subsidiaries moved into profit after losses experienced last year. However, turnover in the division fell 18 per cent to £5.15m (£7.48m) as a result of the sale of Reliance-Mercury.

After interest charges of £415,000 (£485,000) and tax of £2.62m (£1.83m), earnings per

share were 30 per cent up at 11.28p (8.68p). The interim dividend is being increased to 2p (1.75p).

Mr David Marshall, the chairman, said that current demand was healthy and prospects were encouraging but the group planned to take a cautious approach to expansion.

comment

The construction sector has been enjoying boom times but even so these figures from Marshall's Halifax were higher than expected and the shares rose 4p to 270p. Most impressive, perhaps, is the company's ability to hang on to a 40 per cent market share in concrete block paving whilst the sector expands rapidly. The commitment to keep production techniques up to date is emphasised by the planned increase in capital expenditure to £11m from £5m last year. For the moment, everything is going well; demand is strong, raw material prices are under control and the engineering division is starting to come out of the doldrums. Nevertheless, the shares, assuming pre-tax profits of £14m for the full year, are on a prospective p/e of just over 12, a premium to the rest of the building materials sector.

Tunstall still interested in Sound Diffusion bid

BY PHILIP COGGAN IN LONDON AND JOHN WICKS IN ZURICH

Tunstall Group, security equipment company, is still interested in making a bid for Sound Diffusion, electrical equipment leasing group, Tunstall has a 4.9 per cent stake but is waiting for detailed documents on the company's financial position.

On Friday, Mr Paul Stonor, chairman of Sound Diffusion, announced plans to resign, following institutional pressure for him to quit.

A series of delayed results and

missed forecasts and a dispute with the company's auditor had caused much speculation about the future of the company. Mr Stonor said on Friday that a number of interested parties had approached the group about a bid.

However, Inspectorate International, a Swiss company owned by the financier Mr Werner Buehler, has denied any takeover plans. It has a very small stake of less than 1 per cent in the group.

Prop Partnerships up

(PRE-TAX) profits at Property Partnerships increased from £716,000 to £846,000 in the half-year to September 30, 1987, and the interim dividend is raised from 1.5p to 1.75p.

Mr P.K. King, the chairman and managing director, said he was confident that the outcome for the full year would be satisfactory.

The company's business was strongly placed to take advantage of suitable investment opportunities.

The company is advancing plans to refurbish and upgrade the original 36 bedrooms at Hotel Nelson - completed in 1971 - to meet possible competition.

Parkland recovers to £1.1m at six months

Parkland Textile, engaged in worsted combing, spinning and manufacturing, achieved a satisfactory recovery in the half year to September 4 with pre-tax profits more than doubled from £523,000 to £1.14m on turnover of £31.1m against £28.07m.

Earnings, too, were doubled at 10p per 20p ordinary and "A" share and the interim dividend goes up from 1.5p to 1.25p.

The current order book throughout the group was described as healthy and the board was optimistic regarding the full year's results. However, the return on assets was still considered too low and attention was being directed at improving

return from all group companies. There had been a significant reduction in interest charges from £441,000 to £216,000. Close control of stocks and debtors had been kept which resulted in reduced borrowings, and a further reduction was forecast for the second half. The company said that recent management changes had been made which would strengthen the operating performance.

Trading surplus less depreciation came out at £714,000 (£662,000) for the first six months and the tax charge amounted to £597,000 (£183,000). Attributable profits were £788,000 (£370,000).

Aspen raises stake in commercial radio group

BY CLAY HARRIS

USM-quoted Aspen Communications has increased its stake in GWR Group, holding company for local commercial radio stations in Swindon, Plymouth, Bristol and Bath, to 24 per cent. Aspen is a diversified group with interests in business publishing, cellular telephones, video production and computer stationery. Although GWR is unquoted, Steve Beeth, the Bristol stockbroker, trades its shares on a matched-bid basis.

The latest 6.3 per cent stake was bought from investors in industry (30), which retains a significant holding, and Imperial

Group Pension Fund in return for 10,800 Aspen shares. With Aspen shares at 860p yesterday, this values GWR at £2.58m. GWR reported pre-tax profits of £262,000 for the six months to September 30. Aspen was a founder shareholder of Wiltshire Radio, GWR's original station, and Mr Henry Meakin, Aspen chairman, is a non-executive director.

Aspen has approval from the Independent Broadcasting Authority to raise its holding to 25 per cent. It is believed to be considering additional investments in local radio.

SHARE STAKES

Leopold Joseph-Peel Holdings has increased its interest to a total of 528,000 shares (10.04 per cent). Chief OIL Mr J.G. Cluff, a director, purchased a further 25,000 shares at 108p and is now interested in 2,513,803 shares (5.96 per cent).

Coleridge Non-executive director Mr Alfred Jacob Stern sold 229,000 shares of common stock at 25p on November 18. Thomas Walker, the following directors exercised options and sold shares at 45p: Ed. Cook 12,500, and M.V. Hargreaves 7,500.

A & M Group - On November 10, director Mr D. Bill purchased 80,000 ordinary at an average price of 11p. Williamson Tea Holdings - On November 16, George Williamson Holdings purchased a further 25,000 ordinary at 70p and now holds 1,288,094 ordinary (56.2 per cent).

Stylo - Director Mr Alan David Ziff received 39,000 limited voting ordinary shares by transfer from his mother, Mrs R. Ziff.

Sep Industrial Holdings - Director R.A. Narramore purchased 15,000 ordinary at 45p on October 22 and now holds 294,100 shares.

George Corp - F.B. Mortimer-Ford purchased 15,000 ordinary at 24p and now holds 72,865 beneficially and 195,312 non-beneficially.

Dewey Warren Holdings - On November 5, director Mr V.N. Oppenheim bought 25,000 ordinary at 112p. Bank - J. Farago sold 20,000 shares at 140p on November 6.

First Security Group - Director A.G. Curtis acquired 30,000 ordinary shares through George House Holdings Limited at prices ranging from 23p to 245p and now holds 55,000 shares (0.59 per cent).

Pisons - Director R.D. Thomas through exercise of options acquired 200,000 ordinary and sold 120,000 ordinary at 25p on November 13. He now holds 80,000.

RE Energy - Director Mr R.W. Britzany purchased 100,000 ordinary at 12p on November 10.

Millicom cuts stake in Rascal

Millicom, a US mobile communications group, yesterday announced that it had reduced its stake in UK electronics group Rascal from 6.5 per cent to 5.5 per cent.

Millicom helped Rascal to establish its Vodafone cellular radio network in the UK. At the end of 1986, however, the UK company bought out both Millicom's 15 per cent stake in Vodafone plus the 5 per cent held by Hambro's Advanced Technology Trust, giving it 100 per cent control of the Rascal-Millicom subsidiary.

Quadrant buys

Quadrant Group, formerly known as Sangre Photography, has acquired Foxall and Chapman and Southern Cell Phones for an aggregate initial £494,000, in cash and a deferred consideration of up to £40,000. Manchester-based Foxall, acquired for £420,000, enhances Quadrant's position in the commercial and industrial photographic field.

NOTICE TO HOLDERS OF BEATRICE FOODS OVERSEAS FINANCE N.V.

4 1/2% Convertible Subordinated Guaranteed Debentures Due 1992, Convertible on and after April 1, 1993 into Common Stock of, and Guaranteed on a Subordinated Basis as to Payment of Principal, Premiums, if any, Interest and Sinking Fund by Beatrice Companies, Inc.

Pursuant to Section 1205 of the Indenture dated as of September 1, 1972, and amended as of April 16, 1986 and as of April 17, 1986 (the "Indenture"), governing the above-referenced series of debentures (the "Debentures"), notice is hereby given that an Assignment and Assumption Agreement dated as of September 30, 1987 (the "Assignment") was entered into by and between Beatrice Companies, Inc. a Delaware corporation (the "Company") and Beatrice Food Corporation, a Delaware corporation (the "Parent"). In accordance with the Assignment, the Company assigned to Parent its entire right, title and interest in all of its corporate, debts, liabilities and obligations, including those with respect to the Debentures and the Indenture. Parent expressly assumed the Company's obligations pursuant to the Indenture in a Supplemental Indenture dated as of September 30, 1987 among Beatrice Food Corporation, Overseas Finance N.V., Parent and Continental Illinois National Bank and Trust Company of Chicago.

Pursuant to Sections 1204 and 1206 of the Indenture, as further amended as of September 30, 1987, notice is hereby given that the Parent exercised its right under the terms of its 15.25% Junior Subordinated Exchange Debentures Due 2002 (the "Exchange Debentures") which the Company immediately prior to the Assignment was entitled to redeem on or before September 30, 1987, in full or in part, at its option, at the Redemption Date. The Exchange Debentures were initially issued on August 1, 1986 in exchange for all of the outstanding shares of the Parent's Cumulative Exchangeable Preferred Stock ("Parent Preferred Stock"). The Parent Preferred Stock was initially issued pursuant to the terms of the merger (the "Merger") of BCI Merger Corporation, a Delaware corporation and an indirect subsidiary of Parent, with and into the Company. As of April 17, 1986, the effective date of the Merger, each share of common stock, without par value, of the Company (the "Shares") issued or outstanding immediately prior to the effectiveness of the Merger (other than (a) Shares which were issued and outstanding immediately prior to the effective date of the Merger and owned by Parent or any direct or indirect subsidiary of Parent, or which were held in the treasury of the Company or its subsidiaries and (b) Shares held by any holder who had perfected his or her rights under the Delaware General Corporation Law) was cancelled and redesignated and converted into the right to receive (i) \$0.50 in cash, without any interest thereon, and (ii) 10 1/2% of a validly issued, fully paid and noncumulative share of Parent Preferred Stock with a liquidation preference of \$25 per share.

As a consequence of Parent's redemption of its Exchange Debentures, effective October 2, 1987, the holder of each \$1,000 principal amount of Debentures had the right, during the period such Debentures are convertible under the terms of the Indenture, to convert such amount of Debentures into \$1,785.70 cash, without any interest thereon.

Any questions regarding the conversion of Debentures should be directed to:

Ms. Carl J. Loveman
c/o Bear Stearns & Co.
Two North LaSalle Street, 26th Floor
Chicago, Illinois 60602

BEATRICE FOODS OVERSEAS FINANCE N.V.

U.K. INDUSTRIAL PROSPECTS

The Financial Times proposes to
publish this Survey on

MONDAY 4TH JANUARY 1988

For a full editorial synopsis and details
of available advertisement positions,
please contact:

BRETT TRAFFORD
on 01-248 5116

or write to him at:

Bracken House, 10 Cannon Street,
London, EC4P 4BY
Telex: 8954871

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Yield	P/E
206	133	Am. Int. Ind. Ord.	202	0	8.9	4.4
207	145	Am. Int. Ind. CULS	207	+2	10.8	4.8
41	32	Amalgamated and Western	32	0	4.2	13.1
140	50	BBB Budget Group (US\$)	50	+1	2.1	3.4
136	100	Barclay Group	100	-2	2.7	27.4
126	95	Bov Technology	126	-2	4.7	10.1
282	130	CCG Group Ord.	282	0	12.5	4.9
147	90	CCI Group 11 1/2% Conv. Prf	150	0	15.7	12.2
121	124	Chromatronics Ord.	124	-1	5.4	3.6
204	91	Corbionchem 7.5% Prf	104	0	10.7	10.3
188	87	George Blair	100	0	7.7	2.5
140	90	Ind. Sec. Ind. Ord.	90	-2	3.4	3.3
102	59	Indus Corp	102	-3	2.4	3.7
780	340	Midwestern NV (Amst)	340	+20	1	13.5
88	35	Reard Holdings Ltd	67	0	8.1	13.5
115	85	Reard Holdings Ltd Prf (US\$)	100	0	14.1	12.3
101	99	Robert Jackson	99	0	2.8	4.4
124	42	Saratons	124	0	5.3	4.9
224	141	Tindley & Corbille	207	-1	6.6	3.2
70	32	Trevelin Holdings	70	-3	2.8	10.0
132	50	Unilever Holdings Ltd	50	-3	2.8	6.2
264	115	Walter Alexander (US\$)	145	0	5.9	3.6
281	190	W.S. Yates	200	0	17.4	8.7
175	94	West. Ind. Ind. Ord. (US\$)	125	0	5.5	4.1

Securities designated (US\$) and (US\$M) are denominated in US dollars and are subject to the risk of exchange rate fluctuations. Other securities listed above are denominated in pounds sterling and are subject to the risk of exchange rate fluctuations.

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Diploma surprises City with 23% rise to £15m

BY DAVID WALLER

Operating profits increased by

● **comment**
The market crash treated

BY CLAY HARRIS

Triplex Lloyd said that post-merger integration was almost complete, although there might be some additional disposals. The fall in the stock market was likely to provide opportunities for acquisitions.

By Clay Harris

Sales came to £11.7m (£11.2m). Earnings were 8p (7p).

The directors were cautious on prospects for markets and expressed concern over the level of economic activity, particularly for the medium term in the US.

Earnings per 5p share increased seven times from 0.5p to 3.5p after tax of £25,000 (£3,000). The board said that so far this year 13 new outlets had been opened of which three were company owned. Currently franchise negotiations were proceeding in over 40 prospective towns

TODAY
Interim: Alphacore, BAA, Chase Property, Erlane House, Garner Group, Hambros, Monks Investment Trust, Murray Technology Investments, Powell Duffryn, Powersearch International, Residicut International.

First-Step Irish Banking Corporation, Coast-to-coast Electronic Controls, Northern American Trust, TMD Advertising, Union Steel Corporation of South Africa.

FUTURE DATES	
Anglo United	Dec 2
Boscobel Property	Dec 1
Drummond	Dec 1
Graham Motor	Dec 1
Hewitts	Nov 25
Joseph (Leopold)	Nov 27
Fraser	
Barry Trust	Dec 1
Tunbail Telecom	Dec 3

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TODAY
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First: Anglo Irish Banking Corporation, Constellation Electronic Controls, Northern American Trust, TMD Advertising, Union Steel Corporation of South Africa.

TODAY	FUTURE DATES
Investment: Alphacore, BAA, Chase Property, Enterra House, Glenelg Group, Harbors, Marlin	Dec 2
Investment Trust, Murray Technology Investments, Powerful Duffryn, Powercor International, Medical International	Dec 3
Firstly: Anglo Irish Banking Corporation, Oakbrook	Dec 4
Electronic Controls, Northern American Trust, TMD Advertising, Union Steel Corporation of South Africa	Dec 5
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	Dec 31

November 1987



For more information either call Paul Loach or Richard Lanyon on (01) 374 4100, or write to Royal London House, 22-25 Finsbury Square, London EC2A 1DS.

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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar falls on budget accord

REACTION TO the US budget agreement was mixed. The dollar finished above its lowest levels of the day in Europe, but generally weaker.

Mr Nigel Lawson, UK Chancellor, indicated he was hopeful of a group of seven meeting in December, to discuss world economic policy, but Mr James Baker, US Treasury Secretary, did not appear optimistic about a meeting in spite of the budget accord.

Any agreement among the world's leading industrial nations on coordinated policy depends on reaction to the measures agreed by the White House and Congressional leaders to cut the budget deficit.

Tokyo and Bonn will play a major part in these decisions, but Government offices and financial markets in Japan were closed yesterday for a national holiday, while the West German authorities and Frankfurt's markets adopted a cautious approach to the situation.

The US measures were within the range of expectations, but dealers were not convinced there would be widespread agreement within Congress for last Friday's accord.

Trading this week is not expected to be particularly active, with Tokyo closed yesterday, and US markets shut on Thursday for Thanksgiving.

The dollar opened weaker at around DM1.6655 in Europe, and fell to a low of DM1.6625, before recovering a little to close at DM1.6680, compared with

DM1.6825 on Friday. The US currency also fell to ¥134.65 from ¥135.40, to FF5.6675 from FF5.7100, and to Sfr1.3895 from Sfr1.3905.

On Bank of England figures the dollar's exchange rate index fell to 85.9 from 86.3.

STERLING-Trading range against the dollar in 1987 is 1.7950 to 1.4710. Exchange rate index was unchanged at 76.7, compared with 76.5 six months ago.

Sterling finished below its best levels of the day, but still much firmer against the dollar. There was little reaction to remarks by Mrs Margaret Thatcher, UK Prime Minister, about the pound's future role among European currencies.

Mrs Thatcher's comment that she remains opposed to full membership of the European Monetary System had no impact on sterling. The pound was on the sidelines, with attention fixed on the dollar.

The D-Mark was little changed against the dollar at the close of trading in Frankfurt yesterday.

The US budget agreement was generally considered disappointing, but dealers were not ready to make a strong attack on the dollar.

It was also doubted that today's revised US GNP growth for the third quarter will produce any strong reaction.

The US currency closed at DM1.6685 on Friday. The Bundesbank bought \$38.5m when the dollar was fixed at DM1.6667, compared with DM1.6747 on Friday.

EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% change	% change	% change
Belgium	Franc	40.335	-0.005	-0.01	-0.01
France	Franc	6.55957	0.000	0.00	0.00
Germany	Mark	1.36	0.000	0.00	0.00
Italy	Lira	2036.27	0.000	0.00	0.00
Netherlands	Guilder	3.60331	0.000	0.00	0.00
Spain	Peseta	166.639	0.000	0.00	0.00
UK	Pound	0.79371	-0.001	-0.01	-0.01
US	Dollar	1.6685	-0.015	-0.9	-0.9

Source: Reuters. Rates are for 100 units of foreign currency against 1 US dollar.

POUND SPOT - FORWARD AGAINST THE POUND

Month	Rate	% change	% change	% change
1 month	1.7950	0.000	0.00	0.00
3 months	1.7950	0.000	0.00	0.00
6 months	1.7950	0.000	0.00	0.00
12 months	1.7950	0.000	0.00	0.00

Source: Reuters. Rates are for 100 units of foreign currency against 1 US dollar.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Month	Rate	% change	% change	% change
1 month	1.6685	-0.015	-0.9	-0.9
3 months	1.6685	-0.015	-0.9	-0.9
6 months	1.6685	-0.015	-0.9	-0.9
12 months	1.6685	-0.015	-0.9	-0.9

Source: Reuters. Rates are for 100 units of foreign currency against 1 US dollar.

EURO CURRENCY INTEREST RATES

Nov.23	£	₣	198	Yen	F
£	1	1,790	2,985	243.9	1/5
₣	0.559	1	2,664	194.6	1/5
DM	0.336	0.620	1.22	98.74	1/5
YEN	4.149	7.427	199	100.0	1/5
F. Fc.	0.366	1.764	2.962	237.6	1/5
F. Fc.	0.906	0.730	1.227	98.27	1/5
H. Fl.	0.297	0.931	1.885	151.6	1/5
H. Fl.	0.425	0.815	1.399	79.07	1/5
C. S.	0.626	0.763	1.272	102.7	1/5
C. S.	1.601	2.866	2.878	240.4	1/5

per 1,000; French Fc. per M; Lira per 1,000; Belg. per 100

Source: Reuters. Rates are for 100 units of foreign currency against 1 US dollar.

OTHER CURRENCIES

Currency	Rate	% change	% change	% change
Argentina	1.2700	0.000	0.00	0.00
Brazil	1.2700	0.000	0.00	0.00
Canada	1.2700	0.000	0.00	0.00
Denmark	1.2700	0.000	0.00	0.00
Finland	1.2700	0.000	0.00	0.00
France	1.2700	0.000	0.00	0.00
Germany	1.2700	0.000	0.00	0.00
Italy	1.2700	0.000	0.00	0.00
Netherlands	1.2700	0.000	0.00	0.00
Spain	1.2700	0.000	0.00	0.00
Sweden	1.2700	0.000	0.00	0.00
Switzerland	1.2700	0.000	0.00	0.00
UK	1.2700	0.000	0.00	0.00
US	1.2700	0.000	0.00	0.00

Source: Reuters. Rates are for 100 units of foreign currency against 1 US dollar.

EXCHANGE CROSS RATES

Further help was given in the afternoon of £257m through outright purchases of £151m of eligible bank bills in band 1 and in band 2 £10m of local authority bills and £96m of eligible bank bills all at 8% p.c. Late help came to £55m, making a total of

Source: Reuters. Rates are for 100 units of foreign currency against 1 US dollar.

LONDON MONEY RATES

...supply of liquidity and also
...opes that today's securities
...repurchase tender would see a
...ut in the minimum tender rate.
...he last facility offered by the
...undus bank carried a fixed rate
...f 3.50 p.c. Any lowering of the
...rate would be seen as a token
...response to recent proposals to
...duce the US budget deficit and
...the authorities were likely to
...wait for the next G7 meeting
...efore agreeing to further stimu-

Source: Reuters. Rates are for 100 units of foreign currency against 1 US dollar.

FT LONDON INTERBANK FIXING

Currency	Rate	% change	% change	% change	
Belgium	Franc	40.335	-0.005	-0.01	-0.01
France	Franc	6.55957	0.000	0.00	0.00
Germany	Mark	1.36	0.000	0.00	0.00
Italy	Lira	2036.27	0.000	0.00	0.00
Netherlands	Guilder	3.60331	0.000	0.00	0.00
Spain	Peseta	166.639	0.000	0.00	0.00
UK	Pound	0.79371	-0.001	-0.01	-0.01
US	Dollar	1.6685	-0.015	-0.9	-0.9

Source: Reuters. Rates are for 100 units of foreign currency against 1 US dollar.

UK interest rates little changed

INTEREST RATES showed little change in the London money market yesterday. Some periods of one sixteenth of a point earlier in the day but rates finished unchanged from Friday. Three-month interbank money was quoted unchanged at 9.5% p.a.

Any inclinations earlier on towards a small mark up were principally a reflection of the

UK clearing bank base lending rate 9 per cent from November 5

market's reaction to the proposed US budget deficit cuts. The inconclusive result suggested that a further reduction in UK base rates as a result of another G7 meeting was likely to be delayed for a while.

However the flat yield structure from one month to six months suggested that the market was still unsure about longer term trends. Overnight money opened at 9.5% p.a. and touched a high of 9.6% p.a. before slipping away to 9.5%.

The Bank of England forecast a shortage of around \$400m with factors affecting the market including the repayment of late assistance and bills maturing in official hands together with a take up of Treasury bills during the unwinding of

previous sale and repurchase agreements a further \$270m. These were partly offset by Exchequer transactions which added \$385m and a fall in the note circulation of \$370m. In addition banks brought forward balances \$55m above target.

The forecast was revised to a shortage of around \$400m and the Bank gave assistance in the morning of \$40m through outright purchases of \$2m of eligible bank bills in hand 1 at 8% p.a. and \$38m in hand 2 also at 8% p.a.

Further help was given in the afternoon of \$267m through outright purchases of \$151m of eligible bank bills in hand 1 and in hand 2 \$10m of local authority bills and \$96m of eligible bank bills all at 8% p.a. Late help came to \$55m, making a total of \$605m.

In Frankfurt call money remained steady, reflecting a good supply of liquidity and also hopes that today's securities repurchase tender would see a cut in the minimum tender rate. The last facility offered by the Bundesbank carried a fixed rate of 3.50 p.a. Any lowering of the rate would be seen as a token response to recent proposals to reduce the US budget deficit and the authorities were likely to wait for the next G7 meeting before agreeing to further stimulative measures.

FINANCIAL FUTURES

Gilts show disappointment

Gilt prices fell sharply in the London International Financial Futures Exchange yesterday. Some dealers were a little surprised at the extent of the fall but others were convinced that the less than enthusiastic response to recent proposals to reduce the US budget deficit suggested a postponement in any plans to hold a G7 meeting.

This in turn could mean that a complimentary move by G7 members, apart from the US, to cut interest rates was likely to be postponed and with cash rates showing no signs of any fall so gilt prices registered their disappointment.

The December price opened at 122.16 down from 122.22 and briefly touched a high of 122.18 before slipping away to a low of 121.04. It closed at 121.06.

Three-month sterling deposits finished a little lower for December delivery but there was little influence trading apart from the lack of certainty about the proposed cuts in the US budget deficit. Possible resistance within Congress to the budget proposals left most speculators both uncertain and unwilling to take a positive view which was hardly surprising, given the less than enthusiastic response.

In addition cash rates were virtually unchanged, mainly for the same reason. The longer term view suggested that sterling may become a little more vulnerable than it is at present and while the determination of the UK Government to maintain a steady pound was not in question for the time being, most traders saw the downside potential for domestic interest as being rather limited.

Three-month Euro-dollar deposits were lower, closing at 92.48 for spot delivery, unchanged from the opening but down from 92.56 on Friday.

Some tables may be incomplete in this edition.

LIFE LONG GILT FUTURES OPTIONS

Strike	Call	Put	Call	Put
121.00	0.00	0.00	0.00	0.00
121.10	0.00	0.00	0.00	0.00
121.20	0.00	0.00	0.00	0.00
121.30	0.00	0.00	0.00	0.00
121.40	0.00	0.00	0.00	0.00
121.50	0.00	0.00	0.00	0.00
121.60	0.00	0.00	0.00	0.00
121.70	0.00	0.00	0.00	0.00
121.80	0.00	0.00	0.00	0.00
121.90	0.00	0.00	0.00	0.00
122.00	0.00	0.00	0.00	0.00

Estimated values based on 100 units of foreign currency against 1 US dollar.

LIFE LONG GILT FUTURES OPTIONS

Strike	Call	Put	Call	Put
121.00	0.00	0.00	0.00	0.00
121.10	0.00	0.00	0.00	0.00
121.20	0.00	0.00	0.00	0.00
121.30	0.00	0.00	0.00	0.00
121.40	0.00	0.00	0.00	0.00
121.50	0.00	0.00	0.00	0.00
121.60	0.00	0.00	0.00	0.00
121.70	0.00	0.00	0.00	0.00
121.80	0.00	0.00	0.00	0.00
121.90	0.00	0.00	0.00	0.00
122.00	0.00	0.00	0.00	0.00

Estimated values based on 100 units of foreign currency against 1 US dollar.

LIFE LONG GILT FUTURES OPTIONS

Strike	Call	Put	Call	Put
121.00	0.00	0.00	0.00	0.00
121.10	0.00	0.00	0.00	0.00
121.20	0.00	0.00	0.00	0.00
121.30	0.00	0.00	0.00	0.00
121.40	0.00	0.00	0.00	0.00
121.50	0.00	0.00	0.00	0.00
121.60	0.00	0.00	0.00	0.00
121.70	0.00	0.00	0.00	0.00
121.80	0.00	0.00	0.00	0.00
121.90	0.00	0.00	0.00	0.00
122.00	0.00	0.00	0.00	0.00

Estimated values based on 100 units of foreign currency against 1 US dollar.

LIFE LONG GILT FUTURES OPTIONS

Strike	Call	Put	Call	Put
121.00	0.00	0.00	0.00	0.00
121.10	0.00	0.00	0.00	0.00
121.20	0.00	0.00	0.00	0.00
121.30	0.00	0.00	0.00	0.00
121.40	0.00	0.00	0.00	0.00
121.50	0.00	0.00	0.00	0.00
121.60	0.00	0.00	0.00	0.00
121.70	0.00	0.00	0.00	0.00
121.80	0.00	0.00	0.00	0.00
121.90	0.00	0.00	0.00	0.00
122.00	0.00	0.00	0.00	0.00

Estimated values based on 100 units of foreign currency against 1 US dollar.

LIFE LONG GILT FUTURES OPTIONS

Strike	Call	Put	Call	Put
121.00	0.00	0.00	0.00	0.00
121.10	0.00	0.00	0.00	0.00
121.20	0.00	0.00	0.00	0.00
121.30	0.00	0.00	0.00	0.00
121.40	0.00	0.00	0.00	0.00
121.50	0.00	0.00	0.00	0.00
121.60	0.00	0.00	0.00	0.00
121.70	0.00	0.00	0.00	0.00
121.80	0.00	0.00	0.00	0.00
121.90	0.00	0.00	0.00	0.00
122.00	0.00	0.00	0.00	0.00

Estimated values based on 100 units of foreign currency against 1 US dollar.

LIFE LONG GILT FUTURES OPTIONS

Strike	Call	Put	Call	Put
121.00	0.00	0.00	0.00	0.00
121.10	0.00	0.00	0.00	0.00
121.20	0.00	0.00	0.00	0.00
121.30	0.00	0.00	0.00	0.00
121.40	0.00	0.00	0.00	0.00
121.50	0.00	0.00	0.00	0.00
121.60	0.00	0.00	0.00	0.00
121.70	0.00	0.00	0.00	0.00
121.80	0.00	0.00	0.00	0.00
121.90	0.00	0.00	0.00	0.00
122.00	0.00	0.00	0.00	0.00

Estimated values based on 100 units of foreign currency against 1 US dollar.

LIFE LONG GILT FUTURES OPTIONS

7/16-01 EXHIBIT \$25,000 a year				
	Close	High	Low	Prev.
121.00	1.7902	-	-	1.7838
121.10	1.7849	-	-	1.7780
121.20	1.7796	1.7796	1.7796	1.7732
cleared volume				
volume day's open int. (147)				

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LONDON SHARE SERVICE

[illegible]

AMERICANS - Contd

CANADIANS

BANKS, HP & LEASING

BEERS, WINES & SPIRITS

BUILDING TIMBER ROADS

BUILDING, TIMBER, ROADS

CHEMICALS, PLASTICS

DRAPERY AND STORES

DRAPERY AND STORES - Contd

ELECTRICALS

[illegible][illegible]

158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
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ENGINEERING – Contd.

209	101	Cashings, 11p	135		3.75	1
461	14	Cashion Group Sp	20	+1		
176	98	Chemicals & 100	98		4.0	2
895	983	Clearing Group Sp	600		72.5	2
182	114	De Corp Ind 20 Sp	113		4.5	

137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138	137-138
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FOOD, GROCERIES, ETC.

142	174	Do. " " " "	151	21
143	175	Do. " " " "	152	22
144	176	Do. " " " "	153	23
145	177	Do. " " " "	154	24
146	178	Do. " " " "	155	25
147	179	Do. " " " "	156	26
148	180	Do. " " " "	157	27
149	181	Do. " " " "	158	28
150	182	Do. " " " "	159	29
151	183	Do. " " " "	160	30
152	184	Do. " " " "	161	31
153	185	Do. " " " "	162	32
154	186	Do. " " " "	163	33
155	187	Do. " " " "	164	34
156	188	Do. " " " "	165	35
157	189	Do. " " " "	166	36
158	190	Do. " " " "	167	37
159	191	Do. " " " "	168	38
160	192	Do. " " " "	169	39
161	193	Do. " " " "	170	40
162	194	Do. " " " "	171	41
163	195	Do. " " " "	172	42
164	196	Do. " " " "	173	43
165	197	Do. " " " "	174	44
166	198	Do. " " " "	175	45
167	199	Do. " " " "	176	46
168	200	Do. " " " "	177	47
169	201	Do. " " " "	178	48
170	202	Do. " " " "	179	49
171	203	Do. " " " "	180	50
172	204	Do. " " " "	181	51
173	205	Do. " " " "	182	52
174	206	Do. " " " "	183	53
175	207	Do. " " " "	184	54
176	208	Do. " " " "	185	55
177	209	Do. " " " "	186	56
178	210	Do. " " " "	187	57
179	211	Do. " " " "	188	58
180	212	Do. " " " "	189	59
181	213	Do. " " " "	190	60
182	214	Do. " " " "	191	61
183	215	Do. " " " "	192	62
184	216	Do. " " " "	193	63
185	217	Do. " " " "	194	64
186	218	Do. " " " "	195	65
187	219	Do. " " " "	196	66
188	220	Do. " " " "	197	67
189	221	Do. " " " "	198	68
190	222	Do. " " " "	199	69
191	223	Do. " " " "	200	70
192	224	Do. " " " "	201	71
193	225	Do. " " " "	202	72
194	226	Do. " " " "	203	73
195	227	Do. " " " "	204	74
196	228	Do. " " " "	205	75
197	229	Do. " " " "	206	76
198	230	Do. " " " "	207	77
199	231	Do. " " " "	208	78
200	232	Do. " " " "	209	79
201	233	Do. " " " "	210	80
202	234	Do. " " " "	211	81
203	235	Do. " " " "	212	82
204	236	Do. " " " "	213	83
205	237	Do. " " " "	214	84
206	238	Do. " " " "	215	85
207	239	Do. " " " "	216	86
208	240	Do. " " " "	217	87
209	241	Do. " " " "	218	88
210	242	Do. " " " "	219	89
211	243	Do. " " " "	220	90
212	244	Do. " " " "	221	91
213	245	Do. " " " "	222	92
214	246	Do. " " " "	223	93
215	247	Do. " " " "	224	94
216	248	Do. " " " "	225	95
217	249	Do. " " " "	226	96
218	250	Do. " " " "	227	97
219	251	Do. " " " "	228	98
220	252	Do. " " " "	229	99
221	253	Do. " " " "	230	100
222	254	Do. " " " "	231	101
223	255	Do. " " " "	232	102
224	256	Do. " " " "	233	103
225	257	Do. " " " "	234	104
226	258	Do. " " " "	235	105
227	259	Do. " " " "	236	106
228	260	Do. " " " "	237	107
229	261	Do. " " " "	238	108
230	262	Do. " " " "	239	

93	43	Information Svc. Inc. 5p.	55		12	0
307	137	Friendly Hotels 10p.	342	+2	+1.2	4
4.70	2.00					

INDUSTRIALS (Miscel.) - Contd

20.6	885	363	WERN HUBER	21	988	+20	12.5	4.5	1.8
-	152	87	RAA		188	+3	6.6	2.4	3.8
8.5			IRA Group		127	+2	12.5	3.6	2.7
15.9	311	197	BET		216	-8	19.0	2.0	5.8

[illegible]

150	50	Rehney 10p	165		162.7	2.4	3.5
65	21	Dinkel Heel Sp	27ml		0.40	0.5	2.6
332	349	Diplomat Sp	163	+14	6.8	0	5.2
150	87	Dobson Park 10p	97	+1	5.21	1.6	7.4
162	100	Dobson Sp	100		0.00	0.0	0.0

[illegible][illegible]

INDUSTRIALS (MISCEL.) - CONTD.

255	135	Metal Closures	148		10.17	2.6	2.7	2.7
273	76	10mm 10a	128		12.6	2.7	2.8	2.8

[illegible]

395	285	Stitch	293	+15	14.0	7.9	1.4
121	73	4Shrapnel 5p	73	—	17.4	3.6	3.0
122	77	Sticker Group	86	—	15.5	1.8	—
603	213	Slide	202	+1	7.63	3.6	4.2
179	22	Slime/night 10	119	+1	13.0	2.3	9.5

136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817																																																																																																																																																																																							

INSURANCES

[illegible]

PAPER, PRINTING, ADVERTISING - Contd.

TRUSTS, FINANCE, LAND - Contd

OIL AND GAS – Contd.

MINES - Contd

Ship	Port	Agent	Price	Rate	Days
106	20	Wahpeton	40	1.0	1.0
112	20	Wahpeton	40	1.0	1.0
113	20	Wahpeton	40	1.0	1.0
114	20	Wahpeton	40	1.0	1.0
115	20	Wahpeton	40	1.0	1.0
116	20	Wahpeton	40	1.0	1.0
117	20	Wahpeton	40	1.0	1.0
118	20	Wahpeton	40	1.0	1.0
119	20	Wahpeton	40	1.0	1.0
120	20	Wahpeton	40	1.0	1.0
121	20	Wahpeton	40	1.0	1.0
122	20	Wahpeton	40	1.0	1.0
123	20	Wahpeton	40	1.0	1.0
124	20	Wahpeton	40	1.0	1.0
125	20	Wahpeton	40	1.0	1.0
126	20	Wahpeton	40	1.0	1.0
127	20	Wahpeton	40	1.0	1.0
128	20	Wahpeton	40	1.0	1.0
129	20	Wahpeton	40	1.0	1.0
130	20	Wahpeton	40	1.0	1.0
131	20	Wahpeton	40	1.0	1.0
132	20	Wahpeton	40	1.0	1.0
133	20	Wahpeton	40	1.0	1.0
134	20	Wahpeton	40	1.0	1.0
135	20	Wahpeton	40	1.0	1.0
136	20	Wahpeton	40	1.0	1.0
137	20	Wahpeton	40	1.0	1.0
138	20	Wahpeton	40	1.0	1.0
139	20	Wahpeton	40	1.0	1.0
140	20	Wahpeton	40	1.0	1.0
141	20	Wahpeton	40	1.0	1.0
142	20	Wahpeton	40	1.0	1.0
143	20	Wahpeton	40	1.0	1.0
144	20	Wahpeton	40	1.0	1.0
145	20	Wahpeton	40	1.0	1.0
146	20	Wahpeton	40	1.0	1.0
147	20	Wahpeton	40	1.0	1.0
148	20	Wahpeton	40	1.0	1.0
149	20	Wahpeton	40	1.0	1.0
150	20	Wahpeton	40	1.0	1.0
151	20	Wahpeton	40	1.0	1.0
152	20	Wahpeton	40	1.0	1.0
153	20	Wahpeton	40	1.0	1.0
154	20	Wahpeton	40	1.0	1.0
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162	20	Wahpeton	40	1.0	1.0
163	20	Wahpeton	40	1.0	1.0
164	20	Wahpeton	40	1.0	1.0
165	20	Wahpeton	40	1.0	1.0
166	20	Wahpeton	40	1.0	1.0
167	20	Wahpeton	40	1.0	1.0
168	20	Wahpeton	40	1.0	1.0
169	20	Wahpeton	40	1.0	1.0
170	20	Wahpeton	40	1.0	1.0
171	20	Wahpeton	40	1.0	1.0
172	20	Wahpeton	40	1.0	1.0
173	20	Wahpeton	40	1.0	1.0
174	20	Wahpeton	40	1.0	1.0
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179	20	Wahpeton	40	1.0	1.0
180	20	Wahpeton	40	1.0	1.0
181	20	Wahpeton	40	1.0	1.0
182	20	Wahpeton	40	1.0	1.0
183	20	Wahpeton	40	1.0	1.0
184	20	Wahpeton	40	1.0	1.0
185	20	Wahpeton	40	1.0	1.0
186	20	Wahpeton	40	1.0	1.0
187	20	Wahpeton	40	1.0	1.0

PROPERTY

TOBACCOS

TRUSTS, FINANCE, LAND

OVERSEAS TRADERS

PLANTATIONS

THIRD MARKET

[illegible]

MOTORS, AIRCRAFT TRADES

NEWSPAPERS, PUBLISHERS

PAPER, PRINTING, ADVERTISING

SHIPPING

SHOES AND LEATHER

SOUTH AFRICANS

TEXTILES

OIL AND GAS

Australians

REGIONAL & IRISH STOCKS

Albany Inc 20c	72				
Craig Corp 12	83				
Flintk. Pipe 5c	85		+2		
Hoile Intl 25p	83 1/2				
For Intl Stocks see Shipping					
IRISH					
Irish 12 1/2c 1988	100 1/2				
FIN. 13% 97/02					
Ancoats	22 1/2				
Carroll	22 1/2				
Carroll Inv.	33 1/2				+10
Dublin Gas	21 1/2				
Irish (P. & N.)	45				
Heine Hldgs.	13 1/2				
Irish Topics	13 1/2				
Wayne	20 1/2				

TRADITIONAL OPTIONS

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 49

هكذا فعل الآمل

AMEX COMPOSITE CLOSING PRICES


Stock	Dr	P/E	52 H	High	Low	Close	Change	Stock	Dr	P/E	52 H	High	Low	Close	Change
HOUST.00a	4	343	1	0				PRIORITY	10	13	13	17	17	17	17
HOUSTe	12	124	9	0	0			PRIORITY.LB	10	13	13	17	17	17	17
ICI	16	521	1	1	75	75	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.10	622	364	3	0	30	30	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.25	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.50	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.75	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.100	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.125	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.150	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.175	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.200	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.225	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.250	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.275	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.300	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.325	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.350	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.375	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.400	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.425	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.450	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.475	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.500	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.525	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.550	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.575	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.600	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.625	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.650	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.675	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.700	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.725	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.750	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.775	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.800	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.825	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.850	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.875	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.900	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.925	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.950	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.975	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1000	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1025	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1050	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1075	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1100	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1125	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1150	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1175	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1200	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1225	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1250	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1275	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1300	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1325	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1350	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1375	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1400	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1425	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1450	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1475	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1500	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1525	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1550	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1575	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1600	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1625	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
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ICI.H01H0.1675	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1700	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1725	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1750	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1775	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1800	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1825	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1850	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1875	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1900	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1925	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1950	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.1975	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2000	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2025	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2050	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2075	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2100	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2125	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2150	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
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ICI.H01H0.2225	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2250	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
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ICI.H01H0.2425	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2450	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41	41
ICI.H01H0.2475	10	125	3	0	0	0	+	PRIORITY	103	11	41	41	41	41</	

Nasdaq national market, closing prices[illegible][illegible]

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Continued on Page 47

WORLD STOCK MARKETS

FINANCIAL TIMES

AMERICA

Deficit move leaves Dow cold in uninspired trade

A WEEKEND of reflection on the substance (or lack of it) of the deal announced on Friday to cut \$75bn off the US budget deficit over the next two years failed to produce a unanimous view in financial markets, leaving equity trading uninspired and quiet, writes Janet Bush in New York.

The Dow Jones industrial average closed 9.45 points up at 1,923.08 after a very subdued session. The gain on the day came almost entirely from small-scale buying in the last half hour. Volume, at only just over 1.4bn, was the lowest since October 12.

It is difficult to judge the mood on Wall Street as trading has been so thin. It appears that traders and investors are still absolutely stunned by October's collapse and that securities houses are facing tough behind-the-scenes decisions about their staffing levels in view of substantial losses taken last month, leaving little appetite for active trading.

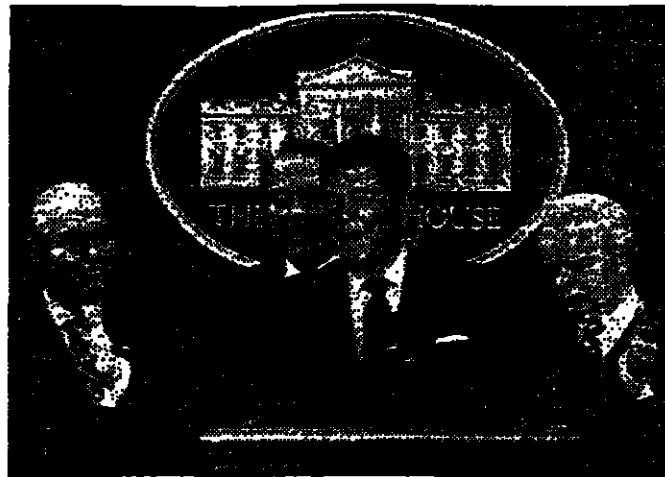
Having moved last week entirely on the many and varied statements emanating from Congressional leaders involved in the deficit talks, Wall Street was well prepared for the announcement itself on Friday and showed precious little reaction since.

US financial markets remained directionless yesterday with the most obvious reaction taking place in Europe which had marked the dollar down sharply. Weakness in the US currency undermined US Treasury bonds somewhat but movements were limited.

The Treasury's benchmark 8.75 per cent 30-year bond edged 1/2 point lower to stand at 89.25 by the close to yield 8.88 per cent. Treasury bill rates, on the other hand, were slightly higher, reversing the strong declines throughout last week.

Three-month T-bill rates edged seven points higher to give a bond equivalent yield of just under 5.93 per cent. Trading was extremely quiet.

A large measure of uncertainty persists despite Friday's announcement. First, there is no guarantee the package will be passed into law by Congress and there is still a good deal of vagueness about the cuts planned for the second year. Secondly, the process of analysing the potential impact on the real economy



Markets fail to welcome budget deal with open arms

any of October's share price collapses continues with few concrete economic releases to go on.

Thirdly, there is uncertainty about whether the Group of Seven leading industrial nations are moving towards scheduling a meeting and how West Germany and Japan, in particular, will respond to the budget package.

US markets appeared yesterday to be less negative than European markets which had put pressure on US bonds and sold the dollar sharply lower. The US currency moved little during New York trading after European markets closed.

Mr David Morrison, chief international economist for Goldman Sachs in London, identifies three major sources of disappointment about the deficit package.

First, there was disappointment that \$5bn of the \$39bn cuts scheduled for the current fiscal year 1988 came from asset sales.

Secondly, uncertainty remains whether the package will be passed by Congress. Even if it is, the process will leave markets uncertain for another few weeks.

Thirdly, he says there is a realisation that, even if the package is passed, the Federal deficit for the current fiscal year could still be higher than last year's shortfall. Mr Morrison forecasts a deficit in fiscal 1988 of perhaps \$170bn to \$180bn compared with \$148bn in the fiscal year just ended.

This widespread scepticism has been balanced in the US, however,

by relief that the package seems to have averted the across-the-board cuts required under the Gramm-Rudman-Hollings law.

The major news item yesterday was the announcement by Shearson Lehman Brothers that it had been contacted by E.F. Hutton and that it intended to begin merger talks soon. E.F. Hutton's shares jumped 7 1/2% on the news to \$27 1/2 while Shearson Lehman edged only 5/8% higher to \$15 1/2.

Among other brokerages, Salomon Brothers picked up 1 1/2% to \$18 1/2, Merrill Lynch rose 1 1/4% to \$22 and First Boston Corp closed 5 1/2% higher at \$24 1/2.

Telex Corp saw its shares decline 1 1/2% to \$48 1/2 as doubts intensified that investor Mr Asher B. Edelman will succeed in his bid to take over the company amid reports he may lower the price of his offer.

Canada

SHARP EARLY losses were retrieved in a broad rally to leave Toronto share prices mixed to marginally firmer in busy dealing.

In oil issues, Enco Energy lost 3 1/4% to C\$6 1/2 and topped the active in the sector with more than 292,000 shares traded. Dome Petroleum said it would not tender its 42.5m Enco shares in TransCanada Pipeline C\$6.75 a share bid. Shell Canada was off C\$ 1/2 to C\$29 1/2. Industrial issues were headed by Canadian Pacific.

Sharp gain trimmed as London bows to US apathy

By Terry Byland in London

WITH TOKYO closed, it fell to the London securities markets to provide the initial reaction from outside the US to the agreement in Washington to cut \$75bn from the Federal budget deficit over two years.

UK stocks rose sharply at first, in contrast to the somewhat muted reception for the budget accord from other European centres. But the market's confidence faltered when Wall Street turned lower, and London had lost part of its gains by the end of the day. Turnover in equities remained very thin.

The FT-100 index, the London market's chief price stick for daily trends, closed 24.3 higher at 1,857.7, after a 30-point rise earlier.

UK investors, relieved that some progress had been made on the US deficit, turned their attention back to the domestic economy. Optimism was encouraged by the latest survey of industrial opinion by the Confederation of British Industry, which suggested that business confidence has been unshaken by the stock market crash.

The survey said order books at UK manufacturing companies continued to strengthen. The CBI described it as the most optimistic picture for 15 years.

The US deficit proposals, however, met with only a lukewarm reception. "Better than nothing, but too little too late," was the view of one US trading house.

Mr Ian Harwood of Warburg Securities commented: "It seems there will be no early G7 meeting, and the dollar is still under pressure. World markets are likely to be wary about the US trade deficit and interest rate variations again."

Budget deal brings little cheer

EUROPEAN investors were apparently unimpressed with Friday's accord in Washington to cut the US budget deficit. Those markets which gained did so only marginally and in thin trade.

FRANKFURT turned slightly higher from a week start as a smattering of late domestic buying stirred an otherwise quiet market. The mid-session Commerzbank Index missed the rally, losing 5.2 to 1,320.5. The Boersen-Zeitung 50 share index, though, showed a closing gain of 2.68 at 278.90.

Banks had varied fortunes as the Washington budget accord raised the possibility of an imminent cut in domestic money rates. Deutsche struggled off a weak start to close steady at DM430. Commerzbank added 50 pf to DM218, but Dresdner slipped 50 pf to DM221.

Car makers recovered slightly from damage caused last week by news it planned a dividend cut, rising DM10.30 to DM283.50. ASB was DM2 higher at DM226. DMS to DM434 and BAW by DM2 to DM434. VW fell initially on news that it was to close a US plant due to weak local demand, but a late recovery left it steady at DM268.50.

Machinery maker KHD roared DM10.90 ahead to DM99 on a binge of institutional buying.

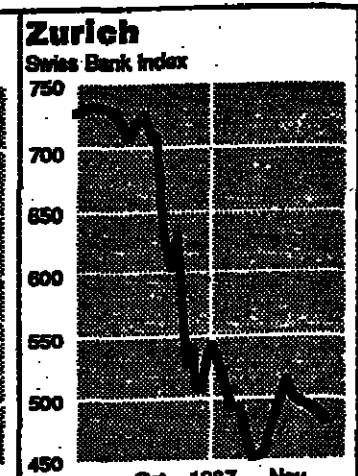
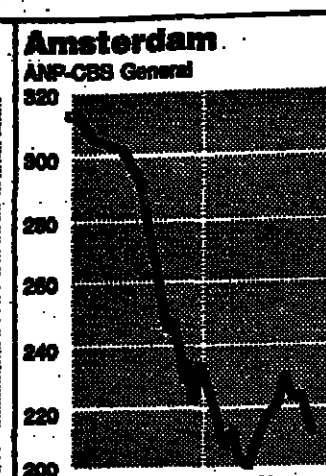
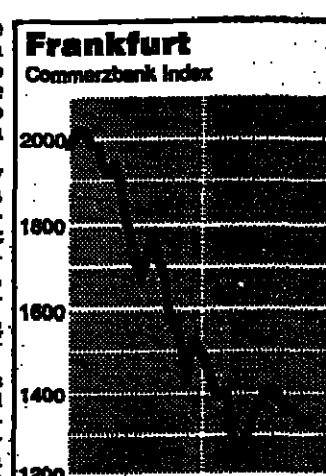
Other engineering firms were less spectacular, with MAN rising by 40 pf to DM115 and Linde unmoved at DM490.

In chemicals, BASF and Bayer rose DM0.60 and DM0.50 in turn to DM256.60 and DM271.30, while Hoechst made up DM2.30 to DM252. Retailers also hardened, with Karstadt up DM5 to DM454 and Kaufhof up DM1.50 to DM434. Herten stayed at DM170.

MILAN was nudged higher after a spate of late buying erased opening losses. The MIB index ended 0.43 per cent higher at 694, though in dull trade. Montedison took centre stage amid market whispers that the chemical group was preparing moves to reduce its debt. It closed L13 off at L14.08 before rising after settlements. Ferruzzi ended L12 down at L13.80.

Blue chips generally profited from the late buying, however, with many strengthening further in after-hours trading. Insurers met particular interest, with Generali picking up L1.020 to close at L58.430 and hitting L59.000 in later trading.

Flat closed down L136 at L3,215 but also rose in after-hours trade. ZURICH slipped lower as dis-



appointment over the US budget deficit package knocked prices. The Credit Suisse index shed 0.7 to 491.9 in quiet trading with foreign buyers thin on the ground.

Declines were evenly spread across the market. Industrials saw Brown Boveri fall Sfr25 to Sfr7,795 and Georg Fischer off Sfr58 to Sfr775.

In chemicals, Ciba Geigy dropped Sfr950 to Sfr2,590 while Sandoz shed Sfr400 to Sfr11,300.

Nestle, which posted good gains on last week's improved earnings, slipped Sfr175 to Sfr7,500, while Jacobs-Suchard lost Sfr125 to Sfr7,600.

PARIS finished marginally higher on the first day of the new accounting month in quiet trade. Brokers were sceptical, however, over the significance of the US budget accord announced on Friday.

The CAC index was up 4 at 280.5. Most blue chips found support, although prices were pared by some late foreign selling. Peugeot was FF116 higher at FF7,076, while Lafarge Coppée climbed FF118 to FF1,125.

A MODESTLY stronger bullion price carried Johannesburg gold shares slightly higher in sluggish trade. Gains were tempered by the strength of the financial rand.

The package to reduce the US budget deficit had little apparent impact. Among golds, heavyweight

Privatised stocks also made up ground, with banks Paribas and Buez notching up FF210 and FF74 each to FF731 and FF228 respectively.

BSN picked up FF100 to FF242.10. It said it was to boost its stake in Spanish dairy group Danone to 20 per cent from 5 per cent.

AMSTERDAM moved higher but finished off the session's highs as buyers returned selectively to the market. Trade, though, was modest as was investor enthusiasm at the US budget accord.

The weighted ANP-CBS index closed 4.5 higher at 216.2. Among internationally-traded blue chips, Akzo rose FI 2.50 to FI91 and KLM added 80 cents to FI 28.50. Philips put on 80 cents to FI 30, while Royal Dutch was 50 cents stronger at FI 199. Unilever gained FI 9 to FI 14.50.

Most blue chips slipped lower in thin trade with investors for the best part sidelined. The cash stock exchange index closed 10.68 lower at 3,813.61.

Most stocks were sluggish, notably holdings. Among the brighter issues, Vieille Montagne added Bfr250 to Bfr6,950 on news that it was raising its price for zinc products.

Engineering issues gained strongly with banks also higher. Market leader Telefunken added 4 percentage points to 152.5 per cent of nominal market value.

HELSENKI was quietly mixed while investors considered the US deficit deal and the market's outlook. The Un'ras general index dipped 1.3 to 573.6 as lower banks pulled the index down, offsetting moderate gains in blue chips.

SOUTH AFRICA

issue Vasil Reefs marked up R2.50 to R287.50. Frengold rose 50 cents to R41 and Diefenbreen R1.25 to R66.25, while Kloof edged up 25 cents to R24.70.

Mining financials followed in train, with Gold Fields of South Africa adding R1 to R53 and Anglo American rising 50 cents to R58.25.

ASIA

Hong Kong leads bearish trend

ASIAN and Pacific markets yesterday took a cautious but generally bearish view of the US budget deficit agreement and trading tended to be fairly quiet. Tokyo was closed for a holiday.

In London trading, Japanese shares were little changed in the wake of the long Tokyo holiday and there was limited reaction to the US accord, with investors wary until the package has passed through Congress.

Hong Kong

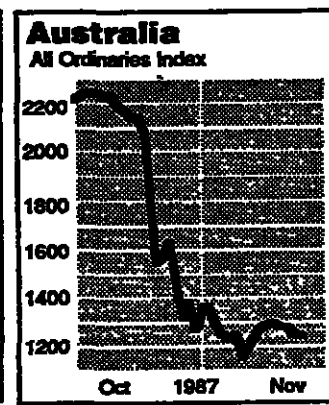
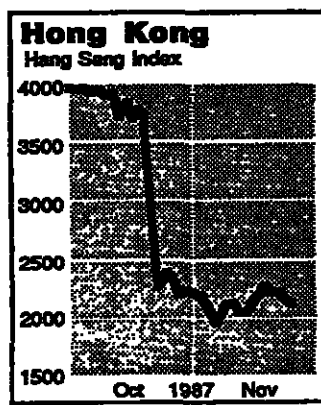
INSTITUTIONAL selling left Hong Kong with the region's biggest fall as the Hang Seng index shed 72.80 to 2,141 after an early rise of 28 points.

But turnover remained low at HK\$966m compared with Friday's HK\$972m as many investors decided to await Wall Street's response.

Fears that the budget accord would slow down US economic growth led to some selling.

Blue chips took the brunt, with Cheung Kong and its affiliate Hutchison Whampoa both down 30 cents at HK\$6.60 and HK\$6.90 respectively.

Among properties, Sun Hung



shed 12 cents to AS\$3.55. IEL was down 10 cents to AS\$1.80. Bond off 5 cents at AS\$1.86 and Airside unchanged at 55 cents after 7.5m shares changed hands.

The gold index lost 2.4 points to 1847.8, while the all resources index rose 2.2 points to 724.9.

Some mining stocks showed gains and golds were mixed. Resources market SBF fell to a low of AS\$2.94 before rallying to close up 6 cents at AS\$7.16.

Singapore

A POSITIVE early response to the US package fizzled out in Singapore in reaction to the losses in Hong Kong and the Straits Times Industrial index finished off 1.53 at 822.84 in fairly thin trading. The holiday in Tokyo helped to dampen turnover.

The general trend was mixed, with banks such as DBS up 10 cents at S\$5.10 and OCBC rising 5 cents to S\$7.

Among the losers, Singapore Airlines shed 5 cents to S\$9.15.

Australia

DISAPPOINTMENT over a US deficit agreement seen as insti-

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY NOVEMBER 23 1987					FRIDAY NOVEMBER 20 1987				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping												
Australia (89)	93.71	-0.7	77.61	91.25	4.53	94.34	78.62	91.43	180.81	85.80	89.45	
Austria (16)	92.21	+0.7	76.36	79.96	2.58	91.53	76.28	79.94	102.87	85.53	93.83	
Belgium (48)	101.29	-0.9	83.89	67.10	5.42	102.16	85.14	88.30	134.89	96.19	92.18	
Canada (127)	101.55	+0.8	84.11	96.44	3.20	100.73	83.95	95.81	141.78	98.15	96.77	
Denmark (38)	106.91	+1.6	90.21	95.21	3.08	107.23	89.36	94.58	124.83	98.18	94.35	
France (120)	83.66	+1.9	69.29	74.38	3.64	82.10	68.42	73.54	121.82	77.39	92.74	
West Germany (93)	74.77	+0.9	61.33	64.94	4.21	74.34	61.78	64.85	104.93	68.91	94.46	
Hong Kong (46)	83.35	-3.1	67.04	83.25	5.90	86.00	71.67	85.72	158.68	75.82	88.98	
Ireland (14)	102.88	+3.0	85.21	91.06	4.97	99.85	83.21	88.35	160.22	96.20	87.98	
Italy (94)	75.53	+1.3	62.56	69.24	2.74	74.56	62.14	68.96	112.11	72.04	93.17	
Japan (457)	137.42	+0.4	113.82	116.96	1.58	136.66	113.89	116.96	161.26	100.00	88.03	
Malaysia (36)	104.55	+0.0	86.59	100.36	3.62	104.55	87.13	100.47	193.64	98.24	97.54	
Mexico (14)	137.99	+2.3	114.29	355.30	0.77	126.20	105.17	355.30	422.59	97.72	91.79	
Netherlands (37)	96.61	+2.6	80.02	82.72	3.39	94.20	78.51	81.37	130.80	97.00	92.90	
New Zealand (23)	77.46	+0.8	64.33	66.79	1.69	77.04	64.20	66.30	138.99	75.99	94.51	
Norway (24)	102.46	+0.0	84.86	89.53	3.07	102.44	85.37	89.09	185.01	96.03	103.90	
Singapore (27)	98.33	-0.2	81.44	91.85	2.61	98.57	82.14	92.05	174.28	90.19	96.82	
South Africa (61)	124.86	-1.1	103.41	83.30	5.12	126.30	105.26	84.97	198.09	100.00	102.20	
Spain (43)	117.41	+1.6	97.41	100.60	4.07	115.74	96.45	99.30	168.81	100.00	89.14	
Sweden (34)	100.68	+3.9	83.39	89.95	2.54	96.91	80.76	86.79	136.64	88.50	99.40	
Switzerland (53)	79.04	-1.4	65.46	67.11	2.45	80.20	66.83	68.64	111.11	73.65	94.21	
United Kingdom (332)	120.37	+2.1	99.69	99.69	4.57	117.91	98.26	98.26	162.67	99.65	92.90	
USA (587)	90.06	+0.4	82.06	99.06	3.72	90.64	82.25	98.49	137.42	92.35	101.91	
Europe (946)	97.79	+1.6	81.00	83.49	1.99	96.26	80.22	82.73	130.02	92.25	93.88	
Pacific Basin (678)	133.71	+0.5	113.75	114.78	0.80	133.10	110.92	114.84	158.77	100.00	88.19	
Europe-Pacific (1624)	119.38	+0.8	98.87	102.30	1.85	118.39	98.67	102.03	143.65	100.00	90.44	
North America (709)	99.19	+0.4	82.15	88.93	3.69	98.80	82.34	96.55	137.55	92.20	101.74	
Europe Ex. UK (614)	83.78	+1.1	69.39	73.57	3.47	82.83	69.03	73.06	111.97	78.89	94.51	
Pacific Ex. Japan (221)	88.90	-1.3	73.63	86.25	4.85	90.08	75.07	87.11	164.05	83.17	90.25	
World Ex. US (1826)	118.83	+0.8	96.42	102.07	1.92	117.87	98.23	101.79	143.38	100.00	90.86	
World Ex. UK (2076)	110.28	+0.5	91.34	101.28	2.32	109.72	91.44	101.09	138.82	100.00	90.59	
World Ex. So. Af. (12947)	111.07	+0.7	92.00	101.19	2.52	110.35	91.99	100.87	139.47	100.00	95.12	
World Ex. Japan (12531)	98.59	+0.7	81.66	93.00	3.85	97.88	81.57	92.52	134.22	95.64	98.59	
The World Index (2408)	111.16	+0.7	92.07	101.09	2.54	110.43	92.03	100.78	139.73	100.00	95.16	

Base values: Dec 31, 1986 = 100
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Amendments to indices for November 20 applied to the following: Malaysia, Singapore, and Pacific Ex. Japan.
Mexican market closed for public holiday November 23.

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The rewards of investing are many. So are the risks. The true test of a quality institution is how well it helps its clients balance the two. At Chase